



HILLINGDON
LONDON



Residents' Services Select Committee

Councillors on the Committee

Councillor Wayne Bridges (Chair)
Councillor Peter Smallwood OBE (Vice-Chair)
Councillor Darran Davies
Councillor Ekta Gohil
Councillor Scott Farley (Opposition Lead)
Councillor Kamal Preet Kaur
Councillor Elizabeth Garelick

Date: TUESDAY, 9 SEPTEMBER
2025

Time: 7.00 PM

Venue: CR5

**Meeting
Details:** The public and press are welcome
to attend and observe the meeting.

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Contact: Liz Penny, Democratic Services
Officer

Email: epenny@hillington.gov.uk

Lloyd White
Head of Democratic Services
London Borough of Hillingdon,
3E/05, Civic Centre, High Street, Uxbridge, UB8 1UW
www.hillingdon.gov.uk

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Terms of Reference

Residents' Services Select Committee

To undertake the overview and scrutiny role in relation to the following Cabinet Member portfolio(s) and service areas:

Portfolio(s)	Directorate	Service Areas
Cabinet Member for Community & Environment	Place	Green Spaces (incl. Woodlands, Colne Valley)
		Crematorium Services
		Waste Services
		Flooding & watercourses
		Environmental Projects (incl. Chrysalis, Street Champions, Alleygating & Ward Budgets)
	Homes and Communities	Climate Change (incl. air quality) – cross-cutting brief
		Library Services
		Theatres, Museums & Cultural Services
		Leisure Services and Centres
		Community Safety & Community Cohesion (incl. CCTV)
		Trading Standards, Environmental Health & Licensing (incl. Safety of Sports Grounds)
		Imported Food Office
		Anti-Social Behaviour and Localities
		Street Scene Enforcement
		Parking & Parking Enforcement
		Emergency Response
	Adult Services & Health	Mortuary
Cabinet Member for Planning, Housing & Growth	Place	Planning Services (incl. planning policy, building control, planning enforcement, specialist planning & conservation areas)
		Regeneration (incl. town centres, master planning)
		Economic Development (incl. growth strategy, business engagement, inward investment & worklessness)
		Local Impacts of Heathrow Expansion (cross cutting brief)
		Local Impacts of High Speed 2 (cross-cutting brief)
	Homes & Communities	Housing Strategy & Commissioning (incl. housing policies & standards, assessment of housing stock size & condition and the

		commissioning of housing stock repairs and housing stock acquisitions)
		HRA Strategy and delivery plan (operational delivery in Place and Cabinet Member for Corporate Services & Property)
		Housing Management (incl. tenancy management)
		Housing Options and Homeless Prevention
		Private Sector Housing

STATUTORY COMMITTEE

Statutory Crime and Disorder Scrutiny

This Committee will act as a Crime and Disorder Committee as defined in the Crime and Disorder (Overview and Scrutiny) Regulations 2009 and carry out the bi-annual scrutiny of decisions made, or other action taken, in connection with the discharge by the responsible authorities of their crime and disorder functions.

Duty of partners to attend and provide information

The Crime and Disorder (Overview and Scrutiny) Regulations 2009 permits this Select Committee to make a request in writing for information to bodies who form the local Crime and Disorder Reduction Partnership (Safer Hillingdon Partnership), which includes the Police. The Committee should scrutinise the work of the partnership at least once a year and may also require the attendance before it of an officer or employee of a responsible authority or of a co-operating person or body in order to answer questions. The Committee may not require a person to attend unless reasonable notice of the intended date of attendance has been given to that person.

Agenda

- 1 Apologies for Absence
- 2 Declarations of interest in matters coming before this meeting
- 3 To receive the minutes of the previous meeting 1 - 8
- 4 To confirm that the items of business marked as Part I will be considered in public and those marked Part II will be considered in private

Part I - Members, Public and Press

- 5 Crime and Disorder Scrutiny: Safer Hillingdon Partnership Performance Update 9 - 24
- 6 Budget and Spending Report 25 - 32
- 7 Abandoned Vehicles 33 - 40
- 8 Proposed Review of Footway Parking in Priority Areas (Phase 1) 41 - 62
- 9 Forward Plan 63 - 80
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Minutes

RESIDENTS' SERVICES SELECT COMMITTEE

15 July 2025

Meeting held at



HILLINGDON
LONDON

	<p>Committee Members Present: Councillors Wayne Bridges (Chair), Peter Smallwood (Vice-Chair), Darran Davies, Ekta Gohil, Scott Farley (Opposition Lead), Elizabeth Garelick and Kamal Preet Kaur</p> <p>Others Present: Liz Penny (Democratic Services Officer), Daniel Ferrer (Licensing Team Manager), Steve Brown (Director of Environment), Ross Forsyth (Principal Licensing Officer) and Stephanie Waterford (Head of Public Protection and Enforcement)</p>
92.	<p>APOLOGIES FOR ABSENCE (<i>Agenda Item 1</i>)</p> <p>There were no apologies for absence.</p>
93.	<p>DECLARATIONS OF INTEREST IN MATTERS COMING BEFORE THIS MEETING (<i>Agenda Item 2</i>)</p> <p>None.</p>
94.	<p>TO RECEIVE THE MINUTES OF THE PREVIOUS MEETING (<i>Agenda Item 3</i>)</p> <p>Councillor Janet Gardner was thanked for all her hard work and significant contribution to the work of the Residents' Services Select Committee. Councillor Elizabeth Garelick was welcomed as her replacement.</p> <p>RESOLVED: That the minutes of the meeting dated 12 June 2025 be approved as an accurate record.</p>
95.	<p>TO CONFIRM THAT THE ITEMS OF BUSINESS MARKED AS PART I WILL BE CONSIDERED IN PUBLIC AND THOSE MARKED PART II WILL BE CONSIDERED IN PRIVATE (<i>Agenda Item 4</i>)</p> <p>It was confirmed that all items of business were marked Part I and would be considered in public.</p>
96.	<p>ANIMAL WELFARE AND ANIMAL LICENSING (<i>Agenda Item 5</i>)</p> <p>Ross Forsyth (Principal Licensing Officer), Daniel Ferrer (Licensing Team Manager) and Stephanie Waterford (Head of Public Protection and Enforcement) were in attendance to respond to Members' questions and requests for clarification in respect of the Animal Welfare and Animal Licensing report included in the agenda pack.</p> <p>Members questioned what background actions were being taken to demonstrate preparedness as an authority. In response, officers confirmed that engagement had begun with the Resilience Forum in the London Borough of Hillingdon. The risk register was under review, including risks related to animal health</p>

and disease. Contingency plans were being examined, and officer time would be dedicated to ensure awareness of farms, smallholdings, and green spaces. Members heard that a register of poultry and animal keepers was maintained, and work was underway to access movement databases and initiate farm inspections.

Councillors asked why the gap in preparedness had only recently been identified and noted that the Borough had fewer farms than other authorities. It was explained that attendance at Chief Trading Standards Officers' meetings kept them informed about diseases such as blue tongue and avian influenza. Outbreaks in Europe were monitored, and vaccines were being developed. Due to departmental resourcing issues, full-time dedication to this area had not been possible.

Councillors welcomed the recruitment of Kate Morris, an experienced welfare officer from the police. Ross Forsyth was praised for managing the animal welfare area single-handedly and it was hoped that there would be improved focus with the new team member in post.

The Committee referred to specific horse welfare cases and asked what the first 48 hours looked like when a concern was raised. The Principal Licensing Officer stated that serious welfare issues were assessed within 24 hours. If animals were to be taken into possession, a vet's sign-off was required under the Animal Welfare Act. If the animal was on Council land, an abandonment notice could be served and resolved within days. If on private land, vet approval was needed before action could be taken.

Members raised concerns regarding a live court case involving animal mutilation and asked about the Council's role in tracing how the animals had been obtained. Officers were not familiar with the specific case but confirmed close collaboration with the police and the RSPCA. Widespread issues with unlicensed breeders and ongoing investigations were acknowledged. Members heard that, with new staff, the team aimed to increase enforcement and prosecution efforts.

Councillors asked about aquatic animal protection at Little Britain Lake and Cowley, noting recent attacks and the area's conservation status. It was explained that animal welfare was not a statutory function but was undertaken voluntarily. Wildlife crimes were typically handled by the Metropolitan Police's wildlife unit, with whom the Council had engaged previously.

In response to queries regarding fishing licences and the impact of discarded lines on wildlife, it was clarified that fishing licensing was not under the licensing team's remit, but officers would investigate and liaise with relevant teams. It was confirmed that fishing licences had previously been managed by Green Spaces and a review of the area's management was suggested.

The Director of Environment noted that a new Allotment and Fisheries Officer had been appointed and offered to provide a briefing note on their responsibilities.

Councillors sought further clarification regarding compliance inspections for one-year licences and whether they were announced or unannounced. It was explained that supplementary inspections for minor failings were announced due to legal limitations on entering residential properties.

In response to their requests for clarification regarding officer capacity and training,

	<p>Members heard that one officer was qualified and another, Kate Morris, was currently undergoing training. It was confirmed that, once completed, the team would have two appointed officers for licensing inspections.</p> <p>Members enquired what “closely monitoring” meant in respect of businesses operating without renewed licences. Officers described the process of reminder letters, follow-up contact, and routine inspection visits including door knocks.</p> <p>Councillors asked about responsibilities in respect of wild animals in green spaces. In response it was stated that the licensing team responded to welfare reports, but environmental disturbance fell under other departments, likely Green Spaces.</p> <p>The Committee sought clarification regarding microchipping compliance and trends. The process of issuing cautionary letters and follow-ups, with potential prosecution for non-compliance, was explained. Members heard that the Council had access to stray dog data and was monitoring trends. It was noted that the local authority was responsible for enforcing microchipping.</p> <p>In response to further requests for clarification from the Committee Members, it was confirmed that no Community Protection Notices (CPNs) had been issued for barking dogs. The business in question had applied for a licence which had been refused, and they were believed to be no longer operating.</p> <p>With regard to training delivery to other departments, Members were informed that officers were interested in delivering training – a successful case involving CPN enforcement and prosecution was shared with the Committee.</p> <p>Members sought reassurance regarding horse welfare during heatwaves and enquired whether vet approval was needed in all cases. Officers stated that immediate measures could be taken in extreme cases, but veterinary assessment was preferred. The Council had good relationships with vets and could arrange inspections within 24 hours.</p> <p>Regarding animal exhibitions at schools and public events, it was confirmed that exhibitions were covered under the same licensing regulations and were subject to financial thresholds and licensing requirements.</p> <p>In response to further questions from the Committee regarding external funding opportunities and previous success in grant applications, officers confirmed engagement with DEFRA and receipt of funding. Members were advised that grants were discussed in forums, and the team was open to exploring additional sources.</p> <p>Members wondered how funding opportunities were communicated and whether officers received notification of these. It was explained that funding notices were posted on the Knowledge Hub, which officers had to monitor. It was not a public website and required role-specific access.</p> <p>RESOLVED: That the Residents’ Services Select Committee:</p> <p>1. Noted the content of the report.</p>
97.	ALLOTMENTS (<i>Agenda Item 6</i>)

Steve Brown, Director of Environment, was in attendance to respond to Members' questions regarding the Allotments report included in the agenda pack.

Members asked when the Allotment and Fisheries Officer had been employed, as the report did not specify. They also enquired over what period the 245 allotments had been allocated. **The Director of Environment responded that he had only been in his own post for approximately six weeks and would provide clarification in respect of these points after the meeting.**

In response to further questions from the Committee, it was explained that the report indicated a £20K loss and that improvements were underway to reduce this through better allocation and quicker turnover of vacant plots. A follow-up report was suggested.

Councillors asked how often officers were expected to inspect allotment sites. In response, the Officer estimated quarterly visits, noting that inspection frequency would become clearer as the service matured.

Members sought further clarification as to why there was a waiting list despite the apparent availability of vacant plots. In response, it was explained that some plots required significant rectification, which could deter applicants. The importance of aligning allotment provision with public health initiatives was highlighted.

The Committee raised concerns about self-managed sites, including issues of anti-social behaviour and drug abuse. It was confirmed that the new Officer's role included managing relationships with self-managed sites and providing support and guidance.

Members highlighted high allotment vacancy rates and questioned management oversight and software systems. In response, it was acknowledged that there was a need for policy reviews and better utilisation, and it was suggested that a future report would address these issues.

In response to suggestions from Councillors that residents without gardens could be allowed to use plots as green spaces, it was agreed this could be considered during policy reviews and it was noted that similar successful initiatives existed in other authorities.

Councillors recommended reorganising the Terms and Conditions for clarity and suggested cross-departmental collaboration on composting and food waste. In reply, the Director of Environment agreed that Terms and Conditions needed to be more user-friendly, and it was confirmed that interdepartmental initiatives would be explored further.

Members sought further clarification as to which allotment sites were targeted for overhaul and what criteria were used. It was explained that current criteria focused on utilisation and adherence to terms, with future enhancements planned.

Regarding Councillors' concerns about wasteful spending and unused cultivated plots, the Director of Environment assured the Committee that oversight had improved and that management challenges were being addressed. Members heard that work had begun to contact all tenants and provide them with updated tenancy agreements.

In response to Members' requests for clarification in respect of notices of non-

	<p>cultivation and definitions of cultivation, it was admitted there was no standard definition at this time – officers committed to clarifying this in future policy work.</p> <p>Councillors suggested a portal for tenants to upload photos of their plots to reduce inspection costs. The Officer supported the idea and agreed it would be beneficial. Members also endorsed annual tenant updates similar to electoral roll submissions and the Director of Environment acknowledged the value of this suggestion.</p> <p>Members enquired whether the 1,300 plots mentioned in the report included self-managed sites. The Director of Environment clarified that self-managed sites were not included and agreed to provide an updated count.</p> <p>Further to questions regarding collaboration with schools and adult social care, Members heard that such partnerships were part of the broader agenda and would be developed.</p> <p>The Committee Members expressed concerns about poorly managed plots affecting neighbouring ones and requested clearer conservation definitions. In reply, the Director of Environment promised to investigate and report back.</p> <p>When asked about the Council’s role in mediation between tenants and committees, the officer reiterated the importance of providing guidance and professional support.</p> <p>Finally, in respect of the Council’s governance over committees managing Council-owned land, the Director of Environment committed to researching and reporting back on this issue.</p> <p>RESOLVED: That the Residents’ Services Select Committee:</p> <ol style="list-style-type: none"> 1. Noted the information contained within the report and asked clarification questions as appropriate.
98.	<p>REVIEW TOPIC SELECTION (<i>Agenda Item 7</i>)</p> <p>Members were invited to propose ideas for the next review item, following the conclusion of the Select Committee’s homelessness review. It was clarified that only one review—either minor or major—could be conducted at a time. Two initial suggestions were presented: a minor review on funfairs and a major review concerning the parking enforcement contract. Members were encouraged to submit additional ideas.</p> <p>It was agreed that a decision would not be made during the meeting. Instead, all suggestions would be collected and discussed with officers, and the committee leads, to shortlist feasible options. Regarding funfairs, concerns were raised about recurring issues such as fly-posting and inadequate responses from previous information items. It was proposed that a formal review could yield practical recommendations.</p> <p>The parking enforcement suggestion focused on suspended parking zones, some of which had been inactive for over 20 years, thereby preventing wardens from issuing tickets. This situation had led to increased parking issues near schools. A review was proposed to assess these zones and potentially implement a scheme to clearly demarcate parking permissions, enabling enforcement.</p>

Members highlighted the upcoming Borough elections in 296 days and suggested that any review should be realistically scoped to conclude by March or April 2026, considering the limited time and potential changes in Committee membership. It was noted that some reviews in other Committees had taken up to two years, and the current review should be manageable within the available timeframe.

Further suggestions included expanding the funfair review to encompass all corporate events on council land, addressing illegal street trading, and reviewing the limited issuance of Fixed Penalty Notices. It was also noted that information items could be used as an alternative to formal reviews, allowing scrutiny and suggestions without formal recommendations to Cabinet.

Members proposed a minor review on flooding and watercourses, citing seasonal relevance. Concerns were raised about the potential discontinuation of reviews post-election, but it was clarified that completed reports would still be submitted to Cabinet.

Councillors emphasised the tight timeframe, noting the absence of meetings in August and December. They expressed doubts about fitting comprehensive topics like parking enforcement into the schedule. He also raised concerns about persistent fly-posting and the lack of 24-hour parking enforcement.

The Committee suggested a review of private sector housing, particularly its integration with local authority structures and its impact on residents. Councillors supported the funfair review and proposed an additional review of Public Spaces Protection Orders (PSPOs) across the Borough. Councillor Davis suggested reviews on Houses in Multiple Occupation (HMOs) and private business waste management, linking the latter to fly-tipping issues.

Democratic Services summarised the suggestions, which included funfairs and corporate events, illegal street trading, flooding, parking enforcement, private sector housing, PSPOs, HMOs, and private waste. It was decided that these ideas would be evaluated for feasibility, and a shortlist would be presented at the next meeting. The possibility of progressing the review via email before the September meeting was discussed, subject to constitutional constraints and consultation with Democratic Services. This would save time and enable the scoping report to be tabled at the September meeting.

RESOLVED: That the Select Committee:

- 1. Noted the guidance on undertaking policy reviews in Appendix 1;**
- 2. Sought to make use of the scorecard attached in Appendix 1 (Annex A) to assess any policy review topic ideas;**
- 3. Developed a shortlist of potential topic ideas over the coming months or year for officers to scope further and report back to the Committee on feasibility.**
- 4. Delegated to the Democratic Services Officer, in conjunction with the Chairman (and in consultation with the Opposition Lead) any further agreement on review topic selection as required.**

	RESOLVED: That the Forward Plan be noted.
100.	WORK PROGRAMME (<i>Agenda Item 9</i>) RESOLVED: That the Work Programme be noted.
101.	FINANCIAL SCRUTINY TRAINING - VERBAL UPDATE (<i>Agenda Item 10</i>) Democratic Services confirmed that the financial scrutiny training session would be held on Wednesday 10 September 2025 at 18:00. All Select Committee Members were invited to attend.
	The meeting, which commenced at 7.00 pm, closed at 8.35 pm.

These are the minutes of the above meeting. For more information on any of the resolutions please contact Liz Penny, Democratic Services Officer on epenny@hillingdon.gov.uk. Circulation of these minutes is to Councillors, officers, the press and members of the public.

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RESIDENTS' SERVICES SELECT COMMITTEE - SAFER HILLINGDON PARTNERSHIP REPORT

Committee name	Residents' Services Select Committee
Officer reporting	Richard Webb, Director of Community Safety and Enforcement
Papers with report	Appendix 1 - MPS Report
Ward	All

HEADLINES

As part of its statutory responsibility to undertake crime and disorder scrutiny, this report provides the Residents' Services Select Committee with a report from the Metropolitan Police Service and an update on the work of the Safer Hillingdon Partnership, as the statutory community safety partnership for the Borough.

RECOMMENDATION

That the Committee notes the contents of the report and asks questions in order to clarify matters of concern or interest in the Borough.

SUPPORTING INFORMATION

The Residents' Services Select Committee acts as a Crime and Disorder Committee as defined in the Crime and Disorder (Overview and Scrutiny) Regulations 2009 and carries out the bi-annual scrutiny of decisions made, or other action taken, in connection with the discharge by the responsible authorities of their crime and disorder functions.

Witnesses

Supt. Priya Shome and Chief Inspector Ben Wright, MPS, will be attending the meeting to answer questions relating to crime in the Borough and the Policing response to that crime.

Richard Webb, Director of Community Safety and Enforcement and Janice Noble, Head of Safer Communities and Vulnerabilities for Hillingdon Council will attend the meeting to answer questions relating to the Safer Hillingdon Partnership and the work of the Council to prevent and reduce crime.

Supporting information

The Safer Hillingdon Partnership last met on 29th July 2025. At this meeting the partnership reviewed and approved a draft Community Safety Strategy for the Borough. As the statutory community safety partnership for Hillingdon, the partnership is required to have a community safety strategy which sets out the community safety priorities and the partnership arrangements for working together to reduce crime, disorder and anti-social behaviour in the area.

To prepare this strategy and determine local priorities, a strategic assessment was undertaken and considered by the partnership. This assessment profiled crime and anti-social behaviour levels and trends in recent years. In addition, a public survey was undertaken to provide insight into community perceptions of crime and anti-social behaviour and to seek resident and business views on the

priorities for the partnership. Key data from the assessment and survey is included in the draft strategy.

The draft strategy will now be considered by the Council's Cabinet in October and then published for consultation before going to Full Council as required by the Council's Constitution. The draft strategy will be brought to this Committee for review and comment during the consultation period.

To ensure that we are focussing activity on the priorities set out in Community Safety Strategy, a partnership delivery plan is being developed. The delivery plan will serve as the operational framework for implementing the priorities outlined within the Community Safety Strategy. Each of the key themes within the plan will be assigned a Senior Responsible Officer (SRO). The plan will define the specific actions, timescales and responsibilities required to deliver against the priorities, while providing a structured mechanism for monitoring progress. The delivery plan will also track and evaluate outcomes, ensuring a clear and demonstrable linkage between the strategic objectives set out in Community Safety Strategy and the measurable improvements achieved within our communities. The progress against the delivery plan will be monitored through the Safer Hillingdon Partnership on a quarterly basis providing transparency, accountability and the opportunity for corrective action where necessary.

To support the work on the delivery plan, we will be introducing two main panels. The first is the Hillingdon Enforcement Safety Panel and the second is Integrated Offender Management Panel.

The Hillingdon Enforcement Safety Panel (HESP) is a multi-agency meeting where stakeholders across the community safety partnership will meet to discuss and resolve complex, high-risk issues, which include a range of place-based risks relating to anti-social behaviour, environmental, waste, and community safety. The panel will be an operational meeting which will feed into the Safer Hillingdon Partnership.

The purpose of the meeting is to:

- Share information about specific hot spots or high-risk areas.
- Increase public safety, whether by early intervention or enforcement.
- Problem solve and agree a set of actions to address any environmental issues and put measures in place to increase safety and reduce the risk in specific places whilst ensuring a focus on supporting victims.

The second panel is the Integrated Offender Management Panel (IOM). This panel will lead on overseeing partnership activities and service delivery aimed at reducing reoffending by adults (18+), to include those in transition from youth to adult services and the Integrated Offender Management cohort. The IOM Panel aims to understand and address the vulnerability and/or multiple complex needs of people who have offended or are at risk of offending and repeat offending whilst also utilising evidence to understand the causes and drivers of offending behaviour. It will seek to enhance our existing prevention and early intervention approaches and influence local approaches to reduce crime and make positive change.

