



HILLINGDON  
LONDON

A

# CABINET

**Date:** TUESDAY, 23 DECEMBER 2025

**Time:** 7.00 PM

**Venue:** COMMITTEE ROOM 6 - CIVIC CENTRE, HIGH STREET, UXBRIDGE UB8 1UW

**Meeting Details:** The public and press are welcome to attend and observe the meeting.

For safety and accessibility, security measures will be conducted, including searches of individuals and their belongings. Attendees must also provide satisfactory proof of identity upon arrival. Refusal to comply with these requirements will result in non-admittance.

This meeting may be broadcast on the Council's YouTube channel. You can also view this agenda online at [www.hillingdon.gov.uk](http://www.hillingdon.gov.uk)

## To all Members of the Cabinet:

Ian Edwards, Leader of the Council (Chair)

Jonathan Bianco, Deputy Leader of the Council & Cabinet Member for Corporate Services & Property (Vice-Chair)

Susan O'Brien, Cabinet Member for Children, Families & Education

Jane Palmer, Cabinet Member for Health & Social Care

Eddie Lavery, Cabinet Member for Finance & Transformation

Steve Tuckwell, Cabinet Member for Planning, Housing & Growth

Wayne Bridges, Cabinet Member for Community & Environment

## Published:

Monday, 15 December 2025

## Contact:

Mark Braddock

Tel: 01895 250636

Email: [democratic@hillingdon.gov.uk](mailto:democratic@hillingdon.gov.uk)

Putting our residents first

# Useful information for residents and visitors

## *Watching & recording this meeting*

You can watch the public part of this meeting on the Council's YouTube channel, live or archived after the meeting. Residents and the media are also welcome to attend in person, and if they wish, report on the public part of the meeting. Any individual or organisation may record or film proceedings as long as it does not disrupt proceedings.

**Watch a **LIVE** broadcast of this meeting on the Council's YouTube Channel: *Hillingdon London***

Those attending should be aware that the Council will film and record proceedings for both official record and resident digital engagement in democracy.



It is recommended to give advance notice of filming to ensure any particular requirements can be met. The Council will provide seating areas for residents/public, high speed WiFi access to all attending and an area for the media to report. The officer shown on the front of this agenda should be contacted for further information and will be available to assist. When present in the room, silent mode should be enabled for all mobile devices.

## *Travel and parking*

Bus routes 427, U1, U3, U4 and U7 all stop at the Civic Centre. Uxbridge underground station, with the Piccadilly and Metropolitan lines, is a short walk away. Limited parking is available at the Civic Centre. For details on availability and how to book a parking space, please contact Democratic Services.

Please enter via main reception and visit the security desk to sign-in and collect a visitors pass. You will then be directed to the Committee Room.

## *Accessibility*

For accessibility options regarding this agenda please contact Democratic Services. For those hard of hearing an Induction Loop System is available for use.

## *Emergency procedures*

If there is a FIRE, you will hear a continuous alarm. Please follow the signs to the nearest FIRE EXIT and assemble on the Civic Centre forecourt.

Lifts must not be used unless instructed by a Fire Marshal or Security Officer. In the event of a SECURITY INCIDENT, follow instructions issued via the tannoy, a Fire Marshal or a Security Officer. Those unable to evacuate using the stairs, should make their way to the signed refuge locations.



# Notice

## Notice of meeting and any private business

The London Borough of Hillingdon is a modern, transparent Council and through effective Cabinet governance, it seeks to ensure the decisions it takes are done so in public as far as possible. Much of the business on the agenda for this Cabinet meeting will be open to residents, the wider public and media to attend. However, there will be some business to be considered that contains, for example, confidential, commercially sensitive or personal information. Such business is shown in Part 2 of the agenda and is considered in private. Further information on why this is the case can be sought from Democratic Services.

This is formal notice under The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 to confirm that the Cabinet meeting to be held on:

*23 December 2025 at 7pm in Committee Room 6, Civic Centre, Uxbridge*

will be held partly in private and that 28 clear days public notice of this meeting has been given. The reason for this is because the private (Part 2) reports listed on the agenda for the meeting will contain exempt information under Part 1 of Schedule 12A to the Local Government Act 1972 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. An online and a hard copy notice at the Civic Centre in Uxbridge indicates a number associated with each report with the reason why a particular decision will be taken in private under the categories set out below:

- (1) information relating to any individual
- (2) information which is likely to reveal the identity of an individual
- (3) information relating to the financial or business affairs of any particular person (including the authority holding that information)
- (4) information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority.
- (5) Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
- (6) Information which reveals that the authority proposes (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or (b) to make an order or direction under any enactment.
- (7) Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

## Notice of any urgent business

To ensure greater transparency in decision-making, 28 clear days public notice of the decisions to be made both in public and private has been given for these agenda items. Any exceptions to this rule are the urgent business items on the agenda marked \*. For such items it was impracticable to give sufficient notice for a variety of business and service reasons. The Chairman of the relevant Select Committee has been notified in writing about such urgent business.

## Notice of any representations received

No representations from the public have been received regarding this meeting.

## Date notice issued and of agenda publication

15 December 2025

London Borough of Hillingdon

# Agenda

1	Apologies for Absence	1 - 2
2	Declarations of Interest in matters before this meeting	3 - 4
3	To approve the minutes of the last Cabinet meeting	5 - 18
4	To confirm that the items of business marked Part 1 will be considered in public and that the items of business marked Part 2 in private	19 - 20

## **Cabinet Reports - Part 1 (Public)**

5	2026/27 Budget and Future Medium-Term Financial Strategy	21 - 204
6	Monthly Council Budget Monitoring Report: Month 7	205 - 228
7	Six-month Performance Report, First Half 2025/26 - April to October	229 - 280
8	Older People's Plan Update	281 - 300
9	Consideration of Setting a Licensed Deficit Budget in FY 2025-26 for certain Schools in the Borough	301 - 308
10	Infrastructure Funding Statement 2024/25	309 - 388
11	Hillingdon Digital Strategy: Annual Report	389 - 402
12	Statement of Licensing Policy	403 - 478
13	Public Preview of Confidential Reports	479 - 482

## **Cabinet Reports - Part 2 (Private and Not for Publication)**

<b>14</b>	Land at Townfield Square, Hayes	483 - 494
<b>15</b>	Haydon Drive, Northwood Hills: Residential Redevelopment	495 - 504
<b>16</b>	Award of contracts for Deprivation of Liberties and Integrated Statutory Advocacy Services	505 - 514
<b>17</b>	Cowley Meeting Hall, Cowley	515 - 522
<b>18</b>	Key House, Yiewsley	523 - 530

*The reports in Part 2 of this agenda are not for publication because they involve the disclosure of information in accordance with Section 100(A) and Part 1 of Schedule 12 (A) to the Local Government Act 1972 (as amended), in that they contain exempt information and that the public interest in withholding the information outweighs the public interest in disclosing it.*

<b>19</b>	Any other items the Chairman agrees are relevant or urgent
-----------	--