

## Revenue Budget - Corporate Summary

<b>Corporate Summary</b>	2012/13	2013/14	2014/15	2015/16	2016/17
	£(000s)	£(000s)	£(000s)	£(000s)	£(000s)
<b>Resources</b>					
Increase in Council Tax Base (Band D properties)	1,118	1,265	1,000	900	800
Increase in Council Tax (%)	0.0%	0.0%	0.0%	1.0%	1.0%
Collection Fund Deficit / (Surplus)	(1,334)	(480)	0	0	0
Council Tax Base (Band D properties)	100,236	101,501	102,501	103,401	104,201
Council Tax Band D (£)	£1,112.93	£1,112.93	£1,112.93	£1,124.06	£1,135.30
<b>Council Tax Revenues</b>	<b>112,890</b>	<b>113,444</b>	<b>114,076</b>	<b>116,229</b>	<b>118,299</b>
Government Formula Grant	77,778	76,347	71,178	67,678	64,978
Academy Funding Topslice	0	(2,695)	(2,695)	(2,695)	(2,695)
Early Intervention Grant	11,933	12,055	10,772	10,772	10,772
2 Year Old Funding Topslice	0	(3,348)	(3,348)	(3,348)	(3,348)
Council Tax Freeze Grant	5,516	3,882	3,882		
Learning Disability and Health Reform Grant	5,924	6,091	5,520	5,315	5,315
Preventing Homelessness Grant	580	459	459	459	459
Housing & Council Tax Benefit Subsidy Admin Grant	2,265	2,185	2,106	2,058	2,058
NHS S256 Agreement	2,610	2,519	2,429	2,338	2,338
Home Office Grant	142	137	132	127	127
Extended Rights Grant	78	75	72	70	70
Lead Local Flood Authority Grant	184	179	172	166	166
<b>Grant Income</b>	<b>107,010</b>	<b>97,886</b>	<b>90,679</b>	<b>82,940</b>	<b>80,240</b>
<b>Total Resources</b>	<b>219,900</b>	<b>211,330</b>	<b>204,755</b>	<b>199,169</b>	<b>198,539</b>
<b>Budget Requirement</b>					
Roll Forward Budget	220,302	219,900	219,900	219,900	219,900
Inflation (non-schools)	3,070	2,913	6,377	9,938	13,605
Corporate Items	6,219	(2,403)	(1,403)	532	782
Service Pressures	0	0	0	0	0
Contingency	5,755	3,903	7,248	10,497	14,323
Priority Growth Items	2,250	(195)	805	805	805
Savings	(17,696)	(12,789)	(28,172)	(42,504)	(50,875)
<b>Total Budget Requirement - all resources</b>	<b>219,900</b>	<b>211,329</b>	<b>204,755</b>	<b>199,168</b>	<b>198,540</b>
Less non-formula grant	(29,232)	(24,234)	(22,196)	(17,957)	(17,957)
<b>Budget Requirement</b>	<b>190,668</b>	<b>187,095</b>	<b>182,559</b>	<b>181,211</b>	<b>180,583</b>
<b>Budget Gap / (Surplus)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>

**Corporate Items**

Description	Net Variation from 2012/13 Budget			
	2013/14	2014/15	2015/16	2016/17
	£(000s)	£(000s)	£(000s)	£(000s)
<b><u>Corporate Items</u></b>				
Capital Programme financing costs	0	1,000	2,700	2,700
Contributions (from) / to Balances	-2,126	-2,126	-2,126	-2,126
Increase in Council Tax Older Persons Discount	15	15	250	500
LAA Reward Grant share to Safer Hillingdon Partnership	-292	-292	-292	-292
Sub-total	-2,403	-1,403	532	782
<b>Net Corporate Items</b>	<b>-2,403</b>	<b>-1,403</b>	<b>532</b>	<b>782</b>