By introducing the new IOM panel, we will strengthen existing governance and enable more detailed conversations on a key priority area for crime reduction in Hillingdon. It will oversee effective delivery of outcomes with the probation service, Department of Work and Pensions, Mental Health Services and local authority partners. The panel will ensure resources are used efficiently by continually seeking to identify opportunities to align activity with other partnership arrangements across Hillingdon and will feed into the Safer Hillingdon Partnership on a quarterly basis for oversight.

In February 2025 a new joint Police and Council community safety review meeting was established, called the Precision Crime Fighting Group. This approach involves a monthly meeting of key senior officers from the Police and Council during which information on overall crime in the Borough and any new or emerging community safety risks is shared and decisions made on how we collectively respond to those risks. This meeting is intended to ensure there is a shared understanding of the community safety related threat, risk and harm in Hillingdon and to enhance our collaborative response to the community safety issues most likely to impact on Hillingdon residents and communities. In addition, Council officers meet monthly with the Police Neighbourhood Inspectors to review serious violence incidents and trends. These groups are a key element of the arrangements in place to support the delivery of the new Community Safety Strategy priorities.

Financial Implications

None at this stage.

Legal Implications

None at this stage.

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Policing and Crime - Resident Services Select Committee

Chief Inspector Ben Wright

Policing and Crime - Resident Services Select Committee

1. Introduction

Purpose of the report: This report is presented to the Residents' Services Select Committee to provide an overview of community safety in the London Borough of Hillingdon. It reviews local policing structures, performance on key crime and safety issues, recent Metropolitan Police Service (MPS) reforms, and strategic challenges. The purpose is to inform Committee members and stakeholders of current progress and areas for improvement, and to support effective scrutiny of community safety efforts.

Role of the MPS in community safety: The Metropolitan Police Service is the primary agency responsible for preventing and responding to crime and disorder in Hillingdon. The local police work in partnership with the Council and other agencies to address issues ranging from serious crime to anti-social behaviour. Through proactive patrol, crime investigation, and problem-solving initiatives, the MPS plays a central role in keeping communities safe and supporting victims of crime. It also contributes to multi-agency efforts such as the Safer Hillingdon Partnership to tackle underlying causes of crime (e.g. substance misuse, youth violence). Ultimately, the MPS's mandate is not only to enforce the law but to build public trust and confidence in safety across the borough.

Context of scrutiny and accountability: The Select Committee's oversight forms part of the statutory framework for holding the police and partners to account for local community safety. In light of recent high-profile failures and the findings of the 2023 Casey Review into the Met, there is heightened public and political focus on policing standards and accountability. Hillingdon's residents expect transparency, ethical conduct, and results from their police. This report is therefore set against a backdrop of both longstanding expectations (to reduce crime and anti-social behaviour) and renewed scrutiny of how policing is delivered. The Committee's role is to examine performance, challenge shortcomings, and support continuous improvement in the joint effort to keep Hillingdon safe.

2. Overview of Policing in Hillingdon

BCU structure and key teams: Policing in Hillingdon is managed as part of the West Area Basic Command Unit (BCU) of the Metropolitan Police, which also covers the neighbouring boroughs of Ealing and Hounslow. The West Area BCU is segmented into several key operational strands:

- **Emergency Response Teams:** Uniformed response officers handle 999 calls and immediate incidents across Hillingdon 24/7. They provide the first line of policing, rushing to emergencies, deterring crime through patrols, and conducting initial investigations. Response teams aim to quickly hand over longer-term inquiries to investigative units so they can return to visible patrol duties. Hillingdon's response officers are based out of a local patrol hub in Uxbridge to cover the borough.
- **Neighbourhood Policing:** These teams focus on local, ward-level policing and community engagement. Every ward in Hillingdon has a Dedicated Ward Officer (DWO) team – typically at least two police constables – plus a Police Community Support Officer

(PCSO), who are “ring-fenced” to their communities and not abstracted to other duties. Neighbourhood officers work on crime prevention, problem-solving and public reassurance. This includes Safer Neighbourhood Teams tackling issues like anti-social behaviour, running school visits and youth engagement programs, liaising with faith and community groups, licensing enforcement, and addressing local priorities set by residents. A centrally-coordinated Partnership and Prevention Hub supports these officers with specialist expertise (for example in youth engagement, ASB, or crime prevention) and coordinates daily information-sharing with council teams.

- **Local Investigations (CID):** Detective teams in the BCU carry out investigations into more serious or complex crimes that require longer-term inquiry (such as burglaries, serious assaults, fraud, etc.). They also manage offender targeting (e.g. prolific burglars or gang members) and coordinate the BCU’s response to violent crime problems. These investigators work to gather evidence, arrest suspects, and build cases, often in coordination with specialist Met units for complex or high-harm crimes.
- **Safeguarding / Public Protection:** Specialist officers in this strand focus on protecting vulnerable people and high-risk cases. They handle crimes like child abuse, domestic abuse, sexual offences, and hate crimes, as well as managing high-risk missing persons cases. The Public Protection teams work closely with Hillingdon Council (e.g. social services, housing) and other partners to safeguard victims and coordinate support services. Their goal is to provide a victim-cantered approach and prevent further harm, for instance through multi-agency risk assessment conferences for domestic abuse victims.
- **BCU Headquarters and Support:** An HQ function manages critical support services and coordination across West Area. This includes a local control room (for command and control of incidents across Hillingdon, Ealing, and Hounslow), as well as units for training, professional standards, custody, criminal justice (processing cases to court), and administrative support. These enable frontline officers to function effectively and ensure the BCU runs smoothly.

Together, these teams provide a comprehensive policing presence in Hillingdon. The BCU is led by a senior officer (Chief Superintendent / BCU Commander) who oversees local strategy and performance. Each strand is headed by a Superintendent or Chief Inspector, and resources are flexibly allocated based on demand and priorities across the three boroughs.

Partnership approach with council and third-sector: Hillingdon’s approach to community safety is firmly rooted in partnership working. The Safer Hillingdon Partnership (SHP) is the borough’s statutory community safety partnership, bringing together the Council, MPS, London Fire Brigade, health services, probation, and other agencies at an executive level. Through the SHP, joint strategies are developed to: reduce crime and anti-social behaviour, reduce re-offending, tackle substance misuse, and prevent serious violence. For example, the partnership has identified key priorities for 2024 including: (1) Preventing violence against women and girls, (2) Combatting drug-related harm, (3) Reducing anti-social behaviour, and (4) Tackling other violent crime such as knife crime. The police contribute to each of these priorities alongside council teams (like Community Safety, Licensing, and Youth Services) and community organisations.

Practical collaboration happens through regular multi-agency meetings and initiatives. Hillingdon Police and Council attend monthly tasking and thematic meetings to coordinate actions on hotspots, vulnerable persons and offenders. Joint operations are common – for instance, police

and council ASB officers conduct evenings of action against nuisance behaviour, or joint licensing reviews of problem premises. The third sector and voluntary groups are also key partners: charities supporting domestic abuse victims, neighbourhood watch schemes, and youth diversion programs all work with the police to enhance safety outcomes. This partnership ethos recognises that policing alone cannot solve complex social problems, and that a joined-up approach is more effective in preventing crime.

Resource allocation and staffing: Hillingdon's policing resources are drawn from the wider West Area BCU pool of officers. The BCU has circa 1,800 officers spread across 5 departments and 3 boroughs (the exact number fluctuates), with a share of those dedicated to Hillingdon's needs. Each ward in the borough currently benefits from dedicated neighbourhood officers (at least 2 DWOs and 1 PCSO per ward as a baseline), which boosts visible policing at the community level. Emergency response teams are positioned to ensure fast coverage across Hillingdon, the borough accounts for about 30% of West BCU's calls for service. Despite these efforts, resource management remains a careful balancing act. The West BCU must distribute officers between three boroughs based on demand; at times Hillingdon resources are stretched by major incidents or aid to central London events. Maintaining sufficient staffing in key teams (e.g. detectives in Local Investigations and Public Protection) and keeping experienced officers in neighbourhood roles are ongoing challenges. This is especially the case against a challenging financial backdrop. Recruitment is currently paused and there remains an unfilled budget gap of circa £450 million for the financial year 2025 that is driving the 'tough choices programme'. The following sections of this report will consider how these resources are performing against Hillingdon's community safety priorities.

3. Performance on Key Community Safety Issues

This section reviews recent performance data and initiatives in Hillingdon on priority community safety issues. It also examines public confidence in policing and efforts to engage the community, as well as the visibility of neighbourhood policing.

Crime trends and priorities: This report provides an overview of key crime trends in Hillingdon, along with the proactive measures being implemented to address these challenges by the Metropolitan Police, in partnership with the council and community organisations. When considering the figures below it is important to note that those concerning Theft and Motor Vehicle crime are currently including crimes that occur in Heathrow Airport. This skews the picture somewhat by showing crimes occurring in the borough that have not – this issue is being addressed.

The key trends are:

Violence against Women and Girls (VAWG):

Domestic Abuse VAWG incidents have increased by 10.7%, with 1,967 cases compared to 1777 last year. Non-Domestic Abuse VAWG related violence has increased by 7.5%, from 921 to 990 cases.

The BCU has prioritised resourcing to, and expanded, its public protection department to enable improved investigations into domestic abuse, child abuse, exploitation, missing persons and other safeguarding related investigations driving improved outcomes for victims. At a tactical level, Hillingdon police have run targeted initiatives – for example, Project Vigilant which deploys uniformed and plain-clothes officers in the night-time economy to identify and deter predatory offenders around bars and clubs. Neighbourhood officers have also promoted the Street Safe

program (encouraging women to anonymously pinpoint locations where they feel unsafe) and organized women's safety focus groups and self-defence classes. These engagement efforts, alongside enforcement against high-risk offenders, aim to improve safety and confidence for female residents.

Violence with Injury:

Year-to-date figures show a 5.2% increase in violence with injury, with 963 incidents compared to 915 last year. However, the most recent four-week period saw a 31% increase, from 55 to 79 cases. This recent spike suggests a need for continued focus on violence reduction. Police have increased proactivity, investigations and apprehension of offenders in relation to this spike. They are tasking units to hotspots accordingly. This includes the use of stop and search in high-risk areas, alongside targeted operations to remove weapons. Partnership work with hospitals helps identify at-risk individuals, and youth engagement programmes aim to prevent reoffending

Personal Robbery:

Personal robbery has seen an increase of 2.5% year-to-date, with 202 reported incidents compared to 197 in the same period last year. However, the most recent four-week period shows a slight 15% decrease, with 33 cases compared to 39 previously. While this suggests some short-term stabilisation, overall numbers remain a concern, particularly around public transport hubs and town centres. The police are deploying high-visibility patrols in key areas to deter offenders, while plain-clothes operations target known robbery hotspots and offenders. CCTV footage is being used more effectively in investigations. Additional resources have been brought onto the borough with specialist capabilities to help tackle this issue.

Residential Burglary:

Burglary rates have seen a decrease of 21% year-to-date with 279 reported cases, down from 357 last year. The most recent four-week period also shows an increase of 28.8%, with 67 incidents compared to 52 previously. Although still lower than historic highs, continued prevention efforts are necessary to reduce repeat offences and improve home security. The police are using crime analysis and predictive mapping techniques to target high-risk areas and offenders. This is coupled with enhanced patrols, reactive investigations and community engagement. Intelligence-led operations are focusing on disrupting organised burglary networks.

Motor Vehicle Crime:

Theft from vehicles has decreased by 21.8% year-to-date, with 764 cases compared to 962 last year. This doesn't include the impact of counting Heathrow crimes. So the reduction at Hillingdon is actually higher.

Theft of motor vehicles has increased by 11.5% from 417 to 465 offences FYTD. This is due to a recent spike in this crime type and counting Heathrow crime figures as part of Hillingdon figures. Police are enhancing patrols in known hotspot locations, including ANPR deployments, and deploying undercover teams to catch offenders. Businesses and local authorities are being

encouraged to improve lighting and CCTV coverage, while the public is advised on securing valuables and using security markings. Police are working via the courts to utilise Criminal Behaviour Orders (CBOs) in order to deter prevent further offending.

Shoplifting:

Theft from shops has decreased by 6.2% from 1,327 to 1,245 offences. This increase correlates with a new MPS stance on Shoplifting focusing on responding to incidents where persons are detained or using violence, investigating offences via Op Retail, targeting repeat offenders and repeat venues. Police have used a range of tactics including 'sting' style operations, arresting high harm offenders, target hardening venues and utilising Criminal Behaviour Orders. This is reflected in a detection rate of circa 17%. Decrease due to the implementation of Operation Retail and NPT taking on top 10 venues associated with this crime type.

Anti-Social Behaviour (ASB):

ASB covers a range of lower-level incidents – from street drinking and noisy parties to vandalism and groups of youths causing nuisance – that can seriously affect residents' quality of life. Hillingdon experiences a high volume of ASB calls; over 3000 incidents of anti-social behaviour have been recorded FYTD. This figure includes reports to both police and council and shows that ASB is one of the most frequently raised community concerns. Persistent problems remain in specific localities – for example, repeated complaints about ASB in town centres such as Hayes, or estates troubled by graffiti and minor drug dealing. The police are working closely with the Council's ASB and licensing teams to deploy the right tools against ASB, whether that be dispersal orders (temporary bans on groups in a hotspot), Partial Closure Orders (closing high rise building in Hayes to non-residents), Community Protection Warnings to problematic individuals, or environmental improvements (e.g. better lighting and CCTV through council programs, speedbumps in areas used for street racing). Monthly partnership meetings identify the top ASB locations and agree joint actions. Ward Safer Neighbourhood Teams have been instrumental in these efforts, as their local knowledge and regular presence provide reassurance to residents and enable early intervention. Continued attention to ASB is critical for public confidence – it is often the benchmark by which communities judge their day-to-day safety.

Drug-related crime:

Drug misuse and dealing are underlying drivers of various crimes in Hillingdon, including violence and burglary (as drug markets fuel turf disputes and addiction fuels theft). The borough's proximity to Heathrow and major transport links also means it can be affected by "county lines" drug networks. FYTD, Hillingdon recorded approximately 600 drug offenses (possession or supply cases). Hillingdon is not a major hotspot for drug trafficking compared to inner-city boroughs. Even so, local police carry out frequent drug warrants and operations – for example, targeting cannabis farms in rental properties and street-level dealing in parks. Drug offences also have a relatively high "sanction detection" rate, meaning many result in an arrest or formal sanction, often because these crimes are caught proactively (e.g. finding drugs during a stop-and-search). The Safer Hillingdon Partnership's priority on combatting drugs involves not just enforcement but also treatment and prevention: the police refer individuals to drug outreach programs, and the Council commissions services to help users exit addiction. The partnership recognises that reducing drug-related harm can, in turn, reduce associated crime and anti-social behaviour in the community.

Safer Neighbourhood Board & Ward Panels:

Hillingdon has an active Safer Neighbourhood Board (SNB) – a borough-level forum of community representatives that meets with police leadership to discuss performance, priorities and public concerns. The SNB oversees independent projects (funded by the Mayor's Office for Policing and Crime) to improve police-community relations and holds public meetings where residents can question senior officers. At the ward level, each of the borough's wards has a panel (or forum) of residents and councillors that meets quarterly with the local DWO officers. These Ward Panels set neighbourhood priorities (such as speeding, burglary, or ASB on a particular estate) which the local police commit to address. By involving residents in priority-setting and reporting back on actions taken, the MPS aims to demonstrate responsiveness and transparency.

Youth engagement and scrutiny:

Hillingdon has introduced a Youth Advisory Group – a platform for young people to share their experiences and feedback about policing tactics. The Hillingdon Youth Council is also represented on the Independent Advisory Group and Safer Neighbourhood Board. Furthermore, we run a bi-annual New Met for London event for youths. This two-way dialogue helps officers understand and adjust their approach to younger members of the community, hopefully improving fairness and respect. Additionally, young volunteers are directly involved in the delivery of policing in the form of Police Cadets. Engaging youths is crucial in Hillingdon, which has a large under-25 population, to prevent alienation and build trust with the next generation of residents.

Community Monitoring Groups:

To increase transparency around potentially controversial police powers, Hillingdon residents participate in Community Monitoring Groups (CMGs) that scrutinise police use of stop & search. There are 24 CMG meetings planned each year in the West Area (eight per borough) where local people review data on stop and search usage, outcomes, and demographic patterns. CMG members can even view Body Worn Video footage of actual stop-search encounters. This oversight helps assure the public that stop and search is conducted lawfully and without bias, and it allows community feedback to directly influence officer training or tactics. In addition, after any pre-planned use of extensive stop powers (such as a section 60 order authorizing broad searches in a violence hotspot), the police hold debrief sessions with community representatives and council officials to review whether the actions were appropriate. These measures are intended to improve confidence by showing that the police welcome scrutiny and are willing to explain their actions.

Public outreach and visibility:

Hillingdon Police have sought to raise their profile in the community through positive interactions. Examples include regular "Street Surgeries" or drop-in stalls in town centres where residents can meet officers informally, and proactive communications via social media (sharing good-news stories, crime prevention advice, and updates on caught offenders). The police also work with the Council's communications team and Neighbourhood Watch to publicise successful operations or joint initiatives, to reassure the public that progress is being made. Another important aspect of engagement is responding to public feedback: through surveys (like the MPS Public Attitude Survey) the police gather data on confidence levels and which issues people most want addressed. Recent reforms (described in the next section) are explicitly aimed

at improving the way police interact with the public – “listening to local communities” and treating people with respect are core tenets of the new approach. The continued emphasis on ethics and openness is expected to, over time, translate into higher public confidence in Hillingdon.

Neighbourhood policing and visibility:

A consistent message from community engagement has been the need for high-visibility policing – residents want to see officers patrolling their areas and feel a personal connection to their local police. Hillingdon’s neighbourhood policing strategy reflects this: DWOs are kept free from emergency response duties so they can spend time on patrol in their wards, attend community events, and visit local schools and businesses. The Met is bolstering this approach with new investments. In fact, under the “New Met for London” reform plan, the MPS has committed to putting additional officers into local policing teams and increasing the number of PCSOs, with 500 extra PCSOs being recruited London-wide and about 240 officers re-assigned from central units to borough-based roles. These steps should enhance police visibility in the community. Furthermore, Hillingdon Borough now has a dedicated Superintendent, Chief Inspector and sector based Inspectors.

Already in Hillingdon we have seen town centre teams and expanded ward teams focusing on high-footfall areas like Uxbridge town centre and Hayes, providing a uniformed presence to deter crime. Special tasking’s such as Operation Martello (an initiative started in Uxbridge to increase uniform patrols in crime hotspots and address long-term problems – which received over £30k funding for deployments) have further increased officer presence where needed. Visibility is not just about walking the beat; it’s also about responsiveness. Quick response times to calls and follow-up visits to victims can enhance the sense that police are there when you need them. In this regard, Hillingdon’s response teams have worked to meet target times (handling the majority of urgent calls within 15 minutes) and neighbourhood officers routinely make contact with victims of crimes like burglary to provide reassurance. The MPS acknowledges that genuine community policing – with officers embedded in and visible in the community – is at the heart of its mission to deliver “less crime, more trust and high standards”. Continued support for neighbourhood policing in Hillingdon is therefore a critical performance objective, as it both prevents crime and builds public confidence.

4. A New Met for London – Reform & Local Impact

In the wake of recent crises of confidence, the Metropolitan Police has launched an ambitious reform agenda known as “A New Met for London.” This two-year transformation plan (backed by £366 million investment) is the vision of Commissioner Sir Mark Rowley to achieve “More trust, less crime and higher standards” across London. The plan was in large part a response to the findings of the Baroness Casey Review, which called for fundamental change in the Met. The key themes of the reform can be summarised as fixing foundations, rebuilding trust, and boosting visibility:

Fixing the Foundations: This refers to improving the internal systems, resources and professionalism of the police – essentially getting the basics right so officers are set up to succeed. It includes overhauling areas like recruitment, training, leadership, technology, and misconduct processes. For example, the Met has created a new Anti-Corruption & Abuse Command dedicated to “ruthlessly rooting out” officers and staff who are corrupt or predatory. They have also recognized the need for speed and assertiveness in discipline – accelerating the removal of those unfit for policing. Vetting and training regimes for new officers are being strengthened, with a review of how to better instil standards and practical skills early on. In short,

the Met is doubling down on standards and integrity after acknowledging that “Chief Constables’ powers to deal with misconduct are too weak” under current rules. For Hillingdon, fixing foundations means that local officers should increasingly be better trained, better equipped, and held to the highest standards of conduct. Residents can expect, for instance, that new recruits joining Hillingdon’s teams will have been more rigorously vetted and more thoroughly prepared for the realities of frontline policing. Over time, as poor performers are weeded out, the calibre and morale of the local force should improve, enabling higher quality service to the public.

Rebuilding Trust (Culture Change): The Commissioner’s plan emphasizes that policing must re-earn the trust of the communities it serves, especially after the damage of recent scandals. This involves a cultural shift within the Met – promoting values of respect, transparency, and community service. Practical measures under this theme include engaging with communities to co-produce local policing plans and being more responsive to public concerns. Sir Mark Rowley has highlighted that “trust is dented, it hasn’t gone away” and that the way to rebuild it is through positive work with communities fighting crime. In Hillingdon, this has meant officers redoubling efforts to listen to residents (through the forums and panels described earlier) and acting on feedback. It also means being honest about mistakes – for example, local police leaders have publicly acknowledged the Casey Report’s findings and reassured the Council and community that they are determined to change. London’s reforms also directly address VAWG: treating male predators as seriously as terrorists, with new approaches like using the Cambridge Crime Harm Index analytics to identify the top 100 high-risk offenders against women and girls. The impact locally is that Hillingdon’s most dangerous domestic abusers or sex offenders are now receiving heightened attention from specialist units, which should increase prevention and enforcement in those cases.

Increasing Visibility (Community Crime-Fighting): The plan recognises that community crime-fighting is how we cut crime, rebuild trust and restore our bond with communities. In practice, this means more officers out on the streets and a shift of focus towards local priorities. The Met has started moving resources from the back-office and certain central units into frontline policing – for example, as noted, 240 officers have been reassigned to local BCUs and an influx of 500 new PCSOs is underway to bolster neighbourhood teams. Each ward in London is to have at least 2 DWOs and 1 PCSO dedicated, which strengthens Hillingdon’s existing model. Additionally, the Met is investing in new equipment and technology to support visible policing. Officers are being issued modern mobile devices and apps that allow them to do more work while out in their community (so they don’t disappear back to the station to file reports). A new, unified crime-recording system called CONNECT was rolled out, which, despite some initial data teething problems (such as Heathrow Airport crimes being inadvertently counted in Hillingdon’s figures), will ultimately streamline how information is shared and allow officers to access crime data on the go. There is also ongoing investment in body-worn cameras (which all frontline officers in Hillingdon now wear) and other technology like better deployment of CCTV and analytics to pinpoint crime hotspots. For the public in Hillingdon, increased visibility should manifest as more frequent sight of police on patrol, more problem solving, proactive policing, targeting of offenders and quicker follow-ups when crimes are reported.

