# **Minutes**

Audit Committee
Tuesday 11 March 2014
Meeting held at Committee Room 3a - Civic
Centre, High Street, Uxbridge UB8 1UW



## **Independent Member:**

John Morley (Chairman).

#### **Members Present:**

Councillors George Cooper, Raymond Graham, Paul Harmsworth and Richard Lewis.

## **Officers Present:**

Kevin Byrne (Head of Policy, Performance and Partnerships), Anthony Dean (Principal Internal Auditor), Sarah Hydrie (Principal Internal Auditor), Sian Kunert (Chief Accountant), Muir Laurie (Head of Internal Audit), Nancy Le Roux (Deputy Director of Strategic Finance), Paul Whaymand (Director of Finance) and Khalid Ahmed (Democratic Services Manager).

### **Others Present:**

Heather Bygrave (Deloitte).

The Chairman reported that the scheduled private meeting which was to take place with the External Auditors prior to this meeting had not taken place because there were no outstanding issues to discuss.

#### 33. DECLARATIONS OF INTEREST

Councillor George Cooper declared a Non-Pecuniary Interest in Agenda Item 5 – Deloitte - 2013/14 Annual Audit Plan, as he was a contributor to the Local Government Pension Fund. He remained in the room and took part in discussions on the item.

Councillor Raymond Graham declared a Non-Pecuniary Interest in Agenda Item 5– Deloitte – 2013/14 Annual Audit Plan, as he was a Member of the Pensions Committee. He remained in the room and took part in discussions on the item.

Councillor Paul Harmsworth declared a Non-Pecuniary Interest in Agenda Item 5 - Deloitte - 2013/14 Annual Audit Plan, as he was a Member of the Pensions Committee and a contributor to the Local Government Fund. He remained in the room and took part in discussions on the item.

## 34. MINUTES OF THE MEETING HELD ON 7 JANUARY 2014

Agreed as an accurate record.

35.	EXCLUSION OF THE PRESS AND PUBLIC				
	It was agreed that all the items on the Agenda be considered in public.				
36.	DELOITTE – 2013/14 ANNUAL AUDIT PLAN	Action By:			
	Heather Bygrave from Deloitte attended the meeting and introduced the report to Members.				
	Members were provided with the details of the recent key developments at the Council and the significant matters which were considered in developing the Audit Plan.				
	The significant audit risks were identified and the main areas on which specific audit work would focus would be  Recognition of grant income  Calculation of the bad debt provision against sundry				
	<ul> <li>debts</li> <li>Recording of capital spend</li> <li>Management override of key controls, as presumed by auditing standards</li> </ul>				
	Discussion took place on the control recommendations which Deloitte had made to the management of the Council. These were:				
	<ul> <li>The checking of the accuracy of data sent to the actuary</li> <li>Refresher training for all staff and for new joiners involved with journal posting to encourage journals to be posted correctly in the first instance and reduce the risks of miscoding</li> <li>Increasing the level of documentation around asset valuations, and formalising the valuation process and engagement of specialist support where appropriate</li> <li>Designing a capital monitoring system which is risk-focussed and highlights where projects are not progressing</li> <li>Review of the CIPFA publication "Audit Committees: Practical guidance for local authorities", with specific consideration of the guidance around right of access to individuals and effectiveness of the Audit Committee</li> <li>Improving the monitoring of the National Fraud Initiative</li> <li>Implementation of an email archive and back-up solution to minimise risk of data loss</li> </ul>				
	The Director of Finance reported to the Committee that all the recommendations would be implemented and he provided updates on progress made in implementation of all the recommendations. Members, were informed that omail	Action By:			

recommendations. Members were informed that email

archiving and back up had now been implemented.

	The Chairman referred to the recommendations in relation to the rights of access to individuals and the effectiveness of the Audit Committee and the Monitoring of the National Fraud Initiative and officers reported that these areas would be commented on in the Annual Governance Statement.	Kevin Byrne
	Audit Plan for the Pension Fund	
	Members noted the details in the report and that the plan would be considered by the Pensions Committee on 26 March 2014.	
	RESOLVED -	
	That the information contained in the report be noted.	
37.	REVISIONS TO THE TREASURY MANAGEMENT STRATEGY STATEMENT AND INVESTMENT STRATEGY 2013/14 TO 2015/16	
	Members were reminded that as part of the scrutiny process, the Committee had requested this report to provide details of the changes which had been made from the draft to the final version of the statement.	
	RESOLVED-	
	1. That the contents of the report be noted.	
38.	BALANCES AND RESERVES STATEMENT 2014/15	
	Members were informed that an extract from the Balances and Reserves Statement 2014/15 was contained in the budget which had been reported to Cabinet and Council in February 2014.	
	The Director of Finance reported that the Statement provided further detail on the Council's approach to the management and measurement of balances and reserves, outlining technical accounting guidance used and analysis of specific risks that lead to a determination of a prudent reserves and balances range.	
	Members were provided with an explanation of the Council's unallocated balances and were informed that the strategy for the next 4/5 years would be for balances of over £30m.	Action By:
	Reference was made to the substantial population growth within the Borough which had been evidenced by the 2011 Census and the impact this would have on demand for key	•