Development & Risk Contingency	Provision 2012/13	Change from 2012/13		Gross Risk 2013/14	Probability	Provision 2013/14	Provision 2014/15	Provision 2015/16	Provision 2016/17
	£(000s)	£(000s)		£(000s)	(%)	£(000s)	£(000s)	£(000s)	£(000s)
<b>Potential Calls</b>									
General Contingency	1,000	0	All	1,000	100%	1,000	1,000	1,000	1,000
Pump priming for BID savings	500	0	All	500	100%	500	0	0	0
Schools withdrawal from the HR payroll	300	-300	A&F	0	0%	0	0	0	0
Uninsured claims	400	0	A&F	400	100%	400	400	420	420
Additional costs for 2 year olds (included in grant funding now)	357	-357	RS	0	0%	0	0	0	0
Carbon Reduction Commitment Energy Efficiency Scheme	450	-48	RS	402	100%	402	392	392	392
Contingency against Leisure outsourced income streams	480	-263	RS	217	100%	217	300	300	300
Development Control Income	500	-500	RS	0	0%	0	0	0	0
HS2 Challenge contingency	200	0	RS	200	100%	200	0	0	0
Heathrow Expansion Challenge Contingency	0	100	RS	100	100%	100	100	100	100
Impact of welfare reform on homelessness	737	0	RS	737	100%	737	737	737	737
Hillingdon Local Plan (Formerly LDF)	90	-60	RS	30	100%	30	130	0	0
SEN transport	100	150	RS	250	100%	250	100	0	0
Waste Disposal Levy	550	830	RS	1,380	100%	1,380	2,180	2,980	3,780
Impact of reduction in UKBA grant funding	1,449	546	SC&H	1,995	100%	1,995	1,736	1,384	1,253
Increase in Transitional Children due to Demographic Changes	2,742	1,072	SC&H	3,878	98%	3,814	5,165	6,229	7,286
Potential shortfall in SCH&H savings delivery	500	-500	SC&H	0	0%	0	0	0	0
Social Care Pressures (Adults)	6,171	2,152	SC&H	8,323	100%	8,323	10,453	12,400	14,500
Children's Social Care (Southwark Judgement)	165	-165	SC&H	0	0%	0	0	0	0
Social Care Pressures (Children's)	0	781	SC&H	781	100%	781	781	781	781
<b>Total Potential Calls</b>	<b>16,691</b>	<b>3,438</b>		<b>20,193</b>		<b>20,129</b>	<b>23,474</b>	<b>26,723</b>	<b>30,549</b>
<b>Financing</b>									
Base Budget						16,691	16,691	16,691	16,691
Increase in contingency base budget included in error in Feb 2012 report						850	850	850	850
2012/13 Contingency released to Directorate Budgets						-1,315	-1,315	-1,315	-1,315
Revised Base Budget						16,226	16,226	16,226	16,226
Increase / Decrease in Contingency						3,903	7,248	10,497	14,323
<b>Total Financing</b>						<b>20,129</b>	<b>23,474</b>	<b>26,723</b>	<b>30,549</b>