5. Strategic Challenges & Future Priorities

Looking ahead, several strategic challenges will shape Hillingdon’s community safety landscape. At the same time, there are clear areas of focus that the police and partners will need to prioritize to meet these challenges. This section outlines the key hurdles and the planned priorities to address them:

Ongoing Challenges:

Increasing demand and complexity: Crime is evolving and becoming more complex. Investigations now often involve digital devices, online platforms, and cross-border elements, which require significant expertise and time. For example, a single fraud or stalking case might entail analysing thousands of messages or pieces of cyber evidence. Even gang crime and drug dealing are frequently coordinated via encrypted apps, complicating enforcement. The police must continuously adapt skills and tactics to keep up. Another aspect of complexity is the blurring line between crime and social issues – mental health crises or disputes that escalate can fall to police by default. The rising demand across public services has meant police are regularly called to incidents that might better be handled by mental health professionals or social workers, stretching police capacity. This is exacerbated by the societal challenges of prison capacity, court backlogs and immigration. Tackling these challenges requires multi-disciplinary approaches and better coordination with other sectors (health, education, technology companies, etc.). It's an ongoing challenge to ensure officers have the training, specialist support, and inter-agency protocols to deal with these complexities effectively. Effective prioritisation is essential and future resourcing constraints driven by 'tough choices' and a halt on recruitment will create further supply vs demand challenges.

Demand vs. resources: Hillingdon, like all areas, faces the fundamental challenge of balancing growing demand for services with finite policing resources. Emergency and non-emergency calls continue to increase, as the population grows and new issues emerge. However, the police budget and officer numbers have limits with a circa £450 million funding gap. The Met's budget constraints have been well documented – London has "close to 50% less funding per head of population" compared to some other major cities' forces. While recent recruitment drives have boosted officer numbers, austerity in the past decade saw real-term pay cuts of ~17% for officers (2010–2022) and a reduction in experienced personnel. This can affect morale and retention, and thus service quality. In practical terms, West Area BCU must prioritize where to deploy officers at any given time. If a spate of burglaries hits one part of the borough, resources might be diverted there at the expense of routine patrols elsewhere. The challenge is how to do "more with less" – leveraging technology and smarter working to overcome the resource gap. The MPS is lobbying for sustained funding and a fair allocation of new officers to boroughs like Hillingdon, but economic pressures remain. The Committee should be aware that without adequate resources, maintaining low crime rates and rapid response times will be difficult, so advocating for Hillingdon's needs in wider policing allocations is important.

Public trust and confidence: Although reform efforts are underway, the trust deficit will not be repaired overnight. Historic incidents of racism, misogyny, and corruption within the Met (spotlighted by cases like the murder of Sarah Everard by a serving officer, and the Casey Review findings) have left some community members in Hillingdon sceptical or fearful of the police. Restoring trust is a long-term challenge; it requires consistent, positive interactions at the local level and demonstrable improvements in police conduct. Every instance of perceived unfairness or poor service in Hillingdon (e.g. a complaint of rude treatment, or a feeling that a crime report wasn't taken seriously) can set back confidence. Conversely, visible efforts to hold officers accountable and to apologise and learn from mistakes can help rebuild faith. The Met's leadership and the local BCU have acknowledged the scale of this challenge. The community's patience may be limited, so it is critical that promised changes (like those in the New Met plan) yield visible results. The challenge for Hillingdon's police will be maintaining the momentum of cultural change, continuing to engage with critics and communities that feel disenfranchised, and proving through actions that they are a service the public can trust. This extends to

improving outcomes (solving crimes, supporting victims): trust will grow if people see that the police are effective and just. Low sanction detection rates for serious crimes, for instance, remain a concern that can erode confidence if not improved.

6. Conclusion

In summary, Hillingdon benefits from a committed policing team and multi-agency partnership that have kept overall crime rates comparatively low. Progress has been made on critical issues such as violence against women and girls, violence with injury, and homicide and key reform initiatives are underway to improve standards and public trust. However, challenges persist. Public confidence, while showing signs of recovery through local engagement efforts, remains fragile and must be continually reinforced by positive action. Certain crimes like robbery and anti-social behaviour continue to impact residents' daily sense of safety and require sustained focus and innovation to address. The balance between growing demand and available resources will test the police's ability to maintain performance.

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BUDGET & SPENDING REPORT - SELECT COMMITTEE MONITORING

Committee name	Residents' Services Select Committee
Corporate Director(s) responsible	Dan Kennedy, Karrie Whelan
Papers with report	None
Ward	All

RECOMMENDATIONS

That the Select Committee:

- 1. Notes the 2024/25 outturn position
- 2. Notes the 2025/26 Month 2 budget monitoring position

HEADLINES

This monitoring report provides an update on the 2024/25 Outturn position and 2025/26 Month 2 budget position relevant to the Select Committee. Corporate Directors, supported by their Finance Business Partners, will attend the meeting to provide further details and clarifications.

2024/25 OUTTURN POSITION

The 2024/25 Outturn position reports an adverse variance against budget of £5.7m for the services within the remit of this Committee.

Table 1 below provides an overview of the Residents' Committee's outturn position by portfolio. It includes adjustments made to the 2024/25 outturn for Earmarked Reserves, Provisions and Transformation Capitalisation.

Table 1

Portfolio	Service	Approved Budget £'000	Underlying Forecast £'000	Earmarked Reserves £'000	Provisions £'000	Transformation Capitalisation £'000	Forecast Outturn £'000	Variance £'000	Month 10 £'000	Movement £'000
Community & Environment	Expenditure	64,233	69,526	(50)	79	(721)	68,834	4,601	1,373	3,228
	Income	(32,653)	(37,724)	28			(37,696)	(5,043)	(669)	(4,374)
		31,580	31,803	(22)	79	(721)	31,138	(442)	704	(1,147)
Planning, Housing & Growth	Expenditure	24,306	40,167	(514)	50	(261)	39,443	15,137	12,307	2,830
	Income	(15,770)	(25,171)	448			(24,723)	(8,953)	(8,062)	(891)
		8,536	14,995	(66)	50	(261)	14,720	6,185	4,245	1,939
	Total Service Operating Budgets	40,116	46,798	(88)	128	(982)	45,858	5,742	4,950	792

Table 2 below provides a detailed breakdown of the Residents' Services Select Committee's outturn by service area. It includes adjustments made to the 2024/25 outturn for corporate adjustments:

Table 2

Portfolio	Resident's Services		Approved Budget	Underlying Forecast	Earmarked Reserves	Provisions	Transformation Capitalisation	Forecast Outturn	Variance	Month 10	Movement
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Community & Environment	Director of Environment & Leisure	Expenditure	40,391	42,971		79	(280)	42,769	2,378	1,605	774
		Income	(11,771)	(14,069)	28			(14,041)	(2,271)	(1,299)	(972)
			28,620	28,901	28	79	(280)	28,728	108	306	(198)
	Head of Transport & Town Centres Projects	Expenditure	2,005	1,863	(50)			1,813	(192)	(217)	25
		Income	(352)	(250)				(250)	102	106	(4)
			1,654	1,614	(50)	0	0	1,564	(90)	(111)	21
	Corporate Director Place	Expenditure	361	518			(239)	279	(81)	126	(208)
		Income	0	0				0	0		0
			361	518	0	0	(239)	279	(81)	126	(208)
	Community Safety & Enforcement	Expenditure	15,038	14,410			(50)	14,360	(677)	(258)	(420)
		Income	(18,162)	(17,353)				(17,353)	809	450	359
			(3,125)	(2,943)	0	0	(50)	(2,993)	132	193	(61)
	Community Services	Expenditure	6,295	9,638			(153)	9,485	3,190	138	3,052
		Income	(2,369)	(6,073)				(6,073)	(3,705)	74	(3,779)
			3,927	3,565	0	0	(153)	3,412	(515)	211	(726)
	Health & Safety and Emergency Response	Expenditure	143	127				127	(17)	(21)	4
		Income	0	22				22	22		22
			143	148	0	0	0	148	5	(21)	26
Planning, Housing and Growth	Housing	Expenditure	17,361	33,117	(453)	50	(239)	32,476	15,115	12,550	2,565
		Income	(10,327)	(19,344)				(19,344)	(9,016)	(8,209)	(808)
			7,034	13,774	(453)	50	(239)	13,132	6,098	4,341	1,758
	Director Homes & Communities	Expenditure	(290)	(0)			(22)	(22)	268	(126)	394
		Income	0	0					0		0
			(290)	(0)	0	0	(22)	(22)	268	(126)	394
	Director Planning Regeneration & Environment	Expenditure	7,235	7,050	(61)			6,988	(246)	(116)	(130)
		Income	(5,443)	(5,828)	448			(5,380)	63	147	(84)
		1,792	1,222	387	0	0	1,609	(183)	31	(214)	
Total Service Operating Budgets			40,116	46,798	(88)	128	(982)	45,858	5,742	4,950	792

£6.1m of pressure within this position is being driven by the support for temporary accommodation and general homelessness support. This increase is linked to the pressures the Council is facing from having Heathrow in its boundaries on top of the national pressure impacting many councils. The gross variances are driven by the additional cost of providing support offset by the additional income from Housing Benefits and grant funding.

This pressure is offset by favourable variances, with a £0.4m underspend within Community Services due to underspends against the GLL leisure contract and heritage and cultural sites.

Use of Earmarked Reserves in Housing relates to the drawdown of Homeless Prevention Reserves to resource homelessness activity and the contribution to Food Safety Reserves. Contributions to Earmarked Reserves within Planning provide for the delivery of the Local Plan.

The provision within Environment and Leisure was created to support potential tax liabilities on income received from West London Waste Authority. The provision within Housing is for potential legal costs to be incurred in Housing Options.

Transformation resources have been applied to support delivery of the MTFS, improving services in Waste, Libraries, Parking Management, Museums, Homeless Prevention, Landlord services and Lettings and Resettlement.

The savings requirement for 2024/25 for services within the remit of this Committee was £7,647k as set out in the Council's budget strategy.

Table 3 provides a detailed breakdown of the 2024/25 savings position by portfolio:

Table 3

Portfolio	Saving Description	RAG Rating 2024/25 & B/fwd savings							Total 2024/25
		Total	B	G	A1	A2	R	W/O Funded	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Community & Environment	Platinum Jubilee Leisure Centre Management Fee	0							0
Community & Environment	Environmental Enforcement - Fines	(110)		(83)	(27)				(110)
Community & Environment	CCTV Operating model	(160)	(160)						(160)
Community & Environment	Community run Library	(135)		(135)					(135)
Community & Environment	Fees & Charges	(613)	(613)						(613)
Community & Environment	Develop Commercial Trade Waste Service	(260)			(60)		(200)		(260)
Community & Environment	Cardboard Waste Collection	(18)	(18)						(18)
Community & Environment	Change outdoor caddy style waste bins	(7)	(7)						(7)
Community & Environment	Review of Golf Delivery Model	(267)				(267)			(267)
Community & Environment	Winter Maintenance Contract Review	(45)	(45)						(45)
Community & Environment	Roll out EV charging strategy	(36)	(36)						(36)
Community & Environment	Review Highway maintenance methods	(30)	(30)						(30)
Community & Environment	Fortnightly Garden Waste Collections in Winter Months	(105)	(105)						(105)
Community & Environment	Christmas Lights	(126)	(126)						(126)
Community & Environment	Household recycling centre	(143)			(100)			(43)	(143)
Community & Environment	Promotion of Food Waste	(100)	(100)						(100)
Community & Environment	Waste Demographic Review	(100)	(100)						(100)
Community & Environment	Waste Services pay arrangements	(80)	(80)						(80)
Community & Environment	Waste Driver Apprenticeship Scheme	(36)	(36)						(36)
Community & Environment	NYGL apprentice programme	(20)	(20)						(20)
Community & Environment	Increased recycling from privately owned flats	(7)	(7)						(7)
Community & Environment	S.C.R.A.P Fly-tipping Campaign	(7)	(7)						(7)
Community & Environment	Waste Vehicle Advertising	(6)	(6)						(6)
Community & Environment	On street recycling infrastructure for flats above shops	0			0				0
Community & Environment	Corporate Director Place Review of Discretionary Spend (Originally £270k Beck Theatre & £110k Golf savings)	(370)	(370)						(370)
Community & Environment	Corporate Director Place Fees & Charges Brought Forward	(239)	(239)						(239)
Community & Environment	Corporate Director Place Fees & Charges	(436)	(436)						(436)
Community & Environment	Review of the Future of the Golf Offer	(100)						(100)	(100)
Community & Environment	Review of Green Spaces	(280)						(280)	(280)
Community & Environment	Out of hours	(200)						(200)	(200)
Community & Environment	BID Review of Green Spaces	(247)						(247)	(247)
Community & Environment	Greenspaces Infrastructure and Equipment	(200)						(200)	(200)
Community & Environment	Highways & Transport staffing	(80)						(80)	(80)
Community & Environment	Review of Ruislip Lido Operating Model	(60)						(60)	(60)
Community & Environment	Reduction in Hanging Baskets	(41)						(41)	(41)
Community & Environment	Park Locking	(35)						(35)	(35)
Community & Environment	Compost Bins / Food Bins / Bottle Banks	(22)						(22)	(22)
Community & Environment	Annual Bedding Plants	(20)						(20)	(20)
Community & Environment	Increased income from filming	(50)	(50)						(50)
Community & Environment	Corporate Director Place Fees & Charges	(1,021)						(1,021)	(1,021)
		(5,812)	(2,591)	(218)	(187)	(267)	(200)	(2,349)	(5,812)
Planning, Housing & Growth	Review of Planning	(125)	(125)						(125)
Planning, Housing & Growth	Use of s106 Funding for Revenue	(1,500)	(1,000)	(500)					(1,500)
Planning, Housing & Growth	HMO Enforcement	0							0
Planning, Housing & Growth	Planning - Section 106	(210)						(210)	(210)
		(1,835)	(1,125)	(500)	0	0	0	(210)	(1,835)
		(7,647)	(3,716)	(718)	(187)	(267)	(200)	(2,559)	(7,647)

At outturn, £3.7m (49%) of the savings and interventions are being recorded as banked, with a further £0.7m (9%) on track for delivery and a further £0.2m (2%) being at initial stages of delivery. In addition, £0.5m (6%) are being reported as having potential challenges in delivery, with alternative delivery methods being delivered in-year where appropriate, with the savings ultimately expected to be delivered in full. With the savings that have not either been banked or written out and funded carrying forward to 2025/26, the outturn position therefore confirms £1.4m of savings will be carried forward into 2025/26 and added to the £10.2m of new savings for the year, taking total savings to be delivered in 2025/26 to £11.6m.

Table 4 - 24/25 Outturn Position - HRA

Portfolio	Service		Approved Budget	Underlying Forecast	Earmarked Reserves	Provisions	Transformation Capitalisation	Closing Adjustments	Forecast Outturn	Variance	M10 Variance	Sum of Movement from M10
			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Housing Revenue Account	R61 HRA Operating Budgets	Expenditure	45,395	56,073	0	0	0	107	56,180	10,785	5,049	5,736
		Income	(7,545)	(17,708)	0	0	0	0	(17,708)	(10,163)	(4,864)	(5,300)
			37,851	38,365	0	0	0	107	38,472	621	185	436
	R62 Capital Programme Financing	Expenditure	42,913	27,747	0	0	0	0	27,747	(15,166)	(680)	(14,486)
		Income	0	(105)	0	0	0	43,075	42,970	42,970	0	42,970
			42,913	27,642	0	0	0	43,075	70,717	27,804	(680)	28,484
	R63 HRA Rental Income	Expenditure	0	(0)	0	0	0	0	(0)	(0)	0	(0)
		Income	(80,662)	(80,027)	0	0	0	0	(80,027)	636	495	141
			(80,662)	(80,027)	0	0	0	0	(80,027)	636	495	140
	R64 HRA Contribution to / from Balances	Income	(101)	0	0	0	0	0	0	101	0	101
			(101)	0	0	0	0	0	0	101	0	101
	Total Housing Revenue Account		0	(14,019)	0	0	0	43,181	29,162	29,162	(0)	29,162

The 24/25 outturn for the HRA shows a final reserves level of £29.0m based on an expenditure budget of £81.0m. There was a £0.6m shortfall in Rental Income and £0.6m in operating budgets which were absorbed by Capital Financing adjustments. The reserves level is over and above the recommended requirement for the HRA of £15.0m.

2025/26 MONTH 2 BUDGET MONITORING POSITION

As at Month 2 Service Operating Budgets that fall within Resident's Services are forecasting a net overspend of £6.8m against normal operating activities.

Table 5 below provides an overview of the Residents' Services Select Committee's Month 2 budget monitoring position by portfolio. It includes adjustments made to the forecast for Earmarked Reserves, Provisions and Transformation Capitalisation:

Table 5

Portfolio	Service		Approved Budget £'000	Underlying Forecast £'000	Earmarked Reserves £'000	Provisions £'000	Transformation Capitalisation £'000	Forecast Outturn £'000	Variance £'000
Community & Environment	Residents' Services	Expenditure	71,053	71,985	(100)	0	(293)	71,590	537
		Income	(37,535)	(35,180)	11	0	0	(35,168)	2,367
			33,517	36,805	(89)	0	(293)	36,422	2,905
Planning, Housing & Growth		Expenditure	24,772	29,724	(165)	0	(65)	29,494	4,722
		Income	(15,092)	(15,938)	0	0	0	(15,938)	(846)
			9,680	13,786	(165)	0	(65)	13,556	3,876
	Total Service Operating Budgets	43,197	50,591	(254)	0	(358)	49,978	6,781	

Table 6 below provides a detailed breakdown of the Residents' Committee's outturn by service area. It includes adjustments made to the 2025/26 monitoring forecast for corporate adjustments:

Table 6

Portfolio	Resident's Services		Approved Budget £'000	Underlying Forecast £'000	Earmarked Reserves £'000	Provisions £'000	Transformation Capitalisation £'000	Forecast Outturn £'000	Variance £'000
Community & Environment	Director of Environment & Leisure	Expenditure	46,971	46,841	0	0	(53)	46,787	(184)
		Income	(14,562)	(12,715)	11	0	0	(12,704)	1,858
			32,409	34,126	11	0	(53)	34,083	1,674
	Head of Transport & Town Centres Projects	Expenditure	2,252	2,191	(100)	0		2,091	(161)
		Income	(582)	(512)	0	0		(512)	70
			1,670	1,679	(100)	0	0	1,579	(91)
	Corporate Director Place	Expenditure	291	706	0	0	(266)	440	149
		Income	0	0	0	0		0	0
			291	706	0	0	(266)	440	149
	Community Safety & Enforcement	Expenditure	15,032	15,692	0	0		15,692	660
		Income	(19,929)	(19,515)	0	0		(19,515)	414
			(4,898)	(3,823)	0	0	0	(3,823)	1,075
	Community Services	Expenditure	6,362	6,386	0	0	26	6,412	50
		Income	(2,462)	(2,438)	0	0		(2,438)	24
			3,900	3,948	0	0	26	3,974	74
	Health & Safety and Emergency Response	Expenditure	145	169	0	0		169	24
		Income	0	0	0	0		0	0
			145	169	0	0	0	169	24
Planning, Housing and Growth	Housing	Expenditure	18,800	23,254	(165)	0	(65)	23,024	4,224
		Income	(10,344)	(10,822)	0	0		(10,822)	(478)
			8,456	12,432	(165)	0	(65)	12,202	3,746
	Director Homes & Communities	Expenditure	(93)	1	0	0		1	94
		Income	0	0	0	0		0	0
			(93)	1	0	0	0	1	94
	Director Planning Regeneration & Environment	Expenditure	6,065	6,469	0	0		6,469	404
		Income	(4,748)	(5,116)	0	0		(5,116)	(368)
			1,317	1,353	0	0	0	1,353	36
	Total Service Operating Budgets		43,197	50,591	(254)	0	(358)	49,978	6,781

Community & Environment are forecasting a pressure of £2.9m by the end of the year, with £2.3m of this being income driven, the largest driver for which is the forecast shortfall against the Garden Waste Charging saving of £1.0m, with further pressures across other income streams including the delivery of the Trade Waste saving being rolled forward into 2025/26. Additional expenditure pressure is also being driven by Community Safety & Enforcement activity, where additional costs are being incurred for staffing because of difficulties in recruiting permanent qualified staff in Private Sector Housing, less than expected income from pay and display machines and additional services needed in Community Safety.

Housing & Growth are reporting a net overspend of £3.9m which includes a gross pressure against expenditure of £4.7m offset by additional income of £0.8m. The gross pressure is largely driven by a temporary accommodation and homelessness support pressure, with this being a national pressure, but with Hillingdon particularly impacted by having Heathrow within its boundaries, having a material impact on local supply and demand economics. The additional income is linked to the same driver where the additional demand for temporary accommodation attracts Housing Benefit Subsidy payments and grant funding where applicable.

The use of Earmarked reserves within Transport and Town Centres is for Ward budgets. Use of Earmarked Reserves in Housing has been due to drawdown of resources from the Homeless Prevention Reserves for specific roles in Homelessness.

With Transformation activity underway to deliver against the Council's saving programme, the position within Residents' services is predicated on using £358k of capital receipts to fund implementation costs in line with the Government's guidance.

