

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A1

General Fund Budget Corporate Summary	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
Resources								
Increase in Council Tax (%)	2.99%	2.99%	1.80%	1.80%	1.80%	1.80%		
Increase in Social Care Precept (%)	2.00%	2.00%	2.00%	1.00%	1.00%	1.00%		
Band D Council Tax (£)	£1,326.32	£1,392.51	£1,445.43	£1,485.90	£1,527.51	£1,570.29	£159.58	£243.97
Increase in Council Tax Base (Band D)	(215)	1,043	1,697	1,105	1,106	1,076		
Council Tax Base (Band D)	103,625	104,668	106,365	107,470	108,576	109,652	4,951	6,027
<i>Change from Tax Base (£'000)</i>	<i>(272)</i>	<i>1,383</i>	<i>3,634</i>	<i>5,100</i>	<i>6,567</i>	<i>7,994</i>	<i>6,839</i>	<i>7,994</i>
<i>Change from Tax Increase (£'000)</i>	<i>6,533</i>	<i>6,928</i>	<i>12,669</i>	<i>17,150</i>	<i>21,844</i>	<i>26,751</i>	<i>15,311</i>	<i>26,751</i>
Council Tax Revenues	137,440	145,751	153,743	159,690	165,851	172,185	28,411	34,745
Baseline Business Rates Income	48,988	52,270	52,270	52,270	52,270	52,270	3,282	3,282
Retained Business Rates Growth	11,682	16,006	16,810	16,810	16,810	16,810	5,128	5,128
Business Rates Income	60,670	68,276	69,080	69,080	69,080	69,080	8,410	8,410
Revenue Support Grant	8,122	8,438	8,438	8,438	8,438	8,438	316	316
Other Central Government Funding	55,565	55,370	49,501	49,937	50,384	50,284	(5,181)	(5,281)
Corporate Grant Income	63,687	63,808	57,939	58,375	58,822	58,722	(4,865)	(4,965)
Total Recurrent Funding	261,797	277,835	280,762	287,145	293,753	299,987	31,956	38,190
Collection Fund Prior Year Deficit	(490)	0	0	0	0	0	490	490
Collection Fund Surplus	436	3,577	0	0	0	0	(436)	(436)
Additional In-Year Collection Fund Surplus	0	800	1,200	1,600	0	0	0	0
Prior Release of COVID-19 Reserves	1,535	0	0	0	0	0	(1,535)	(1,535)
Rebuilding Reserves	0	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Total One-Off Funding	1,481	2,877	(300)	100	(1,500)	(1,500)	(2,981)	(2,981)
Total Resources	263,278	280,712	280,462	287,245	292,253	298,487	28,975	35,209

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A1

General Fund Budget Corporate Summary	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
Service Expenditure								
Roll Forward Budget	251,047	263,278	280,712	287,351	298,386	306,971		
Inflation	21,691	16,659	7,829	7,705	7,895	8,088	40,088	48,176
Demand-led Growth	9,080	10,454	3,742	3,211	3,200	3,343	20,607	23,950
Corporate Items	2,251	6,073	4,542	3,993	(356)	(179)	14,252	14,073
Savings Proposals	(20,791)	(15,752)	(9,474)	(3,874)	(2,154)	(2,157)	(31,254)	(33,411)
Total Service Expenditure	263,278	280,712	287,351	298,386	306,971	316,066	43,693	52,788
Of which:								
Property, Highways & Transport	10,798	9,746	10,035	10,277	10,526	10,781	(272)	(17)
Finance	33,213	38,514	42,677	47,289	47,575	48,062	14,362	14,849
Corporate Services	24,893	24,166	23,760	22,915	23,474	24,045	(1,419)	(848)
Residents' Services	22,681	24,874	26,004	27,412	29,166	30,962	6,485	8,281
Children, Families & Education	58,231	59,878	60,030	62,139	64,300	66,512	6,069	8,281
Health & Social Care	114,084	125,627	130,097	135,509	140,986	146,659	26,902	32,575
Corporate Budgets	(622)	(2,093)	(5,252)	(7,155)	(9,056)	(10,955)	(8,434)	(10,333)
Total Service Expenditure	263,278	280,712	287,351	298,386	306,971	316,066	43,693	52,788
Year on Year Change in Budget (Gap) / Surplus	0	0	(6,889)	(4,252)	(3,577)	(2,861)	(11,141)	(17,579)
Cumulative Budget (Gap) / Surplus for the Year	0	0	(6,889)	(11,141)	(14,718)	(17,579)		
General Balances & Reserves	40,774	42,274	43,774	45,274	46,774	48,274	4,500	7,500