<b>Priority Growth Proposals</b>	<b>Group</b>	<b>Net Variation from 2012/13 Budget</b>			
		<b>2013/14</b>	<b>2014/15</b>	<b>2015/16</b>	<b>2016/17</b>
<b>Description</b>		£(000s)	£(000s)	£(000s)	£(000s)
Additional Litter and dog waste bins(one-off funding dropping out)	RS	-18	-18	-18	-18
Extended Library Opening Hours	RS	22	22	22	22
Road & pavement maintenance (one-off funding dropping out)	RS	-500	-500	-500	-500
Increase in Unallocated Priority Growth		301	1,301	1,301	1,301
<b>Total Priority Growth Proposals</b>		<b>-195</b>	<b>805</b>	<b>805</b>	<b>805</b>
<b>Memorandum - Unallocated Priority Growth Fund</b>	<b>Group</b>	<b>Priority Growth Available to Fund further Initiatives</b>			
		<b>2013/14</b>	<b>2014/15</b>	<b>2015/16</b>	<b>2016/17</b>
		£(000s)	£(000s)	£(000s)	£(000s)
Roll Forward Budget		1,704	1,704	1,704	1,704
Additional Priority Growth included in MTFF		301	1,301	1,301	1,301
<b>Unallocated Priority Growth Fund</b>		<b>2,005</b>	<b>3,005</b>	<b>3,005</b>	<b>3,005</b>
<b>Initiatives funded from Unallocated Priority Growth</b>					
Trees Officer (Full Year Effect)	RS	-50	-50	-50	-50
Proceeds of Crime Officer	RS	-56	-56	-56	-56
Ruislip Lido Officer	RS	-33	-33	-33	-33
Park Cleaning - Weekend Litter Collection April to September	RS	-57	-57	-57	-57
Community Safety On-going Projects	RS	-108	-108	-108	-108
Highways Inspector - Section 58	RS	-33	-33	-33	-33
Planning for Business Co-ordinator	RS	-50	-50	-50	-50
Enhanced Litter Collection	RS	-65	-55	-55	-55
Highways and Footpaths Investment	RS	-1,000	0	0	0
Care Leavers Grant	SC&H	-25	-25	-25	-25
<b>Remaining Unallocated Priority Growth Fund</b>		<b>528</b>	<b>2,538</b>	<b>2,538</b>	<b>2,538</b>

Savings

Description	Net Variation from 2012/13 Budget			
	2013/14	2014/15	2015/16	2016/17
Administration & Finance	-1,051	-1,061	-1,061	-1,061
Residents Services	-3,934	-4,388	-4,468	-4,468
Social Care & Health	-7,407	-12,991	-12,991	-12,991
Additional BID Savings and/or Balances	-397	0	0	0
<b>Sub-total</b>	<b>-12,789</b>	<b>-18,440</b>	<b>-18,520</b>	<b>-18,520</b>
Unallocated Savings	0	-9,732	-23,984	-32,355
<b>Total</b>	<b>-12,789</b>	<b>-28,172</b>	<b>-42,504</b>	<b>-50,875</b>

	Description of proposal	2013-14 £000's	2014-15 £000's	2015-16 £000's	2016-17 £000's
<b>FULL YEAR IMPACT OF PRIOR YEAR SAVING (NO CHANGES)</b>					
HR L&D1	<b>L&amp;D Rationalisation of Training</b>	-25	-25	-25	-25
DS3	<b>BID Review of Electoral and Registration Services</b>	-20	-20	-20	-20
FS3	<b>Review of Insurance Premiums and Provisions</b>	-50	-50	-50	-50
PP1	<b>Review of Policy and Performance Services</b>	-67	-67	-67	-67
HR L&D2	<b>Review of Social Worker Development Programme</b>	-37	-47	-47	-47
<b>FULL-YEAR IMPACT OF PRIOR YEAR SAVING (REVISED)</b>					
PPBS1	<b>Review of Business Support</b>	-65	-65	-65	-65
	This is the full year effect of the review to the structure of the Central Services Business Support Unit in 2012/13 and the review of the PA Support to Central Services.				
FS4	<b>Review of External Audit Costs</b>	-168	-168	-168	-168
	The Council currently employs Deloitte as its External Auditor, within a framework agreed by the Audit Commission, which sets the level of fees charged. The demise of the Audit Commission will significantly reduce the fees that Deloitte are required to charge as they currently include a large element of Audit Commission overhead cost recovery. This savings is based on the indicative new charging levels currently being consulted with councils.				
PP4	<b>London Boroughs Grant Scheme - further reduction in contributions</b>	-89	-89	-89	-89
	Further to a review of the London Borough Grant Scheme, it is anticipated that further savings will be made in 2013/14 due to a reduction in costs. This figure is subject to decisions by London Councils Grant committee and the Leader's committee on the priorities and scale of the scheme. This is likely to result in a reduced contribution from boroughs, but will also be subject to subsequent consultation on the impact.				
FS2	<b>BID Finance Review</b>	-82	-82	-82	-82
	This saving is the full year effect of the Accounting and Revenues restructuring that is being implemented during 2012/13 plus the deletion of a further post in Education Finance on the back of the increasing number of schools transferring to Academy status.				
DS4	<b>Election and Registration Services Review of Income Generation</b>	-30	-30	-30	-30
	As a result of the recent restructure within the Election and Registration service and the implementation of further service efficiencies, the team is benefiting from working in a more efficient and effective manner. This has allowed for the opportunity to review and re-assess the income generating potential of the service and, as such, has resulted in a sustainable increase of £30k.				
FS7	<b>Review of Council Top Tier Structure</b>	-165	-165	-165	-165
	A revised top tier structure of the Council was agreed at Council on 8th November 2012. This proposal captures the savings arising from this restructure.				
<b>NEW 2013-14 MEASURES</b>					
	<b>Major Transformation Projects &amp; BID Reviews</b>	-253	-253	-253	-253
<b>Total Savings Central Services</b>		<b>-1,051</b>	<b>-1,061</b>	<b>-1,061</b>	<b>-1,061</b>