The savings requirement for 2025/26 is £10.2m. This position has been supplemented by a further £1.6m of prior year savings carried forward into 2025/26 as set out in the outturn section of this report, resulting in an overall programme of £11.8m savings being deliverable in year. This is shown in table 7 below:

Table 7

Portfolio	Description				RAG Rating 2025/26 & B/fwd savings					Total 2025/26 £'000
		B/fwd £'000	2025/26 £'000	Total £'000	B £'000	G £'000	A1 £'000	A2 £'000	R £'000	
Community & Environment	Mortuary - Provision of External Training	(10)		(10)				(10)		(10)
Community & Environment	Develop Commercial Trade Waste Service	(260)		(260)			0		(260)	(260)
Community & Environment	Review of Golf Delivery Model	(267)		(267)		(267)				(267)
Community & Environment	Household recycling centre	(100)		(100)			(100)			(100)
Community & Environment	Charging for Garden Waste		(2,500)	(2,500)		(1,200)	(150)	(150)	(1,000)	(2,500)
Community & Environment	Christmas Lighting Growth		(230)	(230)	(140)		(90)			(230)
Community & Environment	Fees & Charges Inflationary Uplifts		(58)	(58)			(58)			(58)
Community & Environment	Green Flag Award Scheme		(43)	(43)		(43)				(43)
Community & Environment	Hillingdon in Bloom and the Autumn Show.		(17)	(17)		(17)				(17)
Community & Environment	Increase MVF by 1%		(163)	(163)			(163)			(163)
Community & Environment	Remove Seasonal Hanging Basket Displays		(92)	(92)		(92)				(92)
Community & Environment	Review of Burial Charges		(200)	(200)			(200)			(200)
Community & Environment	Review of Crematoria & Cemetery Charges		(300)	(300)			(300)			(300)
Community & Environment	Environmental Enforcement - Fines	(110)		(110)		(110)				(110)
Community & Environment	Community & Voluntary Grants	(175)		(175)					(175)	(175)
Community & Environment	Community run Library	(135)		(135)		(135)				(135)
Community & Environment	Beck Theatre Parking		(50)	(50)					(50)	(50)
Community & Environment	Fees & Charges Inflationary Uplifts		(488)	(488)		(488)				(488)
Community & Environment	Hillingdon Women's Centre Grant		(30)	(30)		(30)				(30)
Community & Environment	Increase in Car Park Revenue		(50)	(50)					(50)	(50)
Community & Environment	Increase MVF by 1%		(167)	(167)		(167)				(167)
Community & Environment	Library Stock Budget		(30)	(30)		(30)				(30)
Community & Environment	Meeting Room Hire Revenue in Libraries		(40)	(40)			(20)		(20)	(40)
Community & Environment	Out of Hours Noise Nuisance Service		(220)	(220)			(100)		(120)	(220)
Community & Environment	Parking fine level change – prior MTF growth		(600)	(600)		(154)			(446)	(600)
Community & Environment	Pay and Display Machine Cash Collection		(66)	(66)					(66)	(66)
Community & Environment	PBH - Domestic Abuse Support Contracts		(79)	(79)		(79)				(79)
Community & Environment	Platinum Jubilee Leisure Centre Management Fee		(80)	(80)		(80)				(80)
Community & Environment	Parking Fees & Charges		(411)	(411)					(411)	(411)
Community & Environment	Review of Parking Enforcement Charges		(140)	(140)					(140)	(140)
Community & Environment	Stronger Communities Service Reductions		(79)	(79)		(39)			(40)	(79)
		(1,057)	(6,133)	(7,190)	(140)	(2,932)	(1,180)	(160)	(2,778)	(7,190)
Planning, Housing & Growth	Proposal 1: Environmental Specialists Staffing Costs		(66)	(66)	(66)					(66)
Planning, Housing & Growth	Proposal 2: Vacant Post Deletion		(39)	(39)	(39)					(39)
Planning, Housing & Growth	Proposal 3: Building Control Fee Uplift		(16)	(16)			(16)			(16)
Planning, Housing & Growth	Proposal 4: Discretionary Planning Fees Uplift		(13)	(13)			(13)			(13)
Planning, Housing & Growth	Proposal 5: Fast Track Planning Service		(60)	(60)				(60)		(60)
Planning, Housing & Growth	Proposal 6: Statutory Planning Fee Increase -		(300)	(300)			(300)			(300)
Planning, Housing & Growth	Use of s106 Funding for Revenue	(500)		(500)		(500)				(500)
Planning, Housing & Growth	Additional Leased temporary accommodation		(1,600)	(1,600)		(1,600)				(1,600)
Planning, Housing & Growth	Temporary Accommodation - re-negotiate to reduce rates with all B&B/ private sector providers		(500)	(500)		(500)				(500)
Planning, Housing & Growth	Temporary Accommodation Commissioning - Zero / Low Subsidy Accommodation		(1,500)	(1,500)		(1,500)				(1,500)
		(500)	(4,094)	(4,594)	(105)	(4,100)	(329)	(60)	0	(4,594)
		(1,557)	(10,227)	(11,784)	(245)	(7,032)	(1,509)	(220)	(2,778)	(11,784)

As of Month 2, £7.3m (62%) of the savings and interventions are being recorded as banked or on track for delivery, with a further £1.5m (13%) being at initial stages of delivery. In addition, £3.0m (25%) are being reported as having potential challenges in delivery, with alternative delivery methods being considered in-year where appropriate.

Where savings are at risk of not being delivered in full during 2025/26, the associated pressures have been factored into the monitoring position with compensating actions being implemented where possible to offset these pressures.

Table 8- 25/26 Month 2 HRA Monitor

Portfolio	Services	Departments	25/26 Budget £000's	Forecast Outturn £000's	Variance £000's
Housing Revenue Account	R61 HRA Operating Budgets	R611: Operational Assets	14,952	14,728	(224)
		R612: Director of Housing	9,845	10,531	686
		R613: Other Service Areas(ICT, Careline & Housing Zone)	1,027	1,027	0
		R619: Contribution to Shared Services-(Contingency and S&M Control a/c)	18,534	18,534	0
		HRA Operating Costs	44,358	44,820	462
	R62 Capital Programme Financing	R621: Depreciation	15,565	15,565	0
		R621: Revenue Contribution to Capital (RCCC)	3,338	2,876	(462)
		R622: Interest & Investment	22,144	22,144	0
		Total Capital Programme Financing	41,047	40,585	(462)
	R63 HRA Rental Income	R631: HRA Rental Income	(85,405)	(85,405)	0
		Total HRA Income	(85,405)	(85,405)	0
Total HRA		0	0	0	

As at 25/26 Month 2 the HRA showed a breakeven position with an underspend in Operational Asset activities including repairs, caretaking and grounds maintenance. This was countered by overspends on Housing Tenancy services under the Director of Housing. This has led to a forecast overspend on operating budgets of £0.46m which is absorbed within the Capital Financing. There are mitigations in process to reduce relevant overspends in operating budgets.

Table 9 – HRA MTFS Savings

Saving Description	Total	RAG Rating 2025/26 savings				
	2025/26	B	G	A1	A2	R
	£'000	£'000	£'000	£'000	£'000	£'000
Reduction of Recharges for Back Office functions from the General Fund	(1,000)	0	0	(1,000)	0	0
Total	(1,000)	0	0	(1,000)	0	0

HRA Savings are in the process of being realised. However, this is dependent on reductions in expenditure in General Fund support functions. This would then mean a reduction in Recharges to the HRA of £1.0m. The extent of these savings is therefore being closely monitored in conjunction with support service managers.

RISKS & MITIGATIONS

The main financial risk identified in Month 2 for Residents' Services remains in the high cost of short-term temporary accommodation and high demand from homeless families. Within the Homeless Service, there is therefore a programme to significantly manage demand and move service users to more cost-effective accommodation and cheaper housing supply as mitigation.

Another area of financial risk for Residents services is reduced income from some aspects of parking services. Mitigation of this is through a programme of review to assess reasons for the drop in income and actions reduce costs of the service.

PERFORMANCE DATA

N/A

RESIDENT BENEFIT

Regular monitoring of financial performance ensures that spending and savings targets are met, which supports the efficient delivery of services to residents. By closely tracking expenditure and identifying variances, the Council can take timely corrective actions to address overspending and mitigate risks. This also enhances public transparency and accountability, providing residents with confidence that their Council is managing finances prudently and prioritising their needs. Overall, regular monitoring supports safeguarding the Council's finances and the delivery of quality services to residents.

FINANCIAL IMPLICATIONS

This is primarily a finance report and the implications are set out in the main body of the report above.

LEGAL IMPLICATIONS

There are no direct legal implications arising from regular monitoring of the council's finances by select committees.

Democratic Services advise that effective overview and scrutiny arrangements require access to the information under the committee's purview and, in accordance with the 2024 Statutory Scrutiny Guidance, such information includes finance and risk information from the Council, and its partners where relevant.

BACKGROUND PAPERS

Nil.

APPENDICES

Nil.

Abandoned Vehicles

Committee name	Residents' Services Select Committee
Officer reporting	Joanne Howells, Service Manager, Anti-Social Behaviour Team
Papers with report	Nil
Ward	All

HEADLINES

To provide an overview of the reporting and investigation process for abandoned vehicles by Hillingdon Council.

RECOMMENDATIONS

That the Residents' Services Select Committee notes the contents of the report.

SUPPORTING INFORMATION

In the UK, there is no single statutory definition of an "abandoned vehicle," but guidance from the Government, and legislation, such as the Clean Neighbourhoods and Environment Act 2005, provide criteria and procedures for identifying and dealing with them.

1. The Refuse Disposal (Amenity) Act 1978 s3, 4 and 5 (as amended by the Clean Neighbourhoods and Environment Act 2005) places a duty and powers on Councils to remove motor vehicles abandoned on land in the open air (including private land) and roads (including private roads) and the Council can recover costs from either the owner (unless it was stolen) or the person who abandoned it. The definition of motor vehicles includes trailers.
2. Hillingdon Council does not have the powers to deal with the following:
 - Untaxed vehicle(s) – not abandoned on the highway – Responsibility of the DVLA
 - Statutory Off Road Notification (SORN) declared vehicles on the highway – DVLA
 - Vehicles without a current MOT – DVLA/Police
 - Vehicles with no insurance – Police
3. A designated officer appointed by a local authority can decide whether a vehicle is abandoned and should consider the key indicators (as per GOV.UK guidance) when making this decision. There is no single legal definition of an abandoned vehicle; however, if it remains in the same position for 2 months or more and is untaxed (Class B), or seriously damaged, burnt out, wrecked or missing number plates (Class A) then Hillingdon Council may consider it as abandoned. Factors which indicate a vehicle may be abandoned include:

- The vehicle is untaxed
- No registered keeper
- Stationary for a significant amount of time
- Significantly damaged, run down or unroadworthy, for example has flat tyres, missing wheels, or broken windows
- The vehicle is burnt out
- Missing number plate

An authorised officer can legally enter land (at a reasonable time) to investigate and remove abandoned vehicles.

4. Abandoned vehicles fall within two classifications each of which have separate legal and procedural processes.

Class A – Taxed or untaxed with significant damage, wreck, burnt out:

Enquiries are made as to whether it is subject of a Police enquiry or insurance claim (accident). If not, an officer will visit, take photographs, and submit for immediate removal for destruction with the Council's collection agent.



Class B - Untaxed, unregistered, stationary for a period of 30 days, lacking one or more number plates, contains waste.

An officer will visit the location, may affix a Notice to the vehicle, take photographs and submit information for DVLA enquiries. If a registered keeper is identified, a letter of notification is sent with a request to remove the vehicle within 7 days. If there is no response to either the affixed notice or letter, removal will be arranged, and the vehicle stored for 31 days. If the vehicle is not claimed, it is then destroyed.

5. If a Class A or B vehicle is abandoned on private land, a private driveway or within the boundary of a property an officer will confirm the landowner and draft a statutory notice stating the Council's intention to remove the vehicle. On expiration of the notice, and provided no appeal or objections are received, details will be submitted for DVLA enquiries to ascertain registered keeper's details. The process for Class B vehicles is then followed.
6. DVLA enquiries can only be requested under specific criteria and subject to sufficient evidence. The evidence must be retained and made available for DVLA audit purposes. The Council must satisfy the DVLA that the motor vehicle is left without authority on any land in the open air, or any land forming part of the public roads or highway. An officer must visit the location to verify that the vehicle is or appears to be abandoned and take photographs of the vehicle in situ.
7. When the officer is satisfied that the vehicle is or appears to be abandoned, an enquiry can be made with DVLA to confirm vehicle keeper details. The report must contain:
 - Date/time/location
 - Make/model details
 - Registration number
 - Formal report by the investigating officer
 - Photographic evidence of the vehicle
8. Authorised Council officers may issue a fixed penalty notice (FPN) up to £200 if there is sufficient evidence to support and prove the offence of wilful abandonment. If prosecuted at Court, offender(s) may be fined up to £2500 and/or be sentenced to up to 3 months imprisonment. Police can also seize vehicles under separate powers, particularly if linked to anti-social behaviour or illegal use.
9. There are legal difficulties when dealing with the enforcement of abandoned vehicles, for example
 - Notice requirements on private land – must provide 15 days' notice to the landowner or occupier before removing a vehicle from private land.
 - If the landowner/occupier objects during this period, the local authority cannot proceed with removal.
 - Cost-prohibitive removals – local authorities are not required to remove a vehicle if the cost of moving it to the nearest highway is excessive, such as when specialist equipment is required.
 - Owner notification – if the vehicle is not fit for immediate destruction, the Council must attempt to identify and contact the registered keeper via DVLA and issue a 7-day notice to the owner before disposal. These steps can be delayed if ownership is unclear or DVLA records are outdated.
 - There is no statutory definition, so officers must assess based on indicators, as outlined in paragraph 2 of this report. The subjective assessment can lead to

delays, especially in borderline cases or where complaints are contested.

- Legal risk and liability concerns – local authorities must ensure procedural compliance to avoid legal challenges from vehicle owners or landowners. Errors in notice period or premature disposal can expose the Council to legal liability.

10. The primary factors contributing to the abandonment of vehicles within the Borough are

- a. Mechanical failure/un-roadworthiness.
- b. Legal non-compliance – vehicles without tax, mot or insurance, abandonment to avoid fines or enforcement action.
- c. Ownership and registration issues – no registered keeper on DVLA database, vehicles left behind by previous owners, after property evictions or repossessions.
- d. Financial hardship – owners unable to afford repairs, insurance or disposal costs.
- e. Intentional dumping – vehicles left deliberately to avoid disposal fees, or linked to criminal activity such as fly tipping, theft or drug use.
- f. Misuse of public space – vehicles left on the highway for extended period for repair or sale.

RESIDENT BENEFIT

11. Between 2020 and 2025, many local authorities reported a consistent rise in the number of abandoned vehicles. This trend is particularly prevalent in urban areas and areas with higher levels of low-income households. The cost of living and rising costs of fuel, insurance, mot and repairs, etc. lead to some owners abandoning vehicles they can no longer afford to maintain or operate.

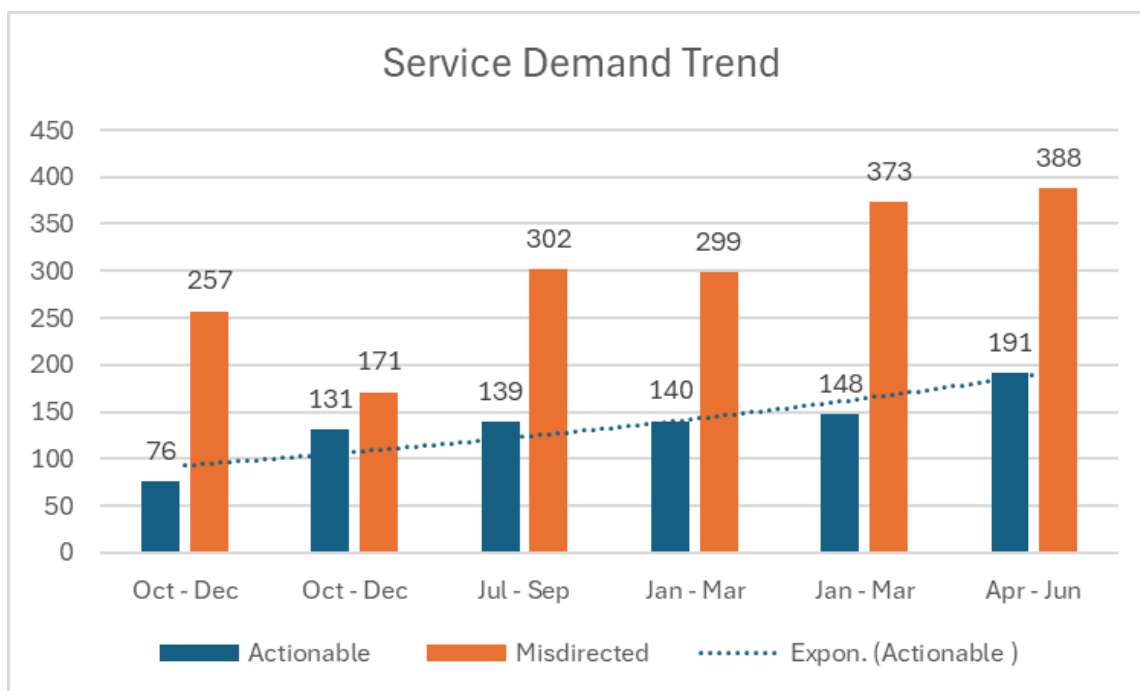
12. In densely populated areas, vehicles are often abandoned which contributes to a visual impact and anti-social behaviour. They are often used for informal storage of waste and habitation, which further complicates removal.

13. The emerging trends are environmental, public safety and criminal use. Usual areas identified as hot spots include:

- Social Housing estates
- Industrial zones
- Areas with high tenant turnover

14. Hillingdon Council has reported a year-on-year increase in the number of abandoned vehicle reports, with over 50% reported incorrectly or misdirected. However, there is a lack of standardised reporting across London Boroughs making comparative analysis with reports and performance in Hillingdon difficult.

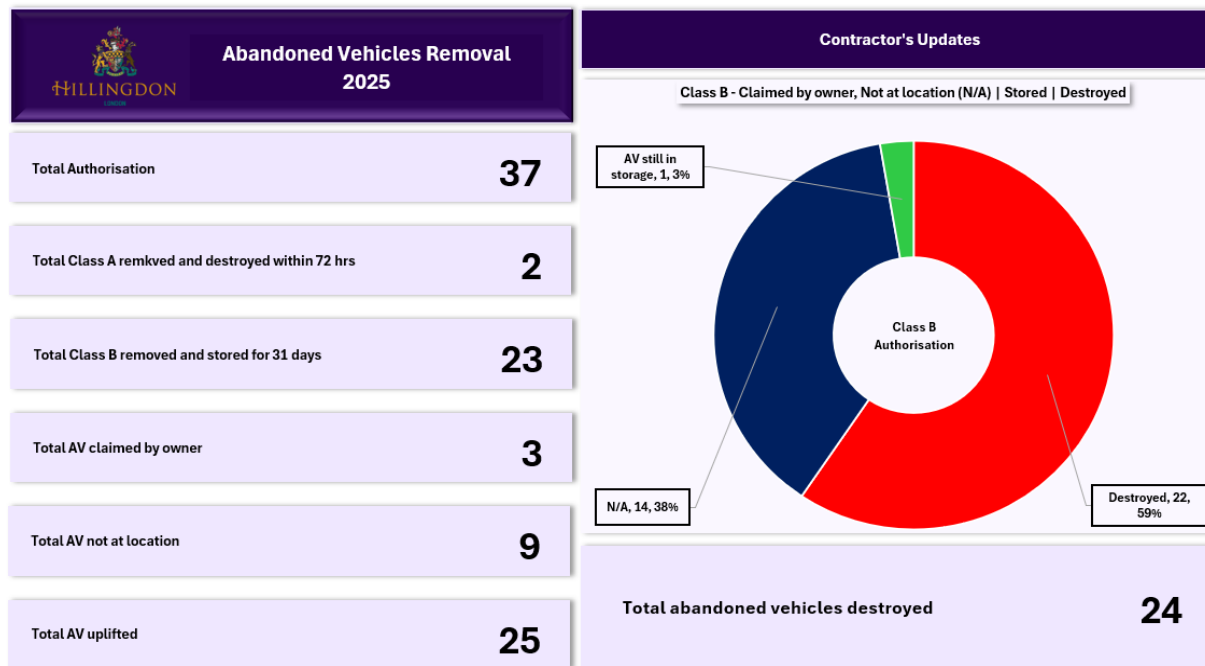
Date	Actionable reports	Misdirected	Totals
Oct – Dec 23	131	171	301
Jan- Dec 24	546	1246	1792
Jan – Jun 25	339	761	1,100



15. All boroughs rely on public reporting tools and visual indicators, such as flat tyres, damage and missing plates to assess abandonment. Some utilise and have integrated ANPR within an abandoned vehicle enforcement strategy, enabling real time identification of untaxed/unregistered vehicles, targeting removals based on DVLA and Police data and enabling proactive enforcement. This supports intelligence led operations and mapping hot spot areas. However, Hillingdon does not utilise or have integrated access to ANPR with this capability.
16. Hillingdon Council is developing the use of GIS mapping to identify hot spot areas and introducing a reporting app, Love Clean Streets, to assist residents in reporting environmental issues, to enhance proactive enforcement and community engagement. This will allow officers to track trends and inform policy and operational decisions.
17. Disposal methods and recycling – Vehicles reported as abandoned, removed by Council's contractors and considered in a usable condition are stored for 31 days before disposal. The West London Waste Authority is the Council's authorised treatment facility for destruction and/or recycling.
18. Costs for removal and destruction are based on vehicle type, condition and recovery complexity. As of April 2023, statutory charges set under the Removal, Storage and Disposal of vehicles (Prescribed Sums and Charges) Regulations:

	Removal Fee	Storage (per day)	Disposal Fee
Standard Car (under 3.5t)	£150	£20	£75
Larger vehicles (HGV's)	£200-£350	£25-£35	£100-£150

19. The number of vehicles reported and removed for 2025, detailed below:



20. The service has undertaken targeted enforcement in response to cases involving the large-scale storage of vehicles on public highways, often under the guise of awaiting repair or sale. These practices have caused significant disruption to residents and contributed to environmental degradation and anti-social behaviour. To address this, the Council has:

- Utilised powers under the Anti-social Behaviour, Crime and Policing Act 2014.
- Engaged in multi-agency collaboration with the Police, Estates, and Planning teams.
- Carried out vehicle removals where appropriate.

This approach has enabled the Council to tackle persistent misuse of public space and reinforce the message that the public highway is not to be used for private vehicle storage or commercial gain.

21. Overall demands and capacity limitations impact on the Council's ability to respond immediately to all abandoned vehicle reports. Delays in DVLA data updates and difficulties in tracing registered keepers impact the timeliness of enforcement and removal processes. However, once a case is assigned to an officer for investigation the average response time is currently 8 working days.

22. Given the high volume of reports into the service, resource capacity of 6 officers for all environmental enforcement issues across the whole Borough, and the scale of geographical areas covered, the service operates under a strict protocol designed to optimise officer deployment and case resolution. Key elements of the process include:

Triage and Verification

- All reports are triaged at the point of receipt to ensure they meet defined criteria for investigation.
- Only cases with clear signs of abandonment and viable investigative leads (e.g. DVLA traceable) are assigned to officers.

Response and Timeframes

- Officers aim to inspect priority cases as soon as practicably possible, depending on urgency and location.
- Legal notice periods apply:
 - 7 days for vehicles with identifiable owners
 - 15 days for vehicles on private land

23. Between October 2024 and July 2025, the ASB Team issued 3 FPNs for wilful abandonment of vehicles on a public highway. The low number of FPNs is primarily due to difficulties in identifying the registered owner or keeper. Many vehicles are left unregistered or sold without updating DVLA records. Without a confirmed owner or clear evidence of abandonment, FPNs cannot be legally issued, as they must be supported by sufficient evidence to withstand potential. Court prosecution and a vehicle with no registered keeper or clear ownership status poses legal challenges and limits recovery of costs for vehicle removal and storage.