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A2

General Fund Budget Funding Projections	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
Council Tax Base (Band D)								
Residential Properties	126,311	126,007	127,019	128,031	129,043	130,243	2,732	3,932
MOD Properties	683	683	683	683	683	683	0	0
Discounts & Exemptions	(11,873)	(11,845)	(11,940)	(12,035)	(12,130)	(12,243)	(257)	(370)
Empty Property Premium	137	137	137	137	137	137	0	0
Gross Council Tax Base	115,258	114,982	115,899	116,816	117,733	118,820	2,475	3,562
Council Tax Reduction Scheme	(10,055)	(9,257)	(8,460)	(8,260)	(8,060)	(8,060)	1,995	1,995
Collection Rate (%)	98.50%	99.00%	99.00%	99.00%	99.00%	99.00%	0.50%	0.50%
Allowance for Losses in Collection	(1,578)	(1,057)	(1,074)	(1,086)	(1,097)	(1,108)	481	470
Net Council Tax Base	103,625	104,668	106,365	107,470	108,576	109,652	4,951	6,027
Increase in Council Tax Base	(215)	1,043	1,697	1,105	1,106	1,076	4,951	6,027
Business Rates Revenues								
Inflationary Uplift (%)	0.00%	6.70%	0.00%	0.00%	0.00%	0.00%	6.70%	6.70%
Implied Multiplier (0.xxx)	0.499	0.532	0.532	0.532	0.532	0.532	0.033	0.033
Annual Change in Rating List	(3,968)	0	0	0	0	0	3,968	3,968
Cash Value of Annual Changes	19,520	0	0	0	0	0	(19,520)	(19,520)
Retail Relief	10,567	0	0	0	0	0	(10,567)	(10,567)
Change in Business Rates Provisions	(25,100)	11,198	4,000	0	0	0	25,100	25,100
Non-Domestic Rating Income	348,309	382,844	386,844	386,844	386,844	386,844	38,535	38,535
Local Share of Business Rates Yield	30%	30%	30%	30%	30%	30%	0	0
	104,493	114,853	116,053	116,053	116,053	116,053	11,560	11,560
Section 31 Grant Income	15,246	19,125	19,329	19,329	19,329	19,329	4,083	4,083
Forecast Business Rates Yield	119,739	133,978	135,382	135,382	135,382	135,382	15,643	15,643