	Description of proposal	2013/14 £000's	2014/15 £000's	2015/16 £000's	2016/17 £000's
<b>(1) FULL YEAR IMPACT OF PRIOR YEAR SAVING (NO CHANGES)</b>					
PECS11	Full year impact of 2011-12 saving - BID Compliance review	-113	-113	-113	-113
PECS26	Full-year impact of 2011-12 saving - Advertising income	0	0	0	0
<b>(2) FULL-YEAR IMPACT OF PRIOR YEAR SAVING (REVISED)</b>					
PECS 23	<b>New Homes Bonus - Matched funding</b> DCLG Local Growth Initiative to match fund Council Tax on new homes built - from 2013/14 to be met from topslice on Revenue Support Grant and accounted for alongside Corporate Grant income	-750	-750	-750	-750
ICT1,2&4	<b>Restructuring of ICT Service and Re-Tendering ICT Contracts</b> The restructure savings relates to opportunities through the continued unification of the ICT function. There are additional savings in the ICT restructure and in the BID Cross Cutting savings for 2013/14.	-110	-360	-360	-360
ICT5	<b>Process development within Contact Centre</b> Opportunities through the use of improved technology and investigating different delivery models, including considering the outsourcing of individual services.	-90	-90	-90	-90
PEECS12-26	<b>Education Funding - Academy transfers</b> Reduction in expenditure to reflect the reduced level of central government funding due to Academy transfers	-804	-804	-804	-804
<b>(3) 2013-14 SAVINGS</b>					
PEECS13-01	<b>Education Funding - Continuing review</b> Further savings in Education to reflect revised Education funding regime	-115	-115	-115	-115
PEECS13-02	<b>Waste Services - Dry Recycling Contract</b> Revised scope and contract for dry recyclates	-536	-536	-536	-536
PEECS13-03	<b>Town Centre Management</b> Restructure and merger of Town Centre and Community Engagement teams	-23	-23	-23	-23
PEECS13-04	<b>Arts &amp; Events Service Restructure</b> BID review of Arts and Events Service	-42	-42	-42	-42
PEECS13-05	<b>Facilities Management review</b> Restructure of Facilities Management	-131	-131	-131	-131
PEECS13-06	<b>Zero based Budget Review of Business Rates</b> Net saving resulting from cumulative impact of revaluations and disposals	-85	-85	-85	-85
PEECS13-07	<b>Review of remaining discretionary budgets across the Group</b> Reduction in non-staffing budgets across non-Education service areas	-185	-185	-185	-185
PEECS13-08	<b>Business Support &amp; Technical Admin review</b> An ongoing review of support and administration across the group	-169	-169	-169	-169
	Reduction in currently budgeted redundancy costs	-100	-100	-100	-100
	2010/11 & 2011/12 savings target net shortfall / (surplus) that needs addressing on a permanent basis	68	68	68	68
	2012/13 anticipated savings shortfall re: PECS26 Advertising Income	50	50	50	50
	<b>Major Transformation Projects &amp; BID Reviews</b>	-799	-1,003	-1,083	-1,083
<b>Total Savings</b>		<b>-3,934</b>	<b>-4,388</b>	<b>-4,468</b>	<b>-4,468</b>