24. Officers invest considerable time inspecting vehicles that ultimately cannot be actioned due to lack of ownership or evidential deficiencies. Repeated DVLA checks, site visits and documentation efforts divert resources from other enforcement priorities. Low FPN issuance rates may reduce the perceived effectiveness of the service which may cause public frustration where residents are reporting vehicles repeatedly without a visible resolution.

25. There are alternative reporting tools and agencies who deal with reports that do not fall within the remit of this service, such as

- Reporting an untaxed vehicle through [GOV.UK](https://gov.uk). To establish that it is untaxed can be done using the [government's free vehicle tax checker](#) or contact with Enforcement Section, W070/DIZ, DVLA, Longview Road, Swansea, SA7 0XZ.
- Reporting a vehicle with no MOT - The government has a free [MOT checker](#) that allows residents to check the MOT status of a vehicle. This should then be reported to the Police.
- Reporting an uninsured vehicle – this can be checked using the [askMID website](#) and then should be reported to the Police.

If a car is taxed, MOT'd, insured and breaking no parking rules it can stay on a public highway indefinitely.

BACKGROUND PAPERS

Nil.

APPENDICES

Nil.

Potential major review topic: Footway Parking in Priority Areas (Phase 1)

Committee name	Residents' Services Select Committee
Officer reporting	Liz Penny / David Knowles / Steve Austin
Papers with report	Scoping Report
Ward	All

HEADLINES

At its meeting on 15 July 2025, the Residents' Services Select Committee considered potential topics for its next major review, noting that the review should ideally be completed by the end of the municipal year. Several topics were proposed, and it was agreed that further discussions would take place outside the meeting, in consultation with the Chair, the Opposition Lead, and relevant officers, to determine a final topic.

It has recently emerged that the issue of funfairs is scheduled for an internal review in the near future. As such, it is not considered appropriate for the Select Committee to undertake a separate review at this time. With the agreement of both the Chair and the Opposition Lead, the Committee's upcoming review is proposed to instead focus on footway parking in priority areas, specifically addressing the enforcement of suspended parking zones.

This proposed review seeks to carry out a more focused examination of footway parking arrangements on a select number of priority roads in Hillingdon—particularly in areas near schools, GP surgeries, and shopping parades where accessibility concerns have been raised. The review will evaluate current signage, enforcement practices, and potential practical improvements to enhance pedestrian access and safety. A scoping report is attached for Members' consideration.

RECOMMENDATIONS

That the Committee agree to embark upon Footway Parking in Priority Areas (Phase 1) as their next review topic and agree the draft Terms of Reference, scope of review and review structure as set out in the attached scoping report.

(Note: Terms of Reference / timetable for review etc... can always be amended as the review progresses, if agreed by the Committee)

Terms of Reference

The following Terms of Reference are suggested for the review, subject to any changes agreed by the Committee:

1. To review footway parking arrangements on a small number of priority roads near schools, GP surgeries and shopping parades, and those with known accessibility concerns for pedestrians,

including roads where parking enforcement is currently suspended.

2. To check the clarity and adequacy of signage and information for residents and visitors.

3. To examine how enforcement currently operates on these roads, including those with suspended enforcement, and identify any gaps or inconsistencies.

4. To consider simple, practical improvements such as better signage, clearer mapping, and digital tools to support enforcement.

5. To look at good practice from other London boroughs.

6. To make initial recommendations to Cabinet on how to improve safety, accessibility and enforcement in these priority locations, establishing a policy framework for any wider review of this across the Borough in the future.

RESIDENT BENEFIT

This proposed review will aim to benefit residents through potentially offering better signage, practical improvements on the ground and improved clarity in respect of parking rules and arrangements.

FINANCIAL IMPLICATIONS

None at this stage.

LEGAL IMPLICATIONS

None at this stage.

BACKGROUND PAPERS

Nil.

Major Review Working Title	A Review of Footway Parking in Priority Areas (Phase 1)
Committee	Residents' Services Select Committee
Review Year	2025/2026

OBJECTIVES

Aim of Review

To undertake a focused review of footway parking arrangements on a small number of priority roads in Hillingdon, particularly near schools, GP surgeries and shopping parades, where accessibility concerns have been raised. The review will assess signage, enforcement, and practical improvements to support pedestrian access and safety.

Terms of Reference

1. To review footway parking arrangements on a small number of priority roads near schools, GP surgeries and shopping parades, and those with known accessibility concerns for pedestrians, including roads where parking enforcement is currently suspended.
2. To check the clarity and adequacy of signage and information for residents and visitors.
3. To examine how enforcement currently operates on these roads, including those with suspended enforcement, and identify any gaps or inconsistencies.
4. To consider simple, practical improvements such as better signage, clearer mapping, and digital tools to support enforcement.
5. To look at good practice from other London boroughs.
6. To make initial recommendations to Cabinet on how to improve safety, accessibility and enforcement in these priority locations, establishing a policy framework for any wider review of this across the Borough in the future.

BACKGROUND

Footway parking in Hillingdon has evolved over decades, with over 400 roads historically exempted from enforcement. Many of these exemptions were informal or temporary, often lacking compliant signage or markings. While some roads have formal schemes, others rely on informal, self-managed arrangements. This has led to

inconsistent enforcement, accessibility challenges for pedestrians, and confusion for residents and visitors.

Scope

This Phase 1 review will focus on a small number of priority roads with known accessibility issues. It will assess the clarity of signage, the impact on pedestrian access, and the effectiveness of current enforcement. The review will also consider practical improvements and examples of good practice from other boroughs.

Known Issues

- Inconsistent or unclear signage in exempted roads.
- Accessibility challenges for pedestrians, especially those with mobility or visual impairments.
- Enforcement gaps and confusion over legal status of informal schemes.
- Resident resistance to formal schemes due to potential loss of parking capacity.
- Damage to footways, verges, and street furniture from inappropriate parking.

Role of Residents

- Residents shape footway parking policy through:
 - **Petitions and Consultations** – requesting changes or opposing schemes.
 - **Exemption Requests** – leading to suspended enforcement in many roads.
 - **Feedback on Physical Changes** – e.g., verge removal or parking schemes.
 - **Neighbourly Agreements** – informal self-policing in exempted roads.
 - **Accessibility Lobbying** – especially for mobility and vision needs.
 - **Participation in Reviews** – such as the 2016 study of exemptions.

Connected matters

- Parking strategy and enforcement policy.
- Resident engagement and complaints.
- Digital transformation and service accessibility.

Legislative context

- Greater London Council (General Powers) Act 1974, s.15 – London-wide ban on footway parking, with borough power to grant exemptions.
- Traffic Management Act 2004 (Part 6) – framework for civil parking enforcement.
- Road Traffic Regulation Act 1984 – powers for Traffic/Parking Orders that formalise exemptions and schemes.

- Traffic Signs Regulations and General Directions 2016 – standards for lawful signage and markings.
- Highways Act 1835 s.72 and related provisions – offence of driving on the footway (police enforced).
- Other police-enforced provisions: Highways Act 1980 s.137, Town Police Clauses Act 1847 s.28, and Construction & Use Regs 1986 reg.103.
- Road Traffic Act 1988 s.19 – HGV restrictions on verges/footways.

EVIDENCE GATHERING

Core intelligence required:

- List of roads with formal and informal footway parking arrangements (see Appendix 1) – this will need to be narrowed down to a small number of priority areas. Councillor input will be useful in this.
- Resident and Ward Councillor feedback, complaints, and petitions.
- Site visits to assess signage, accessibility, and parking behaviour - suspended zones with high complaint volumes.
- Enforcement data (PCNs issued, appeals, cancellations).
- Examples of good practice from other London boroughs.

Cabinet Members & Services relevant to this review

- Cabinet Member for Community & Environment / Cabinet Member for Planning, Housing & Growth.
- Parking Services and Enforcement Team.
- Highways and Transportation Team.
- Legal Services (for compliance and enforcement powers).

Potential Witnesses and Site Visits

- Officers from Parking Enforcement, Highways, and Legal Services.
- Local residents and Ward Councillors.
- Representatives from schools, GP surgeries, and local businesses.
- Site visits to priority roads with known issues.

Lines of Enquiry

- Specific lines of enquiry will be worked up prior to witness sessions.

REVIEW PLANNER

Proposed timeframe & milestones for the review:

Meeting Date	Action	Purpose / theme	Witnesses / officers attending
9 September 2025	Agree Scoping Report	Define scope and objectives / understand the core issues	Democratic Services Transportation Officer
6 November 2025	Witness Session 1	Current enforcement and suspension practices	Richard Webb / Freddie Mohammed / Jas Rattu / David Knowles
December 2025	Site Visit	Review signage and specific suspended zones	Committee Members
8 January 2026	Witness Session 2	Resident and business impact Best practice and innovation	Communications, Local Residents, Business Representatives
18 February 2026	Debrief and emerging findings	To discuss key findings and identify potential recommendations	Democratic Services
10 March 2026	Approval of draft final report	Proposals – agree recommendations and final draft report to Cabinet	Committee Members
22 April 2026	Final Report to Cabinet		Cabinet Members

Resource Requirements

No financial assessment required at scoping stage. Any recommendations with budget implications will be discussed with Cabinet Members and the Leader.

Equalities Impact

The review will promote equitable access to footways and ensure that enforcement practices do not disadvantage vulnerable residents. No formal Equalities Impact Assessment is required at this stage.

Scrutiny Benefit

- Driving improvement and modernisation.
- Supporting accessibility and safety for all residents.
- Providing evidence-based recommendations to Cabinet.

- Demonstrating effective scrutiny and resident engagement.

Author of Scoping Report	Liz Penny
Date	1 September 2025

Roads in Hillingdon exempted from Footway Parking Enforcement based on resolutions made by the Council at the time (see dates in table below).

Locations Exempt from Footway Parking Enforcement (except where there are waiting restrictions or stopping prohibitions)

Generally, the Council's criteria for footway parking are as follows¹²:

- Vehicles must park at least 15 metres from any junction.
- Vehicles must park with only two wheels on the footway and leave at least 1.5 metres width of clear footway for pedestrians to walk along.
- Any goods vehicle parked on the footway must have an unladen weight of 1525kg or less.
- Parking is permitted on tarmac areas but not on grass verges or on paving slabs.

It should be noted that there are some exceptions to these criteria which are detailed in the table below.

A key problem is that these arrangements were brokered between the Council and the residents of the time; both may changed considerably in the years that ensued. Furthermore, in common with the tenet of much formal parking and traffic legislation, a visitor to an area cannot be expected to be aware of these arrangements.¹³

Street	Date scheme approved ¹⁴	Ward (old ward names)	Comments
Acacia Avenue, Hayes	16-Nov-99	Townfield	Enforcement suspended pending installation of formal scheme
Acorn Grove, Ruislip	10-Sep-97	South Ruislip	Enforcement suspended ON THE GRASS AREA ONLY pending installation of formal scheme
Adelphi Crescent	06-Jun-89	Charville	Formal scheme with signs and lines
Adrian Close, Harefield	23-Sep-98	Harefield	Enforcement suspended pending installation of formal scheme
Aintree Close, Hayes	15-Jul-98	Yiewsley	Formal scheme with signs and lines
Aldenham Drive, Hayes	18-Oct-95	Brunel	Enforcement suspended pending installation of formal scheme
Almond Avenue, Ickenham	26-Feb-98	Ickenham	Enforcement suspended pending installation of formal scheme
Almond Avenue, West Drayton	26-Feb-98	West Drayton	Enforcement suspended pending installation of formal scheme
Andover Close, Uxbridge	02-Apr-96	Uxbridge South	Enforcement suspended pending installation of formal scheme
Appledore Avenue, Ruislip	01-Nov-89	Cavendish	Formal scheme with signs and lines
Arundel Road, Uxbridge	04-Oct-05	Uxbridge South	Enforcement suspended pending installation of formal scheme
Ash Grove, Harefield	01-Nov-89	Harefield	Formal scheme with signs and lines

¹² See also 1987 papers attached at Appendix B

¹³ The Human Rights Act 1998 and its relationship to parking regulations in the UK, particularly regarding private parking companies, is a complex issue with multiple layers. While the Act does not directly regulate private parking enforcement, it can be invoked to challenge practices deemed 'unfair' or 'unreasonable'. The Act ensures compliance with the European Convention on Human Rights, which includes rights to fair trials and freedom from disproportionate interference with property. The context here is that a stranger to the local area cannot be expected to know, by osmosis, what conditions have been locally agreed without clear information.

¹⁴ Links to original reports where available via the hyperlinks

Street	Date scheme approved ¹⁴	Ward (old ward names)	Comments
Ash Grove, Hayes	08-Nov-90	Botwell	Formal scheme with signs and lines
Ashby Way, Sipson	26-Feb-98	Heathrow Villages	Enforcement suspended pending installation of formal scheme
Ashford Avenue, Hayes	16-Nov-99	Yeading	Enforcement suspended pending installation of formal scheme
Ashley Road, Uxbridge	04-Oct-05	Uxbridge South	Enforcement suspended pending installation of formal scheme
Attlee Road, Hayes	05-Dec-96	Barnhill	Formal scheme with signs and lines
Avenue Close, West Drayton	18-Aug-05	West Drayton	Enforcement suspended pending installation of formal scheme
Balmoral Drive, Barnhill Ward	01-Nov-89	Barnhill	Formal scheme with signs and lines
Balmoral Drive, Charville Ward	01-Nov-89	Charville	Formal scheme with signs and lines
Barnhill Road, Hayes	01-Jun-89	Barnhill	Formal scheme with signs and lines
Barnstaple Road, South Ruislip	12-Mar-96	Cavendish	Enforcement suspended pending installation of formal scheme
Barrington Drive, Harefield	20-Sep-04	Harefield	Enforcement suspended pending installation of formal scheme
Baxter Close, Hillingdon	16-Nov-99	Hillingdon East	Enforcement suspended pending installation of formal scheme
Beatrice Close, Eastcote	09-Sep-99	Northwood Hills	Enforcement suspended pending installation of formal scheme
Bedford Avenue, Hayes	01-Nov-89	Barnhill	Formal scheme with signs and lines
Belmore Avenue, Hayes	01-Nov-89	Barnhill	Formal scheme with signs and lines
Belmore Parade, Hayes	12-Aug-97	Barnhill	Enforcement suspended pending installation of formal scheme
Berkeley Road, Hillingdon	16-Nov-99	Hillingdon East	Enforcement suspended pending installation of formal scheme
Berwick Avenue, Hayes	23-Sep-98	Yeading	Enforcement suspended pending installation of formal scheme
Bevin Road, Hayes	19-Sep-96	Barnhill	Enforcement suspended pending installation of formal scheme
Birch Avenue, Yiewsley	01-Oct-88	Yiewsley	Formal scheme with signs and lines
Bishops Road, Hayes	09-Sep-99	Botwell	Enforcement suspended pending installation of formal scheme
Blackpool Gardens, Hayes	16-Nov-99	Charville	Enforcement suspended pending installation of formal scheme
Blackthorn Avenue, West Drayton	13-Nov-97	West Drayton	Enforcement suspended pending installation of formal scheme
Blandford Way, Hayes	06-Jan-89	Yeading	Formal scheme with signs and lines
Blossom Way, West Drayton	06-Jan-89	Heathrow Villages	Formal scheme with signs and lines
Bondfield Avenue, Hayes	05-Jun-00	Barnhill	Enforcement suspended pending installation of formal scheme
Botwell Common Road	22-Nov-01	Botwell	Enforcement suspended pending installation of formal scheme on north side of the road only
Botwell Crescent, Hayes	09-Sep-99	Botwell	Enforcement suspended pending installation of formal scheme
Bradenham Road, Hayes	01-Nov-89	Charville	Formal scheme with signs and lines
Brampton Road, Hillingdon	20-Jun-94	Hillingdon East	Enforcement suspended for the whole of the road

Street	Date scheme approved ¹⁴	Ward (old ward names)	Comments
Breakspear Road South, Ickenham	11-May-05	Ickenham	Enforcement suspended outside NOS. 2 TO 16 ONLY pending installation of formal scheme.
Bridge Way, Ickenham	26-Jun-03	Ickenham	Enforcement suspended pending installation of formal scheme
Broadwater Gardens, Harefield	11-Oct-90	Harefield	Formal scheme with signs and lines
Bromley Crescent, Ruislip	26-Nov-98	South Ruislip	Enforcement suspended OUTSIDE NOS. 2A TO 2D ONLY pending installation of formal scheme
Brooklyn Way West Drayton	08-Feb-06	West Drayton	Enforcement suspended pending installation of formal scheme
Burnham Gardens, Hayes	18-Jan-96	Pinkwell	Formal scheme with signs and lines
Burns Close, Hayes	28-Aug-02	Barnhill	Enforcement suspended pending installation of formal scheme, INCLUDING FOR VEHICLES OVER 1525kg.
Byron Way, Hayes	01-Nov-89	Charville	Formal scheme with signs and lines
Byron Way, West Drayton	02-Sep-00	Heathrow Villages	Enforcement suspended pending installation of formal scheme
Camden Avenue, Hayes	16-Nov-99	Yeading	Enforcement suspended pending installation of formal scheme
Campden Road, Ickenham	01-Oct-88	Ickenham	Formal scheme with signs and lines
Carfax Road, Harlington	01-Nov-89	Pinkwell	Formal scheme with signs and lines
Castle Avenue, Yiewsley	21-Jul-04	Yiewsley	Enforcement suspended pending installation of formal scheme
Cedar Avenue, Hayes	16-Nov-99	Townfield	Enforcement suspended pending installation of formal scheme
Cedars Drive, Hillingdon	16-Nov-00	Uxbridge North	Enforcement suspended pending installation of formal scheme
Central Avenue, Hayes	02-Sep-09	Townfield	Enforcement suspended except where there are waiting restrictions or where there is a no stopping prohibition pending installation of formal scheme
Cervantes Court, Northwood	23-Sep-98		Enforcement suspended pending installation of formal scheme
Chalfont Road, Hayes	29-Apr-89	Townfield	Formal scheme with signs and lines
Charles Street, Hillingdon	04-Mar-05	Brunel	Enforcement suspended pending installation of formal scheme
Charnwood Road, Hillingdon	20-Sep-01	Uxbridge North	Enforcement suspended pending installation of formal scheme
Chaucer Avenue, Hayes	05-Jun-89	Barnhill	Formal scheme with signs and lines
Cheddar Waye, Hayes	20-Sep-01	Barnhill	Enforcement suspended pending installation of formal scheme
Cherry Grove, Hayes	20-Sep-01	Townfield	Enforcement suspended pending installation of formal scheme
Cherry Grove, Hillingdon	04-Feb-91	Brunel	Formal scheme with signs and lines
Cherry Tree Avenue, Yiewsley	01-Oct-88	Yiewsley	Enforcement suspended pending installation of formal scheme
Chestnut Avenue, Yiewsley	21-Jun-95	Yiewsley	Formal scheme with signs and lines
Chestnut Close, Hayes	08-Apr-90	Botwell	Formal scheme with signs and lines
Chestwood Grove, Hillingdon	18-Jan-96	Uxbridge North	Enforcement suspended pending installation of formal scheme
Church Close Uxbridge	09-Aug-07	Uxbridge South	Enforcement suspended pending installation of formal scheme

Street	Date scheme approved ¹⁴	Ward (old ward names)	Comments
Church Lane, Uxbridge	13-Jun-07	Uxbridge South	Enforcement suspended pending installation of formal scheme
Church Road, Hayes	15-Mar-93	Botwell	Formal scheme with signs and lines
Church Road, Hayes	15-Mar-93	Townfield	Formal scheme with signs and lines
Cleave Avenue, Hayes	02-Mar-00	Pinkwell	Enforcement suspended pending installation of formal scheme
Clement Gardens, Hayes	22-Jan-93	Pinkwell	Enforcement suspended pending installation of formal scheme
Clevedon Gardens, Harlington	06-Jan-89	Pinkwell	Formal scheme with signs and lines
Clifton Gardens, Hillingdon	02-Aug-94	Hillingdon East	Enforcement suspended pending installation of formal scheme
Clovelly Close, Ickenham	26-Nov-98	Ickenham	Enforcement suspended pending installation of formal scheme
Colbrook Close, Hayes	06-Jan-87	Pinkwell	Formal scheme with signs and lines
Colham Avenue, West Drayton	23-Sep-98	Yiewsley	Enforcement suspended OUTSIDE NOS. 10 TO 16 ONLY pending installation of formal scheme
Colham Green Road, Brunel Ward	26-Feb-98	Brunel	Enforcement suspended pending installation of formal scheme
Colham Green Road, Yiewsley	26-Feb-98	Yiewsley	Enforcement suspended pending installation of formal scheme
Collingwood Road, Hillingdon	01-Oct-88	Brunel	Formal scheme with signs and lines
Commonwealth Avenue, Hayes	11-Jun-03		Enforcement suspended pending installation of formal scheme
Connaught Close Hillingdon	15-Jan-07	Charville	Enforcement suspended pending installation of formal scheme
Coronation Road, Cranford	01-Nov-87	Pinkwell	Formal scheme with signs and lines
Corwell Lane, Hillingdon	06-Jul-15	Botwell	Formal scheme with compliant signs and lines in the section between Harlington Road and Lansdowne Road
Cowdray Road, Hillingdon	16-Nov-99	Hillingdon East	Enforcement suspended pending installation of formal scheme
Cowley Mill Road, Uxbridge	20-Jun-96	Uxbridge South	Enforcement suspended OUTSIDE NOS. 76 TO 80 ONLY pending installation of formal scheme
Cowley Road, Uxbridge	23-Mar-96	Uxbridge South	Enforcement suspended pending installation of formal scheme
Crane Gardens, Harlington	01-Nov-87	Pinkwell	Formal scheme with signs and lines
Cranford Lane, Harlington	05-Jan-97	Heathrow Villages	Formal scheme with signs and lines
Craneswater, Harlington	15-Apr-93	Heathrow Villages	Enforcement suspended pending installation of formal scheme
Craven Close, Hayes	19-Sep-94	Barnhill	Enforcement suspended pending installation of formal scheme
Crowland Avenue, Hayes	02-Feb-98	Pinkwell	Formal scheme with signs and lines
Dagnall Crescent, Cowley	15-Dec-04	Uxbridge South	Enforcement suspended pending installation of formal scheme
Dale Drive, Hayes	05-Jun-98	Charville	Formal scheme with signs and lines
Dallas Terrace, Hayes	08-Nov-90	Botwell	Formal scheme with signs and lines