services. **RESOLVED -**1. That the report be noted. 39. INTERNAL AUDIT - DRAFT INTERNAL AUDIT PLAN The Head of Internal Audit introduced the report and informed Members that the Council's draft Internal Audit (IA) Plan provided details of the planned IA activity. The Plan sought to: Provide all IA key stakeholders with independent assurance that the risks within the Council's fundamental systems and processes were being effectively managed; Allowed the Council to demonstrate it was complying with the relevant legislation and applicable professional standards: Demonstrated the Council's commitment to good governance and compliance with the UK Public Sector IA Standards (PSIAS); and Set out that IA resources were being properly utilised. Members were informed that the draft 2014/15 IA Plan detailed the high-level areas where IA resources would be utilised. For this year IA had adopted a greater risk based approach following a risk assessment exercise which has taken place throughout the year. Reference was made to the 400 days (25% of IA available resource) contingency which would allow for greater flexibility in IA coverage of new and emerging risks, which supported the continuously changing risk profile of the Council. The Head of Internal Audit reported that the calculated total available IA chargeable time for 2014/15 would be 1,600 days. Reference was made the audit needs analysis which took place and particular reference was made to the comment in the report that the Council's risk management framework not being sufficiently mature to place full reliance on service risk registers to identify all the risks that the Council faced. In relation to the reporting structure for Internal Audit, the Committee was reassured that the Head of Internal Audit was independent of the Council's Corporate Management Team.

> Reference was made to the role which IA had in relation to Internal Audit follow up work, and the advice which was given to management and it was noted that the Chairman of the

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	Audit Committee had an important role to play in this.	
	The Committee was provided with information on the Key Performance Indicators for Internal Audit and Members were informed that that the Internal Audit software automatically calculated the statistics.	
	RESOLVED -	
	1. That the draft IA Plan for 2014/15 be approved.	
40.	INTERNAL AUDIT - REVISED INTERNAL AUDIT CHARTER	
	The Principal Internal Auditor introduced the report and informed Members that the Internal Audit (IA) Charter was previously known as the IA Terms of Reference.	
	The IA Charter was a key document in respect to the Council's internal control, risk management and corporate governance framework.	
	The Committee was informed that the IA Charter had been updated to include several new sections including Fraud and Corruption as well as Quality Assurance and meant that it was now being more closely aligned with the PSIAS.	
	RESOLVED -	
	1. That approval be given to the revised IA Charter.	
41.	PROPOSED 2014/15 TRAINING & DEVELOPMENT PLAN FOR AUDIT COMMITTEE MEMBERS	
	The Training & Development Plan was noted and Members asked that a training session be scheduled before the first meeting in the next Municipal Year of the Audit Committee, outlining to any new Members the role of the Audit Committee in the organisation, together with providing Members with information on the organisational structure of the Council.	Muir Laurie
42.	DELIVERING THE ANNUAL GOVERNANCE STATEMENT (AGS) 2013-14	
	Members were provided with an update on the progress of the AGS and were informed that the key sources which contributed to the AGS included:-  • Performance management & data quality  • Risk Management processes  • Improvement and transformation  • Legal and regulatory assurance  • Financial control assurances	

	Service delivery assurances from Directors and Heads of Service	
	<ul> <li>Annual Internal Audit report and assurance</li> <li>External inspection reports and assurances</li> </ul>	
	RESOLVED -	
	That the sources of management information and assurance used to produce the AGS be noted.	
43.	CURRENT ISSUES: WORK PROGRAMME 2013/14	
	Members noted that as this was the last meeting of the Municipal Year there was no work programme on the agenda.	
	The Committee asked that a draft work programme be produced prior to the next meeting after being reviewed by the new Independent Chairman, when appointed.	Khalid Ahmed
44.	RISK MANAGEMENT REPORT 2013/14	
	The report on this item was included in Part II as it contained information relating to the financial or business affairs of any particular person (including the Authority holding that information) and the public interest in withholding the information outweighed the public interest in disclosing it (exempt information under paragraph 3 of Part 1 of Schedule 12 A to the Local Government (Access to Information) Act 1985 as amended.	
	RESOLVED -	
	That the Committee reviewed the Corporate Risk Register (as at the end of December 2013) as part of the role of the Committee to independently assure the risk management arrangements in the Council.	
	The meeting which commenced at 5.00pm, closed at 6.30pm	
	Next meeting: 24 June 2014 at 5.00pm	

These are the minutes of the above meeting. For more information on any of the resolutions please contact Khalid Ahmed on 01895 250833. Circulation of these minutes are to Councillors, Officers, the Press and Members of the Public.