	Description	2013-14 £000's	2014-15 £000's	2015-16 £000's	2016-17 £000's
<b>(1) FULL YEAR IMPACT OF PRIOR YEAR SAVING (NO CHANGES)</b>					
1.3	Full year impact of 2011-12 saving - Corporate parenting function admin cost reduction	-40	-40	-40	-40
BI1A	Estimated One-Off ASCH&H redundancy costs (not included in above)	-100	-150	-150	-150
ES1	Full year impact of 2011-12 - West London Alliance home care framework & high cost packages	-100	-100	-100	-100
ES2b/ ES11	Full year impact of 2011-12 Saving - HRA review	0	-250	-250	-250
RE12	MH Commissioning	-294	-383	-383	-383
RE1	Full year impact of 2011-12 saving - reablement service	-2,812	-4,540	-4,540	-4,540
RE2	Full year impact of 2011-12 Saving - learning disability in-house services, day services & client transport	-313	-403	-403	-403
RE3	Full year impact of 2011-12 Saving - older peoples in-house services, day services & client transport	-120	-180	-180	-180
BI1	Full year impact of 2011-12 saving - application of BID operating model	-20	-20	-20	-20
1.4	Full year impact of 2011-12 saving - Looked after children placements review	-1,096	-1,096	-1,096	-1,096
<b>(2) FULL-YEAR IMPACT OF PRIOR YEAR SAVING (REVISED)</b>					
BI2-C&F	<b>Children's &amp; Families, Non-Essential Spend Review</b> A comprehensive review of non-essential spend budgets within the department has identified that savings, including reductions in spend on Advertising, travel expenses, consultancy fees, equipment, stationery, and other expenses.	-209	-209	-209	-209
FC12	<b>Fees &amp; Charges</b> The annual increase in welfare benefits is based on the CPI for October and it is expected that this will create headroom between this rate and the LBH assumed income inflation rate.	-100	-100	-100	-100
RE1a	<b>Full year impact of 2011-12 saving - reshaping learning disability housing &amp; support</b> The redesign and development of a range of housing options for people with a learning disability by supporting people with a learning disability to move from residential care to supported living accommodation or properties that meet their individual needs. By supporting people to maintain or regain a more independent lifestyle there will be a significant reduction in costs from a diversion from long-term residential placements.	-224	-2,906	-2,906	-2,906
RE1b	<b>Full year impact of 2011-12 saving - reshaping physical disability housing &amp; support</b> The redesign and development of a range of housing options for people with a physical disability by supporting people with a learning disability to move from residential care to supported living accommodation or properties that meet their individual needs. By supporting people to maintain or regain a more independent lifestyle there will be a significant reduction in costs from a diversion from long-term residential placements.	0	-510	-510	-510
RE1b-CC	<b>Charles Curran, Closure of unit</b> The earlier than expected availability of alternative independent living accommodation at Cottesmore and elsewhere has enabled the end closure date to be brought forward.	-145	-145	-145	-145



	Description	2013-14 £000's	2014-15 £000's	2015-16 £000's	2016-17 £000's
<b>(3) NEW 2013-14 MEASURES</b>					
<b>ASC - ORD1</b>	<b>Review Ordinary Residence cases with a view to transferring funding responsibility</b>	-275	-400	-400	-400
	This predominant objective for this proposal is to review care packages under the "ordinary residency" guidelines in order to achieve savings from out-of-borough supported living placements. To achieve this we will renegotiate with other local authorities and transfer financial responsibility for the social care element of supported housing from the purchasing authority (LBH) to the hosting authority (the service user's living locality).				
<b>PR1p</b>	<b>Use of Care Funding Calculator for Children services</b>	-255	-255	-255	-255
	To use the Care Fund Calculator to negotiate lower rates on the private and voluntary market for residential and independent foster care places. This accelerates and brings forward this tool to be used for all placements.				
<b>CCF</b>	<b>Complex Cases - Fostering</b>	-300	-300	-300	-300
	The Multi Treatment Fostering Care team will target 8 complex cases to ensure that by effective use of alternative provision the outcome is intensive Fostering support rather than a residential placement.				
	<b>Major Transformation Projects &amp; BID Reviews</b>	-1,004	-1,004	-1,004	-1,004
<b>Total Savings Social Care &amp; Health</b>		<b>-7,407</b>	<b>-12,991</b>	<b>-12,991</b>	<b>-12,991</b>