Street	Date scheme approved ¹⁴	Ward (old ward names)	Comments
Dalton Close, Hayes	11-Mar-97	Charville	Enforcement suspended pending installation of formal scheme
Darris Close, Hayes	2-Mar-00	Yeading	Enforcement suspended ON THE WEST SIDE ONLY pending installation of formal scheme
Dawley Avenue, Hillingdon	26-Feb-98	Botwell	Enforcement suspended pending installation of formal scheme
Dawley Road, Hayes	01-Mar-01	Botwell	Enforcement suspended OPPOSITE ORCHARD COTTAGES WHEN THE WAITING RESTRICTIONS DO NOT APPLY ONLY pending installation of formal scheme
Dean Close, Hillingdon	20-Jun-96	Uxbridge North	Enforcement suspended pending installation of formal scheme
Dellside, Harefield	30-Oct-91	Harefield	Enforcement suspended pending installation of formal scheme
Denecroft Crescent, Hillingdon	26-Nov-98	Hillingdon East	Enforcement suspended pending installation of formal scheme
Dickens Avenue, Hillingdon	TBA	Yiewsley	Enforcement suspended pending installation of formal scheme
Dorset Avenue, Hayes	29-Mar-05	Charville	Enforcement suspended pending installation of formal scheme
Dorset Close, Hayes	04-Oct-96	Charville	Enforcement suspended pending installation of formal scheme
Drayton Gardens, West Drayton	03-Oct-95	West Drayton	Enforcement suspended pending installation of formal scheme, except in the section where the Zone WD8 PMS applies
Dunbar Close, Hayes	25-Aug-99	Barnhill	Formal scheme with signs and lines
Dunedin Way, Hayes	10-Mar-99	Yeading	Enforcement suspended pending installation of formal scheme
Elers Road, Hayes	13-Dec-88	Pinkwell	Formal scheme with signs and lines
Enstone Road, Ickenham	01-Oct-88	Ickenham	Formal scheme with signs and lines
Eskdale Road, Uxbridge	25-Feb-04	Uxbridge South	Enforcement suspended pending installation of formal scheme (inside of the island only)
Eton Road, Harlington	01-Nov-87	Heathrow Villages	Formal scheme with signs and lines
Evelyns Close, Hillingdon	28-Aug-02	Yiewsley	Enforcement suspended pending installation of formal scheme, INCLUDING FOR VEHICLES OVER 1525kg.
Evergreen Way, Hayes	29-Apr-89	Townfield	Formal scheme with signs and lines
Exmouth Road, Hayes	01-Nov-89	Charville	Formal scheme with signs and lines
Fairey Avenue, Hayes	07-Sep-05	Pinkwell	Formal scheme with signs and lines
Fairfield Road, Yiewsley	12-Dec-95	Yiewsley	Enforcement suspended pending installation of formal scheme
Fairholme Crescent, Hayes	05-Jun-89	Charville	Formal scheme with signs and lines
Fairway Avenue, West Drayton	09-Sep-99	West Drayton	Enforcement suspended pending installation of formal scheme
Farmlands, Pinner	05-Jun-00	Northwood Hills	Enforcement suspended pending installation of formal scheme
Festival Close, Hillingdon	09-Sep-99	Hillingdon East	Enforcement suspended ON THE EAST SIDE ONLY pending installation of formal scheme
Findhorn Avenue, Hayes	01-Nov-89	Barnhill	Formal scheme with signs and lines
Fredora Avenue, Hayes	01-Apr-89	Charville	Formal scheme with signs and lines
Friar Road, Hayes	15-Mar-93	Yeading	Formal scheme with signs and lines

Street	Date scheme approved ¹⁴	Ward (old ward names)	Comments
Frogmore Gardens, Hayes	22-Jan-93	Charville	Enforcement suspended pending installation of formal scheme
Fulham Close, Hillingdon	15-Sep-95	Brunel	Enforcement suspended pending installation of formal scheme
Gainsborough Road, Hayes	19-Sep-96	Charville	Enforcement suspended pending installation of formal scheme
Gilbert Road, Harefield	24-Jun-08	Harefield	Enforcement suspended pending installation of formal scheme
Glebe Close, Ickenham	28-Aug-02	Ickenham	Enforcement suspended on the EAST SIDE ONLY pending installation of formal scheme, INCLUDING FOR VEHICLES OVER 1525kg.
Glebe Road, Hayes	29-Apr-91	Botwell	Formal scheme with signs and lines
Gledwood Avenue, Hayes	01-Nov-89	Barnhill	Formal scheme with signs and lines
Gledwood Crescent, Hayes	18-Jan-96	Barnhill	Enforcement suspended pending installation of formal scheme
Glenhurst Avenue, Ruislip	15-Mar-93	West Ruislip	Formal scheme with signs and lines
Glisson Road, Hillingdon	20-Sep-01	Uxbridge North	Enforcement suspended pending installation of formal scheme
Gordon Road, Yiewsley	01-Nov-89	Yiewsley	Formal scheme with signs and lines
Goshawk Gardens, Hayes	TBA	Charville	Enforcement suspended pending installation of formal scheme
Goulds Green, Hillingdon	25-Feb-05	Yiewsley	Enforcement suspended pending installation of formal scheme
Grange Close Hayes	19-Mar-07	Botwell	Enforcement suspended pending installation of formal scheme
Green Way, Hayes	05-Dec-96	Barnhill	Formal scheme with signs and lines
Gresham Road, Hillingdon	20-Sep-01	Uxbridge North	Enforcement suspended pending installation of formal scheme
Grosvenor Avenue, Hayes	16-Nov-99	Charville	Enforcement suspended pending installation of formal scheme
Haig Road, Hayes	01-Apr-89	Brunel	Formal scheme with signs and lines
Halsway, Hayes	19-Sep-94	Townfield	Enforcement suspended pending installation of formal scheme
Hamilton Road, Hayes	23-Mar-92	Townfield	Formal scheme with signs and lines
Hanover Circle, Hayes	21-Sep-00	Botwell	Enforcement suspended pending installation of formal scheme
Harries Road, Hayes	28-Oct-96	Yeading	Formal scheme with signs and lines
Harvey Road	20-Sep-01	Hillingdon	Enforcement suspended pending installation of formal scheme
Harvil Road, Harefield	01-Apr-92	Harefield	Formal scheme with signs and lines outside Nos. 1 to 6 Harvil Road near the junction with Moorhall Road
Hatton Grove, West Drayton	TBA	West Drayton	Enforcement suspended pending installation of formal scheme
Hayman Crescent, Hayes	01-Nov-89	Charville	Formal scheme with signs and lines
Haystall Close, Hayes	16-Nov-00	Charville	Enforcement suspended pending installation of formal scheme
Hazeldene Gardens, Hillingdon	16-Nov-99	Hillingdon East	Enforcement suspended pending installation of formal scheme
Hermon Grove, Hayes	25-Feb-05	Townfield	Enforcement suspended pending installation of formal scheme
Hesa Road, Hayes	01-Apr-89	Townfield	Formal scheme with signs and lines
Hetherington Way, Ickenham	26-Nov-98	Ickenham	Enforcement suspended pending installation of formal scheme

Street	Date scheme approved ¹⁴	Ward (old ward names)	Comments
High Street, Harlington	05-Sep-96	Heathrow Villages	Enforcement suspended OUTSIDE NOS. 435 TO 443 ONLY pending installation of formal scheme
Hillbourne Close, Hayes	23-Mar-92	Pinkwell	Formal scheme with signs and lines
Hillcroft Crescent, Ruislip	28-Jun-92	Cavendish	Enforcement suspended pending installation of formal scheme
Hilliards Road, Cowley	12-Mar-96		Enforcement suspended pending installation of formal scheme
Hilliers Avenue, Hillingdon	15-Mar-93	Brunel	Formal scheme with signs and lines
Hillingdon Hill, Brunel Ward	29-Mar-04	Brunel	Enforcement suspended IN SLIP ROAD OUTSIDE NOS. 44 -62 pending consideration of a petition by the Cabinet Member for Planning and Transportation.
Hillingdon Hill, Uxbridge North Ward	29-Mar-04	Uxbridge North	Enforcement suspended IN SLIP ROAD OUTSIDE NOS. 44 -62 pending consideration of a petition by the Cabinet Member for Planning and Transportation.
Hillside, Harefield	04-Feb-91	Harefield	Formal scheme with signs and lines
Hinkley Close, Harefield	02-Sep-91	Harefield	Formal scheme with signs and lines
Hitherbroom Road, Hayes	20-Jun-96	Townfield	Enforcement suspended BETWEEN AVONDALE DRIVE AND HUGHES ROAD ONLY pending installation of formal scheme.
Hobart Close, Yeading	09-Sep-99	Yeading	Enforcement suspended pending installation of formal scheme
Hollywood Gardens, Hayes	01-Nov-89	Barnhill	Formal scheme with signs and lines
Holmbury Gardens, Hayes	29-Apr-91	Botwell	Formal scheme with signs and lines
Hoppner Road, Hayes	01-Nov-89	Charville	Formal scheme with signs and lines
Hornbeam Road	17-Dec-04	Yeading	Enforcement suspended pending installation of formal scheme
Hughes Road, Hayes	23-Sep-92	Townfield	Formal scheme with signs and lines
Hurstfield Crescent, Hayes	05-Jun-89	Charville	Formal scheme with signs and lines
Hyde Way, Harlington	01-Nov-87	Pinkwell	Formal scheme with signs and lines
Ickenham Road, Ruislip	09-Mar-95	West Ruislip	Enforcement suspended pending installation of formal scheme
Keats Close, Hayes	01-Nov-89	Barnhill	Formal scheme with signs and lines
Kenilworth Gardens, Hayes	01-Jan-88	Barnhill	Formal scheme with signs and lines
Kenmore Crescent, Hayes	01-Nov-89	Charville	Formal scheme with signs and lines
Kennett Drive, Hayes	02-Mar-00	Yeading	Enforcement suspended pending installation of formal scheme
Kings Road, West Drayton	16-Nov-00	West Drayton	Enforcement suspended pending installation of formal scheme
Kingston Avenue, West Drayton	11-Jun-01	Yiewsley	Enforcement suspended pending installation of formal scheme
Kingsway, Hayes	15-Apr-93	Botwell	Enforcement suspended pending installation of formal scheme
Laburnum Avenue, Yiewsley	01-Nov-89	Yiewsley	Formal scheme with signs and lines
Laburnum Road, Harlington	01-Nov-87	Pinkwell	Formal scheme with signs and lines
Lancaster Walk, Hayes	11-Jun-03	Botwell	Enforcement suspended pending installation of formal scheme

Street	Date scheme approved ¹⁴	Ward (old ward names)	Comments
Langdale Drive, Hayes	23-Mar-92	Charville	Formal scheme with signs and lines
Langland Court, Northwood	12-Oct-11	Northwood	Enforcement suspended pending installation of formal scheme
Langley Crescent, Harlington	01-Nov-87	Heathrow Villages	Formal scheme with signs and lines
Lansbury Drive, Hayes	05-Jun-89	Charville	Formal scheme with signs and lines, new standalone scheme outside Nos. 25 to 35
Lansdowne Road, Hillingdon	26-Feb-98	Botwell	Formal scheme with signs and lines
Larch Crescent, Hayes	13-Feb-96	Yeading	Formal scheme with signs and lines
Lavender Rise, West Drayton	13-Jan-92	West Drayton	Formal scheme with signs and lines
Lawrence Drive, Ickenham	16-Jul-98	Ickenham	Enforcement suspended pending installation of formal scheme
Lea Crescent, Ruislip	18-Jan-96	South Ruislip	Enforcement suspended pending installation of formal scheme
Leaholme Way, Ruislip	19-Sep-96	West Ruislip	Enforcement suspended pending installation of formal scheme
Leamington Place, Hayes	01-Nov-89	Charville	Formal scheme with signs and lines
Lees Road, Hillingdon	23-Mar-92	Brunel	Formal scheme with signs and lines
Leybourne Road, Hillingdon	18-Jan-96	Hillingdon East	Enforcement suspended pending installation of formal scheme
Leys Close, Harefield	12-Mar-96	Harefield	Enforcement suspended pending installation of formal scheme
Lime Avenue, Yiewsley	16-Nov-99	Yiewsley	Enforcement suspended pending installation of formal scheme
Lime Grove, Hayes	21-Apr-91	Botwell	Formal scheme with signs and lines
Long Lane, Hillingdon East Ward	23-Mar-92	Hillingdon East	Formal scheme with signs and lines
Long Lane, Uxbridge North Ward	23-Mar-92	Uxbridge North	Formal scheme with signs and lines
Longford Gardens, Hayes	02-Mar-00	Yeading	Enforcement suspended pending installation of formal scheme
Longmead Road, Hayes	10-Mar-99	Townfield	Enforcement suspended pending installation of formal scheme
Malvern Road, Harlington	20-Jun-96	Heathrow Villages	Enforcement suspended pending installation of formal scheme
Mansfield Drive, Hayes	01-Nov-89	Charville	Formal scheme with signs and lines
Maple Road, Yeading	16-Nov-99	Yeading	Enforcement suspended pending installation of formal scheme
Marian Close, Hayes	09-Sep-99	Yeading	Enforcement suspended pending installation of formal scheme
Marlborough Road, Hillingdon	06-Jul-04	Hillingdon East	Enforcement suspended pending installation of formal scheme
Marlow Gardens, Hayes	01-Apr-89	Pinkwell	Formal scheme with signs and lines
Marshall Drive, Hayes	15-Apr-93	Barnhill	Enforcement suspended pending installation of formal scheme
Marsworth Close, Yeading	09-Sep-99	Yeading	Enforcement suspended pending installation of formal scheme
Marvell Avenue, Hayes	01-Nov-89	Barnhill	Formal scheme with signs and lines
Maxwell Road, West Drayton	19-Sep-94	Heathrow Villages	Enforcement suspended pending installation of formal scheme

Street	Date scheme approved ¹⁴	Ward (old ward names)	Comments
Mayfield Close Uxbridge	22-Nov-05	Hillingdon East	Enforcement suspended pending installation of formal scheme
Maygoods Lane, Cowley Area	16-Nov-99	Brunel	Enforcement suspended pending installation of formal scheme
Meadowview Road, Hayes	20-Sep-01	Charville	Enforcement suspended pending installation of formal scheme
Mellow Lane East, Hayes	11-Mar-97	Hillingdon East	On southern side only between its junction with Hayes End Drive westwards to the footpath to Meadow View Road (o/s 25 Mellow Lane East).
Middleton Road, Hayes	09-Sep-99	Botwell	Formal scheme with signs and lines
Middleton Road, Hayes	04-Feb-91	Botwell	Formal scheme with signs and lines
Midhurst Gardens, Hillingdon	16-Nov-99	Hillingdon East	Enforcement suspended pending installation of formal scheme
Milton Close, Hayes	01-Nov-89	Barnhill	Formal scheme with signs and lines
Milverton drive, Ickenham	25-Feb-05	Ickenham	Enforcement suspended pending installation of formal scheme
Misbourne Road, Hillingdon	20-Sep-01	Uxbridge North	Enforcement suspended pending installation of formal scheme
Monmouth Road, Harlington	01-Nov-87	Pinkwell	Formal scheme with signs and lines
Montcalm Close, Yeading	11-Jun-01	Yeading	Enforcement suspended pending installation of formal scheme
Moorland Road, Harmondsworth	16-Nov-00	Heathrow Villages	Enforcement suspended pending installation of formal scheme
Moray Avenue, Hayes	24-Apr-91	Botwell	Formal scheme with signs and lines
Morello Avenue, Hillingdon	04-Feb-91	Brunel	Formal scheme with signs and lines
Morrison Road, Hayes	05-Jun-00	Barnhill	Enforcement suspended pending installation of formal scheme
Moston Close, Hayes	16-Nov-00	Pinkwell	Enforcement suspended pending installation of formal scheme
Mount Pleasant, Harefield	04-Feb-91	Harefield	Formal scheme with signs and lines
Napier Close, West Drayton	01-Apr-89	West Drayton	Formal scheme with signs and lines
Nelson Road, Hillingdon	22-Nov-04	Hillingdon East	Enforcement suspended pending consideration of a petition by the Cabinet Member for Planning and Transportation.
New Peachey Lane, Cowley Area	16-Nov-99	Brunel	Enforcement suspended pending installation of formal scheme
Newlyn Close, Hillingdon	02-Apr-96	Brunel	Enforcement suspended pending installation of formal scheme
Newman Road, Hayes	14-Feb-92	Townfield	Formal scheme with signs and lines
Newport Road, Hayes	02-Aug-94	Charville	Enforcement suspended pending installation of formal scheme
Nicholls Avenue, Hillingdon	12-Mar-96	Brunel	Enforcement suspended pending installation of formal scheme
Nine Elms Avenue, Cowley	16-Nov-99	Brunel	Enforcement suspended pending installation of formal scheme
Nine Elms Close, Cowley	16-Nov-99	Brunel	Enforcement suspended pending installation of formal scheme
Normandy Drive Hayes	20-Jul-07	Botwell	Enforcement suspended pending installation of formal scheme

Street	Date scheme approved ¹⁴	Ward (old ward names)	Comments
North Hyde Gardens, Hayes	29-Apr-91	Botwell	Formal scheme with signs and lines
North Road, West Drayton	28-Aug-02	West Drayton	Enforcement suspended pending installation of formal scheme, INCLUDING FOR VEHICLES OVER 1525kg.
Oakdene Road, Hillingdon	05-Dec-96	Hillingdon East	Enforcement suspended pending installation of formal scheme
Oakington Avenue, Hayes	04-Oct-91	Pinkwell	Formal scheme with signs and lines
Oakleigh Road, Hillingdon	16-Nov-99	Hillingdon East	Enforcement suspended pending installation of formal scheme
Oxford Avenue, Harlington	20-Nov-01	Heathrow Villages	Enforcement suspended pending installation of formal scheme
Padcroft Road, West Drayton	06-Feb-92	Yiewsley	Formal scheme with signs and lines
Park Lane, Harefield	04-Feb-91	Harefield	Formal scheme with signs and lines
Park Lane, Hayes	04-Feb-91	Charville	Formal scheme with signs and lines
Park View Road, Hillingdon	15-Feb-99	Yiewsley	Enforcement suspended BETWEEN NOS 55 AND 65 ONLY pending installation of formal scheme
Parkfield Avenue, Hillingdon	04-Mar-98	Hillingdon East	Enforcement suspended pending installation of formal scheme
Parsonage Close, Hayes	09-Sep-99	Townfield	Enforcement suspended pending installation of formal scheme
Pear Tree Avenue, Yiewsley	01-Apr-89	Yiewsley	Formal scheme with signs and lines
Peerless Drive, Harefield	08-Mar-91	Harefield	Formal scheme with signs and lines
Peerless Drive, Harefield	28-Aug-02	Harefield	Enforcement suspended pending installation of formal scheme, INCLUDING FOR VEHICLES OVER 1525kg.
Pendell Avenue, Harlington	01-Nov-87	Heathrow Villages	Formal scheme with signs and lines
Penzance Close, Harefield	01-Feb-90	Harefield	Formal scheme with signs and lines
Perry Close, Uxbridge	30-Apr-09	Yiewsley	Exemption outside Flats 17-32 Perry Close, Uxbridge
Petworth Gardens, Hillingdon	18-Jan-96	Hillingdon East	Enforcement suspended pending installation of formal scheme
Phelps Way, Harlington	01-Nov-87	Pinkwell	Formal scheme with signs and lines
Pield Heath Avenue, Hillingdon	05-Jun-00	Brunel	Enforcement suspended pending installation of formal scheme
Pine Place, Hayes	13-Nov-95	Charville	Enforcement suspended pending installation of formal scheme
Pond Close, Harefield	11-Mar-97	Harefield	Enforcement suspended pending installation of formal scheme
Princes Park Avenue, Hayes	29-Apr-91	Botwell	Formal scheme with signs and lines
Princes Park Circle, Hayes	04-Feb-91	Botwell	Formal scheme with signs and lines
Princes Park Parade, Hayes	08-Apr-05	Botwell	Enforcement suspended pending installation of formal scheme
Printinghouse Lane, Hayes	01-Mar-01	Botwell	Enforcement suspended pending installation of formal scheme

Street	Date scheme approved ¹⁴	Ward (old ward names)	Comments
Priory Close, Harefield	04-Feb-91	Harefield	Formal scheme with signs and lines
Queens Road, Hayes	16-Nov-99	Botwell	Enforcement suspended pending installation of formal scheme
Queens Road, West Drayton	10-Mar-99	West Drayton	Enforcement suspended pending installation of formal scheme
Raleigh Avenue, Hayes	06-Jun-89	Barnhill	Formal scheme with signs and lines
Ravenswood Park, Northwood	16-Nov-00	Northwood Hills	Enforcement suspended pending installation of formal scheme
Repton Avenue, Hayes	26-Nov-98	Pinkwell	Enforcement suspended pending installation of formal scheme
Reynolds Road, Hayes	28-Oct-96	Yeading	Formal scheme with signs and lines
Richards Close, Harlington	10-Mar-99	Heathrow Villages	Enforcement suspended pending installation of formal scheme
Rickard Close, West Drayton	18-Aug-05	West Drayton	Enforcement suspended pending installation of formal scheme
Roker Park Avenue, Ickenham	10-Mar-99	Ickenham	Enforcement suspended pending installation of formal scheme
Rosedale Avenue, Hayes	09-Sep-99	Botwell	Formal scheme with signs and lines
Roseville Road, Harlington	01-Nov-87	Pinkwell	Formal scheme with signs and lines
Ross Close, Hayes	01-Apr-89	Pinkwell	Formal scheme with signs and lines
Rostrever Gardens, Hayes	28-Nov-96	Botwell	Formal scheme with signs and lines
Royal Lane	09-Apr-94	Brunel	Formal scheme with signs and lines
Russell Gardens, Sipson	01-Mar-01	Heathrow Villages	Enforcement suspended pending installation of formal scheme
Rutland Road, Hayes	19-Sep-96	Pinkwell	Enforcement suspended pending installation of formal scheme
Rutters Close, West Drayton	09-Sep-99	West Drayton	Enforcement suspended ON EASTERN FOOTWAY OF WESTERN/EASTERN ARMS AND ON BOTH SIDES IN CENTRAL ARM on pending installation of formal scheme
Ryefield Avenue, Hillingdon	13-Nov-97	Hillingdon East	Enforcement suspended pending installation of formal scheme
Sandow Crescent, Hayes	02-Jul-96	Botwell	Formal scheme with signs and lines
Saunton Avenue, Hayes	08-Nov-90	Heathrow Villages	Formal scheme with signs and lines
Saxony Parade, Hayes	16-Nov-00	Botwell	Enforcement suspended pending installation of formal scheme
Seaford Close, Ruislip	24-Mar-95	West Ruislip	Enforcement suspended pending installation of formal scheme
Seaton Road, Hayes	01-Apr-89	Pinkwell	Formal scheme with signs and lines
Sedley Grove, Harefield	19-Aug-97	Harefield	Formal scheme with signs and lines
Selan Gardens, Hayes	05-Jun-89	Barnhill	Formal scheme with signs and lines
Selan Gardens, Hayes	01-Mar-01	Barnhill	Enforcement suspended pending installation of formal scheme
Shakespeare Avenue, Hayes	20-Jun-96	Barnhill	Formal scheme with signs and lines
Shaldon Drive, South Ruislip	26-Feb-98	Cavendish	Enforcement suspended pending installation of formal scheme
Shelly Close, Hayes	25-May-89	Barnhill	Formal scheme with signs and lines

