

**APPENDIX A - RISK SCORING METHODOLOGY**

Attributes:		LIKELIHOOD	Risk rating	Risk rating	Risk rating	Risk rating	
Greater than 90%	This week		Very High (A)	A4	A3	A2	A1
70% to 90%	Next week / this month		High (B)	B4	B3	B2	B1
50% to 70%	This year		Significant (C)	C4	C3	C2	C1
30% to 50%	Next year		Medium (D)	D4	D3	D2	D1
10% to 30%	Next year to five years		Low (E)	E4	E3	E2	E1
Less than 10%	Next ten years		Very Low (F)	F4	F3	F2	F1
			Small (4)	Medium (3)	Large (2)	Very Large (1)	
			<b>IMPACT</b>				
<b>THREATS:</b>	Financial	up to £250K	£250k - £1million	£1million - £5million	Over £5million		
	Service Provision	Slightly reduced	Service suspended short term/ reduced	Service suspended long term/ statutory duties not delivered			
	Health & Safety	Sticking plaster/ first aider	Broken bones/ Illness	Loss of life/ major illness	Major loss of life/ large scale major illness		
	Objectives	Objectives of several teams not met	Group objectives not met	Corporate objectives not met			
	Morale	Negative attitude	Some hostility/ minor non co-operation	Industrial action	Mass staff leaving/ unable to attract staff		
	Reputation	No media attention/ minor letters	Adverse local media	Adverse national publicity	Remembered for years		
	Government Relations		Poor assessment(s)	Service taken over temporarily	Service taken over permanently		
			Minor (4)	Moderate (3)	Major (2)	Outstanding (1)	
<b>OPPORTUNITIES:</b>	Financial	Some financial gain	High financial gain	Major financial gain	Huge financial gain		

Reputation	Minor improvements to image	Some enhancement to reputation	Enhanced reputation	Significantly enhanced reputation
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