<b>Corporate Summary (HRA)</b>	2012/13 £(000s)	2013/14 £(000s)	2014/15 £(000s)	2015/16 £(000s)	2016/17 £(000s)
<b><u>Resources</u></b>					
Increase/(Decrease) in Number of Dwellings units after conversion to social rent from different rent schemes	(31)	35	40	5	(45)
Increase in Average Weekly Dwelling Rent (%)	6.4%	3.1%	3.0%	3.0%	3.0%
Equivalent number of dwelling units after conversion to social rent from different rent schemes	10,300	10,335	10,375	10,380	10,335
Average Weekly Dwelling Rent	£101.40	£104.55	£107.69	£110.92	£114.25
<b><i>Gross Dwelling Rents</i></b>	<b>54,312</b>	<b>56,187</b>	<b>58,103</b>	<b>59,873</b>	<b>61,402</b>
Void Risk Contingency	(538)	(564)	(588)	(609)	(626)
<b><i>Net Dwelling Rents</i></b>	<b>53,774</b>	<b>55,623</b>	<b>57,515</b>	<b>59,264</b>	<b>60,776</b>
<b><i>Non-Dwelling Rents</i></b>	<b>1,752</b>	<b>1,805</b>	<b>1,859</b>	<b>1,914</b>	<b>1,972</b>
<b>Net Rental Income</b>	<b>55,526</b>	<b>57,428</b>	<b>59,374</b>	<b>61,178</b>	<b>62,748</b>
<b><u>Budget Requirement</u></b>					
Roll Forward Budget	54,341	55,526	55,526	55,526	55,526
Inflation	615	502	1,509	2,574	3,709
Corporate Items	(1,609)	(1,552)	553	2,000	3,030
Contingency	743	34	56	78	78
Priority Growth - Investment in Housing Stock	2,530	4,937	3,749	3,019	2,424
Savings	(1,094)	(2,019)	(2,019)	(2,019)	(2,019)
<b><i>Budget Requirement</i></b>	<b>55,526</b>	<b>57,428</b>	<b>59,374</b>	<b>61,178</b>	<b>62,748</b>
<b>Budget Gap / (Surplus)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Description	Net Variation from 2012/13 Budget			
	2013/14	2014/15	2015/16	2016/17
	£(000s)	£(000s)	£(000s)	£(000s)
<b><u>Corporate Items</u></b>				
Capital Financing Costs - HRA Settlement Debt	165	165	165	165
Capital Financing Costs - Supported Housing Programme	0	0	389	395
Capital Financing Costs - Right to Buy Replacement Programme	52	143	234	325
Contributions (from) / to Balances	-1,769	245	1,212	2,145
<b>Net Corporate Items</b>	<b>-1,552</b>	<b>553</b>	<b>2,000</b>	<b>3,030</b>