Street	Date scheme approved ¹⁴	Ward (old ward names)	Comments
Silverdale Gardens, Hayes	02-Mar-00	Townfield	Enforcement suspended ON THE TARMAC VERGES ONLY pending installation of formal scheme
Sipson Road, Harlington	01-Oct-88	Heathrow Villages	Formal scheme with signs and lines
Snowdon Avenue, Uxbridge	12-Aug-97	Hillingdon East	Enforcement suspended pending installation of formal scheme
Southfield Close, Hillingdon	23-Mar-92	Brunel	Formal scheme with signs and lines
Spencer Avenue, Hayes	25-May-89	Barnhill	Formal scheme with signs and lines
St Annes Road, Harefield	11-Oct-90	Harefield	Formal scheme with signs and lines
St Christopher Road, Cowley	02-Apr-93	Brunel	Formal scheme with signs and lines
St David Close, Cowley	15-Sep-10	Brunel	Enforcement suspended pending installation of formal scheme
St Giles Avenue, Ickenham	21-Oct-13	Ickenham	Formal scheme with compliant signs and lines
St Martins Road, Cowley	13-Mar-96	West Drayton	Enforcement suspended pending installation of formal scheme
St Marys Close, Harefield	01-Oct-88	Harefield	Formal scheme with signs and lines
St Marys Road, Hayes	05-Jun-89	Townfield	Formal scheme with signs and lines
St Marys Walk, Hayes	05-Jun-89	Townfield	Formal scheme with signs and lines
St Matthew Close, Cowley	12-Mar-96	Brunel	Enforcement suspended pending installation of formal scheme
St Paul Close, Cowley	16-Jul-89	Brunel	Formal scheme with signs and lines
St Peters Road, Cowley	12-Mar-96	Brunel	Enforcement suspended ON BOTH SIDES FROM THE JUNCTION OF MOORFIELD ROAD TO THE COMMON BOUNDARY OF NOS. 41 AND 43 ST PETERS ROAD pending installation of formal scheme -
St. Martin Close, Cowley	28-Aug-02	West Drayton	Enforcement suspended pending installation of formal scheme, INCLUDING FOR VEHICLES OVER 1525kg.
Star Road, Hillingdon	26-Feb-98	Hillingdon East	Enforcement suspended pending installation of formal scheme
Stirling Road, Hayes	01-Mar-94	Townfield	Formal scheme with signs and lines
Stowe Crescent , Ruislip	28-Apr-15	West Ruislip	Enforcement suspended pending installation of formal scheme - Outside No 10, 12, 14,16 and 18 except where waiting restrictions are in place.
Strathearn Avenue, Harlington	01-Apr-87	Heathrow Villages	Formal scheme with signs and lines
Strone Wáy, Yeading	15-Apr-89	Yeading	Enforcement suspended pending installation of formal scheme
Stuart Crescent, Hayes	21-Sep-00	Botwell	Enforcement suspended pending installation of formal scheme
Sullivan Crescent, Harefield	04-Feb-91	Harefield	Formal scheme with signs and lines
Summerhouse Lane, Harmondsworth	26-Feb-96	Heathrow Villages	Enforcement suspended pending installation of formal scheme
Sutherland Avenue, Hayes	29-Apr-91	Botwell	Formal scheme with signs and lines
Sycamore Avenue, Hayes	29-Apr-91	Botwell	Formal scheme with signs and lines
Temple Park, Hillingdon	20-Sep-01	Brunel	Enforcement suspended pending installation of formal scheme

Street	Date scheme approved ¹⁴	Ward (old ward names)	Comments
Thackeray Close, Hillingdon	04-Jan-05	Yiewsley	Enforcement suspended pending consideration of a petition by the Cabinet Member for Planning and Transportation.
The Crescent, Harlington	01-Apr-89	Heathrow Villages	Formal scheme with signs and lines
The Dingle, Hillingdon	09-Feb-91	Hillingdon East	Formal scheme with signs and lines
The Furrows, Harefield	04-Feb-91	Harefield	Formal scheme with signs and lines
The Glebe, West Drayton	04-Aug-97	Heathrow Villages	Enforcement suspended pending installation of formal scheme
The Green, West Drayton	18-Aug-05	West Drayton	Enforcement suspended pending installation of formal scheme
The Larches, Hillingdon	01-Oct-96	Hillingdon East	Formal scheme with signs and lines
The Oaks , Hayes	15-Jan-07	Hillingdon East	Enforcement suspended pending installation of formal scheme
Thorton Avenue, West Drayton	25-Feb-05	West Drayton	Enforcement suspended pending installation of formal scheme, exemption only valid between junction of Bell Avenue and East Road
Tiptree Road Ruislip	05-Dec-05	South Ruislip	Enforcement suspended pending installation of formal scheme
Towers Avenue, Hillingdon	09-Sep-99	Hillingdon East	Enforcement suspended pending installation of formal scheme
Townfield Road, Hayes	26-Nov-98	Townfield	Enforcement suspended pending installation of formal scheme
Tudor Square, Hayes	21-Sep-00	Botwell	Enforcement suspended pending installation of formal scheme
Uxbridge Road, Hillingdon	23-Mar-92	Barnhill	Formal scheme with signs and lines
Vincent Close, Sipson	19-Sep-96	Heathrow Villages	Enforcement suspended pending installation of formal scheme
Violet Avenue, Hillingdon	20-Jan-95	Yiewsley	Formal scheme with signs and lines
Warley Avenue, Hayes	01-Nov-89	Barnhill	Formal scheme with signs and lines
Warley Road, Hayes	01-Nov-89	Barnhill	Formal scheme with signs and lines
Warwick Crescent, Hayes	06-Jan-89	Charville	Formal scheme with signs and lines
Waverley Close, Hayes	16-Nov-99	Pinkwell	Enforcement suspended pending installation of formal scheme
Waylands, Hayes	28-Aug-02	Botwell	Enforcement suspended pending installation of formal scheme, INCLUDING FOR VEHICLES OVER 1525kg.
Weald Road, Hillingdon	20-Sep-01	Uxbridge North	Enforcement suspended pending installation of formal scheme
Wentworth Crescent, Hayes	01-Apr-89	Pinkwell	Formal scheme with signs and lines
West Avenue, Hayes	04-Feb-91	Townfield	Formal scheme with signs and lines
West Drayton Road, Hillingdon	20-Nov-90	Botwell	Enforcement suspended pending installation of formal scheme
Westacott, Hayes	20-Jun-96	Charville	Enforcement suspended pending installation of formal scheme
Westcott Way, Uxbridge	10-Mar-99	Uxbridge South	Enforcement suspended pending installation of formal scheme
Westwood Close, Ruislip	23-Jun-04	West Ruislip	Enforcement suspended AT THE EASTERN END OF WESTWOOD CLOSE ON THE SW & SE SIDES OF THE CENTRAL GRASSED AREA pending installation of formal scheme

Street	Date scheme approved ¹⁴	Ward (old ward names)	Comments
White Heart Avenue, Hillingdon	04-Feb-91	Brunel	Formal scheme with signs and lines
Whitethorn Avenue, Yiewsley	01-Nov-89	Yiewsley	Formal scheme with signs and lines
Whittington Avenue, Hayes	02-Nov-88	Barnhill	Formal scheme with signs and lines
Willow Avenue, Yiewsley	09-Sep-93	Yiewsley	Enforcement suspended pending installation of formal scheme
Willow Tree Lane, Hayes	11-Mar-97	Yeading	Enforcement suspended pending installation of formal scheme
Wilmar Close, Hayes	11-Mar-97	Charville	Enforcement suspended pending installation of formal scheme
Winchester Road, Harlington	20-Nov-01	Heathrow Villages	Enforcement suspended pending installation of formal scheme
Windsor Avenue, Hillingdon	13-Nov-97	Hillingdon East	Enforcement suspended pending installation of formal scheme
Windsor Close, Northwood	09-Sep-99	Northwood Hills	Enforcement suspended pending installation of formal scheme
Windsor Gardens, Hayes	06-Jan-89	Pinkwell	Formal scheme with signs and lines
Windsor Park Road, Harlington	01-Nov-89	Heathrow Villages	Formal scheme with signs and lines
Wolfe Close, Hayes	16-Jul-98	Barnhill	Enforcement suspended pending installation of formal scheme
Wooburn Close, Hayes	18-Oct-95	Brunel	Enforcement suspended pending installation of formal scheme
Wood End Green Road, Hayes	TBA	Botwell	Enforcement suspended pending installation of formal scheme
Wood Stock Gardens, Hayes	06-Jan-84	Charville	Formal scheme with signs and lines
Woodcroft Crescent, Hillingdon	26-Nov-98	Hillingdon East	Enforcement suspended pending installation of formal scheme
Woodhouse Close, Hayes	15-Jan-07	Pinkwell	Enforcement suspended pending installation of formal scheme
Woodrow Avenue, Hayes	01-Dec-88	Charville	Formal scheme with signs and lines
Wrays Way, Hayes	01-Nov-89	Charville	Formal scheme with signs and lines
Wyteleaf Close, Ruislip	19-Sep-96	West Ruislip	Enforcement suspended pending installation of formal scheme
Yeading Lane, Hayes	11-Mar-97	Barnhill	Enforcement suspended pending installation of formal scheme, INCLUDING IN THE SERVICE ROAD ADJACENT TO THE SHOPS
York Avenue, Hayes	01-Mar-01	Botwell	Enforcement suspended pending installation of formal scheme

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CABINET FORWARD PLAN

Committee name	Residents' Services Select Committee
Officer reporting	Liz Penny, Democratic Services Officer
Papers with report	Appendix A – Latest Forward Plan
Ward	As shown on the Forward Plan

HEADLINES

To monitor the Cabinet's latest Forward Plan which sets out key decisions and other decisions to be taken by the Cabinet collectively and Cabinet Members individually over the coming year. The report sets out the actions available to the Committee.

RECOMMENDATION

That the Residents' Services Select Committee notes the Cabinet Forward Plan.

SUPPORTING INFORMATION

The Cabinet Forward Plan is published monthly, usually around the first or second week of each month. It is a rolling document giving the required public notice of future key decisions to be taken. Should a later edition of the Forward Plan be published after this agenda has been circulated, Democratic Services will update the Committee on any new items or changes at the meeting.

As part of its Terms of Reference, each Select Committee should consider the Forward Plan and, if it deems necessary, comment as appropriate to the decision-maker on the items listed which relate to services within its remit. For reference, the Forward Plan helpfully details which Select Committee's remit covers the relevant future decision item listed.

The Select Committee's monitoring role of the Forward Plan can be undertaken in a variety of ways, including both pre-decision and post-decision scrutiny of the items listed. The provision of advance information on future items listed (potentially also draft reports) to the Committee in advance will often depend upon a variety of factors including timing or feasibility, and ultimately any such request would rest with the relevant Cabinet Member to decide. However, the 2019 Protocol on Overview & Scrutiny and Cabinet Relations (part of the Hillingdon Constitution) does provide guidance to Cabinet Members to:

- Actively support the provision of relevant Council information and other requests from the Committee as part of their work programme.
- Where feasible, provide opportunities for committees to provide their input on forthcoming executive reports as set out in the Forward Plan to enable wider pre-decision scrutiny (in addition to those statutorily required to come before committees, *i.e. policy framework documents – see para. below*).

As mentioned above, there is both a constitutional and statutory requirement for Select Committees to provide comments on the Cabinet's draft budget and policy framework proposals after publication. These are automatically scheduled in advance to multi-year work programmes.

Therefore, in general, the Committee may consider the following actions on specific items listed on the Forward Plan:

	Committee action	When	How
1	To provide specific comments to be included in a future Cabinet or Cabinet Member report on matters within its remit.	<p>As part of its pre-decision scrutiny role, this would be where the Committee wishes to provide its influence and views on a particular matter within the formal report to the Cabinet or Cabinet Member before the decision is made.</p> <p>This would usually be where the Committee has previously considered a draft report or the topic in detail, or where it considers it has sufficient information already to provide relevant comments to the decision-maker.</p>	<p>These would go within the standard section in every Cabinet or Cabinet Member report called "Select Committee comments".</p> <p>The Cabinet or Cabinet Member would then consider these as part of any decision they make.</p>
2	To request further information on future reports listed under its remit.	<p>As part of its pre-decision scrutiny role, this would be where the Committee wishes to discover more about a matter within its remit that is listed on the Forward Plan.</p> <p>Whilst such advance information can be requested from officers, the Committee should note that information may or may not be available in advance due to various factors, including timescales or the status of the drafting of the report itself and the formulation of final recommendation(s). Ultimately, the provision of any information in advance would be a matter for the Cabinet Member to decide.</p>	<p>This would be considered at a subsequent Select Committee meeting. Alternatively, information could be circulated outside the meeting if reporting timescales require this.</p> <p>Upon the provision of any information, the Select Committee may then decide to provide specific comments (as per 1 above).</p>
3	To request the Cabinet Member considers providing a draft of the report, if feasible, for the Select Committee to consider prior to it being considered formally for decision.	<p>As part of its pre-decision scrutiny role, this would be where the Committee wishes to provide an early steer or help shape a future report to Cabinet, e.g., on a policy matter.</p> <p>Whilst not the default position, Select Committees do occasionally receive draft versions of Cabinet reports prior to their formal consideration. The provision of such draft reports in advance may depend upon different factors, e.g., the timings required for that decision. Ultimately any request to see a draft report early would need the approval of the relevant Cabinet Member.</p>	<p>Democratic Services would contact the relevant Cabinet Member and Officer upon any such request.</p> <p>If agreed, the draft report would be considered at a subsequent Select Committee meeting to provide views and feedback to officers before they finalise it for the Cabinet or Cabinet Member. An opportunity to provide specific comments (as per 1 above) is also possible.</p>
4	To identify a forthcoming report that may merit a post-decision review at a later Select Committee meeting	<p>As part of its post-decision scrutiny and broader reviewing role, this would be where the Select Committee may wish to monitor the implementation of a certain Cabinet or Cabinet Member decision listed/taken at a later stage, i.e., to review its effectiveness after a period of 6 months.</p> <p>The Committee should note that this is different to the use of the post-decision scrutiny 'call-in' power which seeks to ask the Cabinet or Cabinet Member to formally re-consider a decision up to 5 working days after the decision notice has been issued. This is undertaken via the new Scrutiny Call-in App members of the relevant Select Committee.</p>	<p>The Committee would add the matter to its multi-year work programme after a suitable time has elapsed upon the decision expected to be made by the Cabinet or Cabinet Member.</p> <p>Relevant service areas may be best to advise on the most appropriate time to review the matter once the decision is made.</p>

BACKGROUND PAPERS

- [Protocol on Overview & Scrutiny and Cabinet relations adopted by Council 12 September 2019](#)
- [Scrutiny Call-in App](#)

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Ref	Business Item	Further information	Ward(s)	NEW ITEM	Decision-Maker			Cabinet Member Lead & Officers				Status
					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	
AUGUST 2025 (no Cabinet meeting)												
SI	Cabinet decisions by the Leader of the Council	As there is no Cabinet meeting in August, the Leader of the Council may take decisions on behalf of the Cabinet or key decisions under urgency procedures, if required.	Various			Aug-25		Cllr Ian Edwards - Leader of the Council	TBC	Democratic Services		Public / Private - TBC
40	Review of the Out of Hours Noise Service	Following the Council's consideration of the budget in February 2025, the Cabinet Member will consider a report regarding a review of the Out of Hours Noise Service and whether to continue this aspect of the services' operation.	All			Aug-25		Cllr Eddie Lavery - Community & Environment	Residents' Services	Richard Webb	Dan Kennedy	Public
17	Annual Lettings Plan	The Cabinet Member will consider approval of a lettings policy and plan in support of delivering the Council's Temporary Accommodation Action Plan.	All			Aug-25		Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Adam Stephenson / Debbie Weller / Roy Dunbar	Dan Kennedy	Public
58	Parking Services Pay and Display Machine Contract Extension	The Cabinet Members will determine whether to extend the current contract for parking pay and display machine maintenance and support and, if so, the period of the contract extension.	All			Aug-25		Cllr Ian Edwards - Leader of the Council / Cllr Eddie Lavery - Community & Environment	Residents' Services	Richard Webb	Dan Kennedy	Private (3)
12	Local List of Architectural and Historical Importance	Following Cabinet consideration in April 2024 and a decision to defer any designation on the site, the Cabinet Member, in consultation with the Leader, will consider a proposal to locally list the North Hayes Telephone Exchange.	Hayes Town			Aug-25		Cllr Ian Edwards - Leader of the Council / Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Antonia Whatmore, Mathieu Rogers	Karrie Whelan	Public
58	Provision of a tree maintenance service on behalf of the Council	Cabinet Members will be asked to consider the contract extension for the specialist tree maintenance service undertaken on behalf of the Council	All			Aug-25		Cllr Ian Edwards - Leader of the Council / Cllr Eddie Lavery - Community & Environment	Residents' Services	Sophie Coughlan / Allison Mayo	Karrie Whelan	Private (3)
SEPTEMBER 2025												

Ref	Business Item	Further information	Ward(s)	NEW ITEM	Decision-Maker			Cabinet Member Lead & Officers				Status
					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	Public or Private (with reason)
42	Outcome of Housing Inspection	A recent housing inspection in Hillingdon was conducted by the Regulator of Social Housing and focused on the Council's Landlord Service. Cabinet will consider the outcome of the inspection and any recommendations.	N/A	NEW ITEM	18 September			Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Sam Strong / Shaheen Mahtabuddin	Dan Kennedy	Public
72	Hillingdon's membership of the West London Economic Prosperity Board	The West London Economic Prosperity Board is a joint committee of West London boroughs that collaborates to drive inclusive economic growth, investment, and regeneration across the sub-region by coordinating strategic planning, infrastructure, and skills development initiatives. Cabinet will consider the Council's participation.	All	NEW ITEM	18 September			Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Mathieu Rogers	Karrie Whelan	Public
61	Provision of veterinary services (Imported Food Office) on behalf of the London Borough of Hillingdon	Cabinet will be asked to consider the tender for the provision of veterinary services operating out of the Imported Food Office at Heathrow Airport.	Heathrow Villages		18 September			Cllr Eddie Lavery - Community & Environment	Residents' Services	Samantha Doherty / Allison Mayo	Dan Kennedy	Private (3)
23	Annual Performance Report	Cabinet will receive an annual report performance report, setting out how the Council is delivering on key service metrics and the Council Strategy.	All		18 September			All Cabinet Members	All	Ian Kavanagh	Matthew Wallbridge	Public
24	Temporary Accommodation Action Plan Monitoring	Cabinet will receive a quarterly update, or at a frequency as determined by the Cabinet Member, on progress on the delivery of the Temporary Accommodation Strategy and Action Plan presented to Cabinet in February 2025. This will be aligned with the Homelessness Prevention and Rough Sleeping Strategy and the Medium-Term Financial Strategy, which is to include details of actions taken to bring empty homes across the Borough back into occupation.	All		18 September			Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Debbie Weller	Dan Kennedy	Public

Ref	Business Item	Further information	Ward(s)	NEW ITEM	Decision-Maker			Cabinet Member Lead & Officers				Status
					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	Public or Private (with reason)
28a	Statement of Licensing Policy (POLICY FRAMEWORK)	Every 5 years the Council is required to review its Licensing Policy, which Council officers and Licensing Sub-Committee operate within when making such licensing decisions. This is policy framework document under the Council's Constitution so it will be subject to statutory public consultation including by the relevant select committee and Licensing Committee, before further Cabinet, and ultimately full Council, consideration.	All		18 September		22 January 2026 - adoption	Cllr Eddie Lavery - Community & Environment	Residents' Services	P - Daniel Ferrer / Stephanie Waterford	Daniel Kennedy	Public
SI	Public Preview of matters to be considered in private	A report to Cabinet to provide maximum transparency to residents on the private matters to be considered later in Part 2 of the Cabinet meeting and agenda.	TBC		18 September			TBC	TBC	Democratic Services		Public
43 Page 69	Private Sector Housing Strategy	The Cabinet Member will consider a strategy for the Council's approach to regulating the private rented housing sector to ensure residents in rented properties in the borough have safe and secure accommodation and that property conditions meet relevant standards. The strategy will also consider the implications of the reforms of the sector expected through the implementation of the Renters Rights Bill, and how the Council's Private Sector Housing team will support work to ensure empty properties in the Borough are returned to use.	All	NEW ITEM		September		Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Richard Webb	Dan Kennedy	Public
73	Rural Activities Garden Centre	Following Cabinet's decision to close retail operations on 26 June, following further consultation and engagement with those in receipt of assessed social care services and those who attend the RAGC as volunteers on proposals to relocate services, under delegated authority the Cabinet Member will make a decision on the future of the RAGC site and relocation of service provision accordingly.	Colham & Cowley	NEW ITEM		September		Cllr Eddie Lavery - Community & Environment	Residents' Services / Health & Social Care	Steve Brown	Karrie Whelan	Public

OCTOBER 2025

Ref	Business Item	Further information	Ward(s)	NEW ITEM	Decision-Maker			Cabinet Member Lead & Officers				Status
					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	Public or Private (with reason)
46a	Community Safety Strategy (Policy Framework)	Cabinet will consider a draft Strategy for consultation. The strategy, developed through the Safer Hillingdon Partnership, is a multi-agency plan that sets out how the Council and its partners will work together to reduce crime, anti-social behaviour, and promote safer communities. This is policy framework document under the Council's Constitution so it will be subject to statutory public consultation including by the relevant select committee, before further Cabinet, and ultimately full Council, consideration.	All	NEW ITEM	23 October		26 February 2026	Cllr Eddie Lavery - Community & Environment	Residents' Services	Richard Webb	Dan Kennedy	Public
45a	Housing Strategy (Policy Framework)	The Housing Strategy is a key policy framework document and provides the borough's strategic direction and priorities for housing services. Cabinet will approve commencement of formal consultation process. This is policy framework document under the Council's Constitution so it will be subject to statutory public consultation including by the relevant select committee, before further Cabinet, and ultimately full Council, consideration.	All	NEW ITEM	23 October		26 February 2026	Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Debbie Weller	Dan Kennedy	Public
82a	West London Waste Plan Regulation 18 Consultation (policy framework)	To seek Cabinet approval for Regulation 18 stage public consultation on the West London Waste Plan which is being reviewed. This is policy framework document under the Council's Constitution so it will be subject to statutory public consultation including by the relevant select committee, before further Cabinet, and ultimately full Council, consideration. This will be in accordance with a timetable with other West London Boroughs.	All	NEW ITEM	23 October		Provisional - November 2026	Cllr Eddie Lavery - Community & Environment / Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Gavin Polkinghorn	Karrie Whelan	Public