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A2

General Fund Budget Funding Projections	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
Less: Baseline Business Rates Income	(48,988)	(52,270)	(52,270)	(52,270)	(52,270)	(52,270)	(3,282)	(3,282)
Less: Business Rates Tariff	(53,459)	(57,041)	(57,041)	(57,041)	(57,041)	(57,041)	(3,582)	(3,582)
Growth on Local Share	17,292	24,667	26,071	26,071	26,071	26,071	8,779	8,779
Less: Section 31 Grants Out of Scope	(6,073)	(7,345)	(7,549)	(7,549)	(7,549)	(7,549)	(1,476)	(1,476)
Levy Rate on Growth 50%	50%	50%	50%	50%	50%	50%	0	0
Levy on Growth	(5,610)	(8,661)	(9,261)	(9,261)	(9,261)	(9,261)	(3,651)	(3,651)
Retained Growth	11,682	16,006	16,810	16,810	16,810	16,810	5,128	5,128
Other Central Government Funding								
Public Health Grant	19,143	19,532	19,532	19,532	19,532	19,532	389	389
Better Care Fund	8,338	8,338	8,505	8,675	8,849	8,849	511	511
Improved Better Care Fund	7,468	7,468	7,617	7,769	7,924	7,924	456	456
Social Care Grant	15,607	15,607	10,692	10,906	11,124	11,124	(4,483)	(4,483)
Services Grant	1,910	949	949	949	949	949	(961)	(961)
New Homes Bonus	1,494	1,494	1,494	1,494	1,494	1,494	0	0
Housing Benefit Administration Subsidy	724	624	524	424	324	224	(400)	(500)
Levy Allocation	396	0	0	0	0	0	(396)	(396)
UKSPF Funding	297	1,170	0	0	0	0	(297)	(297)
Local Voices & Community Reform	164	164	164	164	164	164	0	0
Extended Rights to Free Travel	24	24	24	24	24	24	0	0
Other Central Government Funding	55,565	55,370	49,501	49,937	50,384	50,284	(5,181)	(5,281)

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A3

General Fund Budget Inflation Provision	2023/24	Annual Movement in Budget Requirement					Four Year	Five Year
	Budget	2024/25	2025/26	2026/27	2027/28	2028/29	Outlook	Outlook
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<u>Inflation Rates</u>								
Workforce Expenditure (including Pension Contributions)	N/A	6.2%	1.9%	2.0%	2.0%	2.0%	12.1%	14.1%
Added Years Pension Costs	N/A	2.0%	2.0%	2.0%	2.0%	2.0%	8.0%	10.0%
Energy	N/A	-30.8%	5.0%	5.0%	5.0%	5.0%	-15.8%	-10.8%
Vehicle Fuel	N/A	5.0%	5.0%	5.0%	5.0%	5.0%	20.0%	25.0%
Contracted Expenditure	N/A	7.8%	3.0%	2.0%	2.0%	2.0%	14.7%	16.7%
Homecare Provision (Adult Social Care)	N/A	7.8%	3.0%	3.0%	3.0%	3.0%	16.8%	19.8%
Care Placements (Adult Social Care)	N/A	7.8%	3.0%	3.0%	3.0%	3.0%	16.8%	19.8%
Care Placements (Children's Services)	N/A	4.2%	3.0%	3.0%	3.0%	3.0%	13.2%	16.2%
SEND Transport	N/A	3.0%	3.0%	3.0%	3.0%	3.0%	12.0%	15.0%
Business Rates	N/A	6.8%	2.0%	2.0%	2.0%	2.0%	12.8%	14.8%
Levies	N/A	2.0%	2.0%	2.0%	2.0%	2.0%	8.0%	10.0%
<u>Inflation Projections</u>								
Workforce Expenditure (including Pension Contributions)	135,913	8,445	2,744	2,941	3,001	3,062	17,131	20,193
Added Years Pension Costs	1,748	35	36	36	37	38	144	182
Energy	6,565	(2,022)	227	239	251	263	(1,305)	(1,042)
Vehicle Fuel	1,303	65	68	72	75	79	280	359
Contracted Expenditure	42,298	3,284	1,358	931	950	968	6,523	7,491
Homecare Provision (Adult Social Care)	13,489	1,049	436	449	463	477	2,397	2,874
Care Placements (Adult Social Care)	79,619	6,194	2,574	2,651	2,730	2,813	14,149	16,962
Care Placements (Children's Services)	29,732	1,257	930	958	987	1,016	4,132	5,148
SEND Transport	7,913	237	245	252	259	267	993	1,260
Business Rates & Council Tax	3,256	220	71	72	73	75	436	511
Levies	6,022	121	123	125	128	130	497	627
Gross Inflation Requirement	327,858	18,885	8,812	8,726	8,954	9,188	45,377	54,565
Less: Externally Funded Items	(25,563)	(2,226)	(983)	(1,021)	(1,059)	(1,100)	(5,289)	(6,389)
Budgets Out of Scope of Inflation	(39,017)	0	0	0	0	0	0	0
Total Inflation Provision	263,278	16,659	7,829	7,705	7,895	8,088	40,088	48,176