Ref	Description	Net Variation from 2012/13 Budget			
		2013/14	2014/15	2015/16	2016/17
		£(000s)	£(000s)	£(000s)	£(000s)
<b>(1) FULL YEAR IMPACT OF PRIOR YEAR SAVING (NO CHANGES)</b>					
	General Services	-150	-150	-150	-150
	Repairs Services - Responsive	-588	-588	-588	-588
<b>(2) NEW 2013-14 MEASURES</b>					
	<b>General Services</b>	-400	-400	-400	-400
	This review will result in the remodelling of the back office functions removing vacant posts				
	<b>Bid Review</b>	-500	-500	-500	-500
	To Undertake a BID review of current Housing Services				
	<b>Repairs Services - Responsive</b>	-381	-381	-381	-381
	Review of all facilities management functions across the Council. Anticipated outcome: rationalisation of contracts, service improvements and streamlined structure. Conservative estimate of staff savings (£150k) and contract management savings (£100k). More will be known after the RIE is completed in September. Phase 1 Management restructuring gives 2013/14 GF saving of £144k in 2013/14 HRA saving £145K in 2013/14. Further savings will be identified in next phase or work .				
	<b>Total Savings</b>	<b>-2,019</b>	<b>-2,019</b>	<b>-2,019</b>	<b>-2,019</b>