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					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	Public or Private (with reason)
74	Hillingdon Parking Strategy	The Cabinet will consider a Parking Strategy following public consultation. A parking strategy will seek to establish a framework through which the Council will provide a fair, accessible, and sustainable parking service that supports residents, local businesses, and visitors, while contributing to Hillingdon's wider transport, economic, environmental, and land use goals.	All	NEW ITEM	23 October			Cllr Eddie Lavery - Residents' Services	Residents' Services	Richard Webb	Dan Kennedy	Public
30	Strategic Climate Action Plan	Hillingdon Council passed a Climate Change Declaration at its full Council meeting on 16 January 2020 which set out the ambition to become carbon neutral across the Council's services by 2030. Cabinet will receive a progress update on it's latest Action Plan.	All		23 October			Cllr Eddie Lavery - Residents' Services	Residents' Services	Ian Thynne	Karrie Whelan	Public
Page 71	Reports from Select Committees	Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee.	All		23 October			TBC	TBC	Democratic Services		Public
SI	Public Preview of matters to be considered in private	A report to Cabinet to provide maximum transparency to residents on the private matters to be considered later in Part 2 of the Cabinet meeting and agenda.	TBC		23 October			TBC	TBC	Democratic Services	TBC	Public
NOVEMBER 2025												
84a	Local Plan - Draft for consultation (policy framework)	To seek Cabinet agreement to undertake a public consultation on the Local Plan at Draft Plan stage in line with Regulation 18 of the Town and Country Planning (Local Planning) (England) Regulations. This is policy framework document under the Council's Constitution so it will be subject to statutory public consultation including by the relevant select committee, before further Cabinet, and ultimately full Council, consideration.	All	NEW ITEM	20 November		14 May 2026	Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Gavin Polkinghorn	Karrie Whelan	Public

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					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	Public or Private (with reason)
33	Tender contract for the collection & treatment of Co-mingled dry mixed recycling	Cabinet will receive an update on the current position within the dry mixed recycling materials market and potential legislative changes which may impact the way that the Council operates its recycling collections in the future. In considering this, Cabinet will consider a supplier for such services, after competitive tender.	All		20 November			Clr Eddie Lavery - Residents' Services	Residents' Services	Daniel Long	Karrie Whelan	Private (3)
SI	Reports from Select Committees	Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee.	All		20 November			TBC	TBC	Democratic Services		Public
SI	Public Preview of matters to be considered in private	A report to Cabinet to provide maximum transparency to residents on the private matters to be considered later in Part 2 of the Cabinet meeting and agenda.	TBC		20 November			TBC	TBC	Democratic Services	TBC	Public
DECEMBER 2025												
44	Homelessness and Rough Sleeping Strategy	Cabinet will consider an updated Strategy, setting out the Council's long-term approach to preventing homelessness and reducing rough sleeping by improving access to housing, support services, and early intervention.	All	NEW ITEM	18 December			Clr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Debbie Weller	Dan Kennedy	Public
24	Temporary Accommodation Action Plan Monitoring	Cabinet will receive a quarterly update, or at a frequency as determined by the Cabinet Member, on progress on the delivery of the Temporary Accommodation Strategy and Action Plan presented to Cabinet in February 2025. This will be aligned with the Homelessness Prevention and Rough Sleeping Strategy and the Medium-Term Financial Strategy, which is to include details of actions taken to bring empty homes across the Borough back into occupation.	All		18 December			Clr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Debbie Weller	Dan Kennedy	Public

Ref	Business Item	Further information	Ward(s)	NEW ITEM	Decision-Maker			Cabinet Member Lead & Officers				Status
					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	Public or Private (with reason)
36	Infrastructure Funding Statement	Cabinet will receive an annual report setting out the Council's Infrastructure Funding Statement, a document it is required to publish which also monitors spending on section 106 (developer contribution) monies along with the Community Infrastructure levy over the past year.	All		18 December			Cllr Steve Tuckwell - Planning, Housing & Growth	Residents' Services	Andrew Tebbutt	Karrie Whelan	Public
SI	Public Preview of matters to be considered in private	A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda.	TBC		18 December			TBC	TBC	Democratic Services		Public
SI	Reports from Select Committees	Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee.	All		18 December			TBC	TBC	Democratic Services		Public
28b Page 73	Statement of Licensing Policy (POLICY FRAMEWORK)	Every 5 years the Council is required to review its Licensing Policy, which Council officers and Licensing Sub-Committee operate within when making such licensing decisions. Following consultation, Cabinet will consider recommending a reviewed Statement of Licensing Policy to the Full Council	All		18 December		22 January 2026 - adoption	Cllr Eddie Lavery - Community & Environment	Residents' Services	P - Daniel Ferrer / Stephanie Waterford	Daniel Kennedy	Public
SI	2026/27 Budget and Future Medium-Term Financial Strategy (BUDGET FRAMEWORK)	This report will set out the Medium Term Financial Strategy (MTFS), which includes the draft General Fund reserve budget and capital programme for 2026/27 for consultation, along with indicative projections for the following four years. This will also include the HRA rents for consideration and may include Council Tax Reduction Scheme proposals. Cabinet will also consider the outcome of consultation on proposed mid-year changes to fees and charges.	All		18 December		26 February 2026 - adoption	Cllr Martin Goddard - Finance & Transformation	All	Andy Goodwin		Public

JANUARY 2026

Ref	Business Item	Further information	Ward(s)	NEW ITEM	Decision-Maker			Cabinet Member Lead & Officers				Status
					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	Public or Private (with reason)
46b	Community Safety Strategy (Policy Framework)	Following consultation, Cabinet will consider recommending to full Council a Community Safety Strategy. It is a multi-agency plan that sets out how the Council and its partners will work together to reduce crime, anti-social behaviour, and promote safer communities.	All	NEW ITEM	15 January		26 February 2026	Cllr Eddie Lavery - Community & Environment	Residents' Services	Richard Webb	Dan Kennedy	Public
45b	Housing Strategy (Policy Framework)	The Housing Strategy is a key policy framework document and provides the borough's strategic direction and priorities for housing services. Following consultation, Cabinet will consider the outcome, select committee comments and then recommend the final Strategy to Council for adoption.	All	NEW ITEM	15 January		26 February 2026	Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Debbie Weller	Dan Kennedy	Public
SI	Public Preview of matters to be considered in private	A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda.	TBC		15 January			TBC	TBC	Democratic Services		Public
TS	Reports from Select Committees	Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee.	All		15 January			TBC	TBC	Democratic Services		Public
28c	Statement of Licensing Policy (POLICY FRAMEWORK)	Every 5 years the Council is required to review its Licensing Policy, which Council officers and Licensing Sub-Committee operate within when making such licensing decisions. Following Cabinet consideration, full Council will consider the adoption of the Statement of Licensing Policy.	All				22 January 2026 - adoption	Cllr Eddie Lavery - Community & Environment	Residents' Services	P - Daniel Ferrer / Stephanie Waterford	Daniel Kennedy	Public
SI	Audit Committee Annual Report	The Audit Committee is required to submit an annual report to Council outlining the Committee's activities over the previous year. This report summarises the work of the Audit Committee and how it has undertaken its responsibilities in respect of: Internal Audit, External Audit, Counter Fraud, Risk Management and the Financial reporting process of the Statement of Accounts.	N/A				22 January 2026	N/A	N/A	Democratic Services	Matthew Wallbridge	Public

Ref	Business Item	Further information	Ward(s)	NEW ITEM	Decision-Maker			Cabinet Member Lead & Officers				Status
					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	Public or Private (with reason)
SI	Programme of Meetings for the next Municipal Year	Each year the full Council agrees the programme of meetings for the ensuing Municipal Year, setting out the dates and times of Council, Cabinet and Committee meetings.	N/A				22 January 2026	N/A	N/A	Lloyd White		Public
SI	Council Tax-Base and Business Rates Forecast 2026/27	This report sets out the proposed Council Taxbase and Business Rates Forecast for the forthcoming financial year and in accordance with the legislation for approval by the full Council. The Council is required to calculate both its Council Taxbase as at 30 November 2023 and the Business Rates forecast for the forthcoming year by the end of January.	All				22 January 2026	NA	N/A	Andy Goodwin		Public
FEBRUARY 2026												
41 Page 75	HRA Business Plan	The Housing Revenue Account (HRA) business plan will set out a long-term financial strategy for managing council housing stock, maintain homes, fund improvements, and support new housing opportunities and development.	All	NEW ITEM	19 February			Cllr Steve Tuckwell - Planning, Housing Growth / Cllr Jonathan Bianco - Corporate Services & Property	Residents' Services	Sam Strong	Dan Kennedy	Public
86	Houses of Multiple Occupation - consultation outcomes	Subject to Cabinet's consideration in July 2025 and subsequent decisions of the matter, this proposed report to Cabinet will consider the outcomes of any consultations relating to the formation of an additional licensing policy and determinations on way forward.	All	NEW ITEM	19 February			Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Richard Webb	Dan Kennedy	Public
SI	Public Preview of matters to be considered in private	A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda.	TBC		19 February			TBC	TBC	Democratic Services		Public
SI	Reports from Select Committees	Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee.	All		19 February			TBC	TBC	Democratic Services		Public

Ref	Business Item	Further information	Ward(s)	NEW ITEM	Decision-Maker			Cabinet Member Lead & Officers				Status
					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	Public or Private (with reason)
SI	2026/27 Budget and Future Medium-Term Financial Strategy (BUDGET FRAMEWORK)	Following consultation, this report will set out the Medium Term Financial Strategy (MTFS), which includes the draft General Fund reserve budget and capital programme for 2026/27 for consultation, along with indicative projections for the following four years. This will also include the HRA rents for consideration and any proposals for the Council Tax Reduction Scheme.	All		19 February		26 February 2026 - adoption	Cllr Ian Edwards - Leader of the Council / Cllr Martin Goddard - Finance & Transformation	All	Andy Goodwin		Public
46c	Community Safety Strategy (Policy Framework)	Council will consider adoption of the Strategy - a multi-agency plan that sets out how the Council and its partners will work together to reduce crime, anti-social behaviour, and promote safer communities.	All	NEW ITEM			26 February 2026 - adoption	Cllr Eddie Lavery - Community & Environment	Residents' Services	Richard Webb	Dan Kennedy	Public
45c	Housing Strategy (Policy Framework)	The Housing Strategy is a key policy framework document and provides the borough's strategic direction and priorities for housing services. Full Council will consider its adoption at this meeting.	All	NEW ITEM			26 February 2026 - adoption	Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Debbie Weller	Dan Kennedy	Public
SI	Members' Allowances 2026/27	The Council is required to undertake an annual re-adoption of its Allowances Scheme and, in doing so give due regard to the recommendations made by the report of the Independent Panel on the Remuneration of Councillors in London.	All				26 February 2026	N/A	N/A	Lloyd White		Public
MARCH 2026												
24	Temporary Accommodation Action Plan Monitoring	Cabinet will receive a quarterly update, or at a frequency as determined by the Cabinet Member, on progress on the delivery of the Temporary Accommodation Strategy and Action Plan presented to Cabinet in February 2025. This will be aligned with the Homelessness Prevention and Rough Sleeping Strategy and the Medium-Term Financial Strategy, which is to include details of actions taken to bring empty homes across the Borough back into occupation.	All		19 March			Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Debbie Weller	Dan Kennedy	Public

Ref	Business Item	Further information	Ward(s)	NEW ITEM	Decision-Maker			Cabinet Member Lead & Officers				Status
					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	Public or Private (with reason)
SI	Reports from Select Committees	Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee.	All		19 March			TBC	TBC	Democratic Services		Public
APRIL 2026												
84b	Local Plan - Draft for consultation (policy framework)	Following consultation Cabinet will consider the outcome and progress to the next stages of finalising the Council's updated Local Plan, recommending it to Council.	All	NEW ITEM	23 April		14 May 2026 - adoption	Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Gavin Polkinghorn	Karrie Whelan	Public
SI	Public Preview of matters to be considered in private	A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda.	TBC		23 April			TBC	TBC	Democratic Services		Public
SI	Reports from Select Committees	Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee.	All		23 April			TBC	TBC	Democratic Services		Public
Schedule of Individual Cabinet Member Decisions that may be taken each month (standard items non key-decisions)												
SI	Urgent Cabinet-level decisions & interim decision-making (including emergency decisions)	The Leader of the Council has the necessary authority to make decisions that would otherwise be reserved to the Cabinet, in the absence of a Cabinet meeting or in urgent circumstances. Any such decisions will be published in the usual way and reported to a subsequent Cabinet meeting for ratification. The Leader may also take emergency decisions without notice, in particular in relation to the COVID-19 pandemic, which will be ratified at a later Cabinet meeting.	Various			Cabinet Member Decision - date TBC		Cllr Ian Edwards - Leader of the Council	TBC	TBC		Public / Private
SI	Release of Capital Funds	The release of all capital monies requires formal Member approval, unless otherwise determined either by the Cabinet or the Leader. Batches of monthly reports (as well as occasional individual reports) to determine the release of capital for any schemes already agreed in the capital budget and previously approved by Cabinet or Cabinet Members	TBC			Cabinet Member Decision - date TBC		Cllr Martin Goddard - Finance & Transformation (in conjunction with relevant Cabinet Member)	All - TBC by decision made	various		Public but some Private (1,2,3)

Ref	Business Item	Further information	Ward(s)	NEW ITEM	Decision-Maker			Cabinet Member Lead & Officers				Status
					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	Public or Private (with reason)
SI	Petitions about matters under the control of the Cabinet	Cabinet Members will consider a number of petitions received by local residents and organisations and decide on future action. These will be arranged as Petition Hearings.	TBC			Cabinet Member Decision - date TBC		All	TBC	Democratic Services		Public
SI	To approve compensation payments	To approve compensation payments in relation to any complaint to the Council in excess of £1000.	n/a			Cabinet Member Decision - date TBC		All	TBC	various		Private (1,2,3)
SI	Acceptance of Tenders	To accept quotations, tenders, contract extensions and contract variations valued between £50k and £500k in their Portfolio Area where funding is previously included in Council budgets.	n/a			Cabinet Member Decision - date TBC		Cllr Ian Edwards - Leader of the Council OR Cllr Martin Goddard - Finance & Transformation / in conjunction with relevant Cabinet Member	TBC	various		Private (3)
Page 78	All Delegated Decisions by Cabinet to Cabinet Members, including tender and property decisions	Where previously delegated by Cabinet, to make any necessary decisions, accept tenders, bids and authorise property decisions / transactions in accordance with the Procurement and Contract Standing Orders.	TBC			Cabinet Member Decision - date TBC		All	TBC	various		Public / Private (1,2,3)
SI	Chrysalis Programme of Environmental Improvements	The Cabinet Member will be asked to consider the approval of projects.	Various			Cabinet Member Decision - date TBC		Cllr Eddie Community & Environment	Residents' Services	Neil O'Connor		Public
SI	External funding bids	To authorise the making of bids for external funding where there is no requirement for a financial commitment from the Council.	n/a			Cabinet Member Decision - date TBC		All	TBC	various		Public
SI	Response to key consultations that may impact upon the Borough	A standard item to capture any emerging consultations from Government, the GLA or other public bodies and institutions that will impact upon the Borough. Where the deadline to respond cannot be met by the date of the Cabinet meeting, the Constitution allows the Cabinet Member to sign-off the response.	TBC			Cabinet Member Decision - date TBC		All	TBC	various		Public

					Decision-Maker			Cabinet Member Lead & Officers				Status
Ref	Business Item	Further information	Ward(s)	NEW ITEM	CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	Public or Private (with reason)
SI = Standard Item that may be considered each month/regularly												
The Cabinet's Forward Plan is an official document by the London Borough of Hillingdon, UK												

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WORK PROGRAMME

Committee name	Residents' Services Select Committee
Officer reporting	Liz Penny, Democratic Services Officer
Papers with report	Appendix A – Work Programme
Ward	All

HEADLINES

To enable the Committee to note future meeting dates and to forward plan its work for the current municipal year.

RECOMMENDATION:

That the Residents' Services Select Committee considers the Work Programme report and agrees any amendments.

SUPPORTING INFORMATION

1. The Committee's meetings will start at 7pm and the witnesses attending each of the meetings may include representatives from external organisations, some of whom travel from outside of the Borough. Forthcoming meeting dates are as follows:

Meeting Date	Room
12 June 2025	CR6
15 July 2025	CR6
9 September 2025	CR5
6 November 2025	CR5
8 January 2026	CR5
18 February 2026	CR5
10 March 2026	CR5
22 April 2026	CR5

Site Visits

Members of the Residents' Services Select Committee have undertaken a number of site visits to include the CCTV room in the Civic Centre, Harlington Road Depot, Heathrow Imported Food Office, Hillingdon Fire Station, Botwell Leisure Centre, Breakspear Crematorium, the Recycling Centre at Edmonton, visits with the Traffic Wardens and the Noise Team, the Platinum Jubilee Leisure Centre works and Heathrow Skills Academy.

Implications on related Council policies

The role of the Select Committees is to make recommendations on service changes and improvements to the Cabinet, who are responsible for the Council's policy and direction.

How this report benefits Hillingdon residents

Select Committees directly engage residents in developing policy proposals and recommendations to Cabinet - and as such, Committees seek to improve the way the Council provides services to residents.

Financial Implications

None at this stage.

Legal Implications

None at this stage.

BACKGROUND PAPERS

Nil.

MULTI-YEAR WORK PROGRAMME 2022 - 2026

		2025/26										2026/27								
Residents' Services Select Committee		January 14	February 19	March 13	April 22	May No meeting	June 12	July 15	September 9	November 6	January 8	February 18	March 10	April 22	May No meeting					
Review: Homeless Prevention and the Customer Journey																				
Topic selection / scoping stage																				
Witness / evidence / consultation stage																				
Findings, conclusions and recommendations		Findings																		
Final review report agreement					Final report															
Target Cabinet Reporting							Cabinet													
IN PROGRESS: Major Review: tbc																				
Topic selection / scoping stage																				
Witness / evidence / consultation stage																				
Findings, conclusions and recommendations																				
Final review report agreement																				
Target Cabinet Reporting																				
Regular service & performance monitoring																				
Budget and Spending Report (Dan, Karrie, Ceri and Bernard Ofori-Atta)		X		X						X		X		X						
Infrastructure Funding Statement Update (previously CIL Expenditure Monitoring - Annual Report & S106) each November - Julia Johnson										X										
Budget Planning Report		X																		
Update on Strategic Climate Action Plan / Flood Prevention Works as per Flood Action Plan / Strategy - Ian T										X										
Cabinet's Budget Proposals For Next Financial Year		X																		
Cabinet Forward Plan Monthly Monitoring		X		X		X		X		X		X		X						
Parking Annual Report - Richard Webb																				
Annual Performance Report (Ian Kavanagh) - DK and KW to attend to answer ques.										X										
Annual Complaints Submission to the Housing Ombudsman Service (Rod Smith/Debbie W) - Sam Strong or Gary Penticost to present the report						X														
One-off information items																				
Animal Welfare																				
Consultation on Uxbridge Master Plan																				
Housing Allocation Policy Consultation Draft																				
Heathrow Investment							X													
Abandoned Vehicles (Stephanie Waterford / Joanne Howells)							X		X											
Regeneration of Town Centres (Chambers of Commerce, Hayes T Partnership, Uxb BID)							X													
Noise Team Structure, success of enforcement measures and update on site visit (SW)												X								
Review of Statement of Gambling Policy - policy framework consultation																				
Sport for Young People - how the Council encourages participation in deprived areas												X								
APCC Parking Enforcement - income / contract cost (Freddie Mohammed)				X																
The condition of allotments in the Borough									X											
Statement of Licensing Policy (Policy Framework) (Cabinet paper) - Dan Ferrer												X								
West London Waste Plan (Cabinet paper) - Gavin Polkinghorn												X								
Community Safety Strategy (Cabinet paper) - Richard Webb												X								
Local Plan (Planning Policy - Cabinet paper) - Gavin Polkinghorn														X						
Housing Strategy (Policy Framework) - (Cabinet paper) - Sam Strong / Adam Stephenson												X								
Housing Service Improvement Plan Update (Sam Strong / Dan K)												X								
Hillingdon's Business Waste Service (Commercial) - update on performance (Marcus H)																X				
Enforcement of PSPOs, Illegal Street Trading and FPNs issued														X						
Crime & Disorder - Statutory Scrutiny (themed)																				
Safer Hillingdon Partnership Development																				
Safer Hillingdon Partnership Performance																				
Past review delivery																				
Update on Alley Gating Review																				
Update on Homeless Prevention and the Customer Journey Review																				
Update on Review of Empty Homes Council Tax Premium																				
Internal use only																				
Report deadline																				
Agenda publication date																				

Committee Site Visits

CCTV Control Room- Civic Centre (25 July 2022 and 4 November 2024)
 Botwell Leisure Centre (27 February 2024)
 Harington Road Depot (28 September 2022)
 Weed-Killing Contractor (6 June 2023)
 Heathrow Airport (Imported Food Office)- (4 October 2022)-
 Out of Hours Noise Team (1 November 2024)
 Hillingdon Fire Station (7 December 2022)
 Graffiti Removal
 Breakpear Crematorium (25 January 2023)
 Harefield and Uxleywys Civic Amenity Sites
 Traffic wardens / Abandoned Vehicles – 24 and 25 February 2025 at 5pm
 Canal Visit – 4 November 2023
 The Battle of Britain Bunker (26 July 2023 at 6pm)-
 Building Control
 Planning Enforcement
 HS2 Site Visit
 Dogs Trust
 Edmonton Recycling Centre (Tuesday 4 September 2024 – 09:45 – 10:45)
 Custody Suite - Polar Park, Heathrow
 Heathrow Employment and Skills Academy – (Wednesday 25 June 2025)
 Ruislip Lido
 Platinum Jubilee Leisure Centre Works (Wednesday 28 May 2025)
 Mortuary

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