

# HILLINGDON'S HEALTH AND WELLBEING STRATEGY 2018-2021

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| Relevant Board Member(s) | Councillor Philip Corthorne<br>Dr Ian Goodman         |
| Organisation             | London Borough of Hillingdon<br>Hillingdon CCG        |
| Report author            | Kevin Byrne, LBH<br>Sarah Walker, HCCG Transformation |
| Papers with report       | Annex 1: Outline draft Health and Wellbeing Strategy  |

## 1. HEADLINE INFORMATION

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| <b>Summary</b>                              | This paper provides the Board with an update on progress in developing Hillingdon's Joint Health and Wellbeing Strategy 2018-2021, which incorporates delivery of the Hillingdon Sustainability and Transformation Plan.   |
| <b>Contribution to plans and strategies</b> | <p>Producing a Joint Health and Wellbeing Strategy is a statutory requirement placed on Health and Wellbeing Boards by the Health and Social Care Act 2012.</p> <p>The Hillingdon STP has been developed as a partnership plan reflecting priorities across health and care services.</p> <p>The Hillingdon STP is also closely aligned to the NWL STP to ensure that delivery meets the needs of local people and supports development of solutions in the best interests of health and care in Hillingdon.</p> |
| <b>Financial Cost</b>                       | There are no costs arising directly from this report.  |
| <b>Ward(s) affected</b>                     | All  |

## 2. RECOMMENDATIONS

**That the Health and Wellbeing Board:**

- 1. notes the progress in developing the Hillingdon's Joint Health and Wellbeing Strategy 2018-21.**
- 2. agrees to further work being undertaken across partners to develop the outline draft and establish an implementation plan, with a view to a consultation draft coming back to the Board at its meeting on 26 September 2017.**

### 3. INFORMATION

#### Background Information

The Board has agreed (at its meeting on 14 March 2017) that the next iteration of Hillingdon's Joint Health and Wellbeing Strategy (JHWBS) should take into account the significant effort across partners that went into developing the Hillingdon Sustainability and Transformation Plan (STP) and that delivery of the STP should be encompassed within delivery of the JHWB Strategy - with the aim of moving towards one strategy and one performance report. The Board also received an outline delivery plan for JHWBS and the STP and a proposed governance structure.

Further discussions have taken place amongst partners and under the auspices of the Transformation Board to consider how best to develop the next JHWB Strategy. Some concerns regarding the current (2014-17) JHWBS were registered. Whilst fully compliant and capturing a range of positive and effective activity, it was felt to not be strategic or transformational enough. It was also felt that the plan was perhaps perceived as reporting what had happened rather than gauging progress in driving change in key areas. In addition, the strategy had focussed on commissioner (HCCG and Hillingdon Council) led activity rather than reporting on whole system improvements required.

It has been recognised that the joint partnership working that has supported firstly the development of the Hillingdon STP and then establishment of the Hillingdon Care Partners (Accountable Care Partnership) and progress against Better Care Fund Plan all present a great opportunity to bring strategic plans across partners together into Hillingdon's 2018-2021 Joint Health and Wellbeing Strategy. This would enable the Board to provide stronger leadership and oversight over the key issues affecting health and care of people in Hillingdon.

In addition, buy-in from all partners would be critical and further discussion will take place through the Transformation Board to resolve some outstanding issues of the Strategy, namely:

- How the local plan relates to the overall programme requirements of the North West London footprint STP. Whilst the Hillingdon STP aligns closely to the NWL STP footprint plan, it is also recognised that "double reporting" would be unhelpful.
- Programme management and reporting of outcomes from the implementation actions.
- Agreeing leads for individual workstreams together with timescales and prioritisation.
- A greater understanding of risks attached to priorities.

Consideration will also need to be given to:

- Opportunities such as via NWL STP process to access new funding for particular areas (as earlier in year on diabetes, cancer and Mental Health).
- Defining workstreams for post 2019, including the path towards Health and Care Integration and also developments such as the potential Brunel Health Campus.

The outline draft plan at Annex 1 therefore:

- describes how Hillingdon's health and care system works.
- sets out the local Health and Wellbeing needs as identified through the Joint Strategic Needs Assessment.
- our vision and aims, including the nine priorities of the Hillingdon STP and their alignment to the five delivery areas of the NWL STP.
- progress so far and against previous plan.

- The detailed implementation plans for 2017/18 and 2018/19.
- Future priorities.

The Board should also note that detailed drafting requires further work and its content is likely to change. In addition, the proposed schemes for the 2017/18 and 2018/19 Better Care Fund (see separate item on today's agenda) provide more detailed proposals under delivery areas one, two and three of the draft strategy.

The next steps will be to workshop through some of these issues amongst partners and through the Transformation Board before bringing a more developed draft to the Board's September meeting.

### **Financial Implications**

There are no direct financial implications arising from the recommendations set out in this report.

## **4. EFFECT ON RESIDENTS, SERVICE USERS & COMMUNITIES**

### **What will be the effect of the recommendations?**

The STP is designed to improve health and care systems in Hillingdon.

### **Consultation Carried Out or Required**

It is envisaged that, subject to the Board's views, the next iteration of the Hillingdon JHWBS be brought back to the Board in September for approval in principle, prior to being offered out for public consultation. A final version taking into account feedback received through consultation, would then come back to the Board for approval before the end of the year.

Hillingdon STP engagements and consultations to date build on our local approach of continuous dialogue with the public and partners as a platform for the co-design and co-production of health and wellbeing plans. We have embedded inclusion of patient, public, provider and other stakeholder input to the initial stages of research, development and testing of system transformation projects.

### **Policy Overview Committee comments**

None at this stage.

## **5. CORPORATE IMPLICATIONS**

### **Hillingdon Council Corporate Finance comments**

There are no direct financial implications arising from the recommendations set out in this report.

### **Hillingdon Council Legal comments**

The Health and Social Care Act 2012 ('The 2012 Act') amends the Local Government and Public Involvement in Health Act 2007. Under 'The 2012 Act', Local Authorities and Clinical

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Commissioning Groups (CCGs) have an equal and joint duty to prepare a Joint Strategic Needs Assessments (JSNAs) and Joint Health and Wellbeing Strategies (JHWSs) for meeting the needs identified in JSNAs. This duty is to be delivered through the Health and Wellbeing Board (HWB).

Health and Wellbeing Boards are committees of the Local Authority, with non-executive functions, constituted under the Local Authority 1972 Act, and are subject to local authority scrutiny arrangements. They are required to have regard to guidance issued by the Secretary of State when undertaking JSNAs and JHWSs.

## **6. BACKGROUND PAPERS**

Previous Board papers.