DFE No.	SCHOOL BALANCES 11-12	Pupil Numbers FTE	Surplus /(Deficit)	Revenue Balance c/fwd	Capital Balance c/fwd	2011-12 Delegated Income	Date converting to Academy
2000	Belmore	481.5	184,027	183,864	162	2,528,867	1.12.12
3401	Botwell House	638.5	427,864	421,938	5,926	2,584,548	
2003	Bourne	212.0	175,487	134,901	40,586	1,003,133	
2068	Breakspear Infant	315.0	153,317	153,316	1	1,300,255	
2004	Breakspear Junior	348.0	129,808	129,807	0	1,278,149	
2062	Brookside	414.5	317,981	256,814	61,167	2,149,309	1.12.12
3300	BWI	391.5	82,454	82,454	0	1,581,965	
5206	Charville Primary	490.0	377,639	328,492	49,148	2,280,949	1.2.13
2084	Cherry Lane Primary	444.5	365,435	364,200	1,235	2,314,941	
2010	Colham Manor Primary	494.0	476,930	377,418	99,512	2,417,611	
2012	Coteford Infant	206.0	112,980	112,980	-1	1,304,141	
2011	Coteford Junior	196.0	104,699	49,959	54,740	1,319,253	1.2.13
3410	Cowley St Laurence	318.5	139,741	139,741	0	1,707,669	1.1.13
2078	Cranford Park Primary	721.0	532,052	469,223	62,829	3,394,621	1.9.12
2016	Deanesfield	536.5	407,378	402,508	4,870	2,574,374	
3307	Dr Triplets CE	443.5	186,292	186,292	0	1,896,631	
2019	Field End Infant	314.5	260,743	213,767	46,977	1,431,038	
2018	Field End Junior	327.0	72,420	70,101	2,319	1,347,736	
2076	Frithwood	411.5	170,276	170,278	-1	1,837,172	
2020	Glebe	352.0	140,405	139,431	974	1,687,720	
5203	Grange Park Infant	342.0	449,320	387,491	61,829	1,940,660	
5202	Grange Park Junior	320.0	314,778	272,111	42,668	1,511,998	1.12.12
3409	Guru Nanak	398.0	157,769	157,769	0	1,675,727	1.9.12
2024	Harefield Infant	244.0	120,648	86,675	33,973	1,215,184	
2023	Harefield Junior	233.0	81,599	81,573	26	1,116,099	
2025	Harlyn	345.0	67,367	62,684	4,682	1,541,315	
2026	Harmondsworth	217.5	132,168	81,716	50,452	1,069,007	
5211	Hayes Park Primary	679.0	647,252	586,234	61,017	2,967,866	
2029	Heathrow	303.5	176,035	168,077	7,958	1,306,204	
2061	Hermitage	219.0	213,342	157,486	55,857	954,066	
2063	Highfield	231.5	249,349	199,058	50,291	1,200,348	
2081	Hillingdon	448.0	88,364	88,364	0	2,094,281	
5204	Hillside Infant	203.5	62,676	62,676	0	996,287	
5205	Hillside Junior	194.0	81,527	72,714	8,813	839,566	
3302	Holy Trinity	220.0	17,055	17,055	0	950,371	
2033	Lady Bankes Infant	310.5	168,231	154,092	14,139	1,389,846	
2032	Lady Bankes Junior	324.0	54,901	54,901	0	1,336,700	
2034	Longmead (Laurel Lane)	249.0	356,304	337,364	18,940	1,631,499	1.1.13
2037	Minet Infant	420.0	443,563	401,239	42,325	2,229,061	
2036	Minet Junior	449.0	298,101	268,099	30,002	2,185,023	
2039	Newnham Infant	303.0	188,568	175,200	13,368	1,281,454	
2038	Newnham Junior	349.0	132,973	105,965	27,008	1,333,960	
5200	Oak Farm Infant	319.0	264,302	201,967	62,335	1,429,833	
5201	Oak Farm Junior	359.0	106,781	98,775	8,006	1,460,677	
2083	Pinkwell Primary	846.0	393,962	377,489	16,474	4,243,098	
2064	Rabbsfarm	371.5	295,461	295,461	0	1,919,235	
2080	Ruislip Gardens	371.5	210,288	210,273	15	1,638,916	
2048	Ryefield	421.5	211,660	211,660	0	1,863,181	
3405	Sacred Heart RC	596.5	325,660	325,660	0	2,436,794	
5208	St Andrew's CE	221.0	89,528	89,528	0	990,234	
3402	St Bernadette's RC	437.5	280,618	280,618	0	1,754,879	
3403	St Catherine's RC	221.0	74,878	74,878	0	1,062,471	
3404	St Mary's RC	226.0	161,526	161,526	0	1,112,431	
3306	St Matthew's CE	420.0	333,423	329,593	3,830	2,013,447	1.1.13
3400	St Swithun Wells RC	230.5	104,373	104,201	172	1,004,040	
2065	Warrender	223.0	131,055	129,328	1,727	948,566	
2051	West Drayton	447.0	276,681	239,082	37,599	2,299,609	
2069	Whitehall Infant	326.0	358,635	285,306	73,329	1,506,497	
2052	Whitehall Junior	321.0	339,212	310,001	29,211	1,490,150	
2074	Whiteheath Infant	301.5	186,091	172,669	13,422	1,375,991	
2054	Whiteheath Junior	339.0	124,936	124,779	157	1,342,759	
2055	William Byrd	452.5	422,891	325,945	96,945	2,270,670	
2082	Wood End Park Primary	797.0	434,332	434,331	1	3,943,838	1.9.12
2060	Yeading Infant	411.0	456,637	357,354	99,283	1,957,362	
2059	Yeading Junior	497.0	326,669	291,324	35,345	2,241,826	
	<b>TOTAL PRIMARY</b>		<b>15,229,417</b>	<b>13,797,774</b>	<b>1,431,643</b>	<b>113,013,113</b>	
5409	Abbotsfield	632.0	-292,751	-333,961	41,210	3,986,493	
5411	Harlington	1,150.0	963,183	960,051	3,132	7,363,876	
4023	Ruislip High	750.0	679,508	651,647	27,861	5,044,152	
	<b>TOTAL SECONDARY</b>		<b>1,349,940</b>	<b>1,277,736</b>	<b>72,204</b>	<b>16,394,521</b>	
5950	Chantry	46.0	270,901	259,141	11,760	1,459,229	
7012	Grangewood	88.0	167,777	158,789	8,988	2,542,978	1.6.12
7009	Hedgewood	94.0	22,708	22,709	0	1,922,991	
7004	Meadow	189.0	248,940	248,935	5	3,416,345	
7010	Moorcroft	68.0	207,879	198,249	9,630	2,073,727	1.6.12
	<b>TOTAL SPECIAL</b>		<b>918,206</b>	<b>887,824</b>	<b>30,382</b>	<b>11,415,270</b>	
1000	McMillan Nursery	69.5	143,081	143,081	1	612,759	
	<b>Total School balances</b>		<b>17,640,644</b>	<b>16,106,415</b>	<b>1,534,229</b>	<b>141,435,662</b>	
2010-11	Reserves brought forward		13,578,860				
	Net variance		4,061,784				