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A4

General Fund Budget Demand-led Growth	2023/24	Annual Movement in Budget Requirement					Four Year	Five Year
	Budget	2024/25	2025/26	2026/27	2027/28	2028/29	Outlook	Outlook
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Waste Disposal Levy & Contracts	14,631	1,724	633	598	599	620	3,554	4,174
WLWA One-Off Income	(1,000)	1,000	0	0	0	0	1,000	1,000
Support for Looked After Children	16,560	(3)	373	392	412	433	1,174	1,607
Support for Children with Disabilities	2,756	36	38	40	42	44	156	200
SEND Transport	12,145	1,953	656	627	497	497	3,733	4,230
Adult Social Care Placements	63,697	3,216	1,463	1,554	1,650	1,749	7,883	9,632
ASC Market Sustainability and Improvement Fund	(2,438)	(1,228)	0	0	0	0	(1,228)	(1,228)
Investment in ASC Market Sustainability	2,438	1,228	0	0	0	0	1,228	1,228
ASC Discharge Fund	(1,047)	(698)	0	0	0	0	(698)	(698)
Investment in ASC Discharge Support	1,047	698	0	0	0	0	698	698
Homelessness Prevention	5,410	2,379	579	0	0	0	2,958	2,958
Asylum Funding Shortfall	1,774	(433)	0	0	0	0	(433)	(433)
Investment in Public Health	18,932	342	0	0	0	0	342	342
ULEZ Charges	0	240	0	0	0	0	240	240
Total	134,905	10,454	3,742	3,211	3,200	3,343	20,607	23,950

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A5

General Fund Budget Corporate Items	Annual Movement in Budget Requirement					Four Year Outlook	Five Year Outlook
	2024/25	2025/26	2026/27	2027/28	2028/29		
	£'000	£'000	£'000	£'000	£'000		
Adjustments to Financing & Corporate Budgets							
Capital Financing Costs	2,735	2,139	2,651	(361)	(189)	7,164	6,975
Flexible Use of Capital Receipts to finance Service Transformation	73	916	0	0	0	989	989
Hillingdon First Enabling Developments	(250)	0	0	0	0	(250)	(250)
Council Tax Support Fund Grant Income	474	0	0	0	0	474	474
Council Tax Support Fund Scheme	(474)	0	0	0	0	(474)	(474)
Cost of Older People Discount	(85)	(80)	(75)	(70)	(65)	(310)	(375)
Earmarked Reserves use for Older People Discount	1,422	0	0	0	0	1,422	1,422
Concessionary Fares	2,103	1,492	1,342	0	0	4,937	4,937
Housing Benefit Subsidy (Recovery of Overpayments)	100	100	100	100	100	400	500
Movement in Added Years Pension Costs	(25)	(25)	(25)	(25)	(25)	(100)	(125)
Total Corporate Items	6,073	4,542	3,993	(356)	(179)	14,252	14,073

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A6

General Fund Budget Savings Programme	Annual Movement in Budget Requirement					Four Year Outlook	Five Year Outlook
	2024/25	2025/26	2026/27	2027/28	2028/29		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<u>Savings by Portfolio</u>							
Property, Highways & Transport	(1,784)	(88)	(88)	(90)	(93)	(2,050)	(2,143)
Finance	(587)	(246)	(164)	(164)	(164)	(1,161)	(1,325)
Corporate Services	(2,350)	(1,779)	(1,394)	0	0	(5,523)	(5,523)
Residents' Services	(5,840)	(1,061)	(128)	200	200	(6,829)	(6,629)
Children, Families & Education	(1,710)	(2,100)	0	0	0	(3,810)	(3,810)
Health & Social Care	(1,731)	(950)	(100)	(100)	(100)	(2,881)	(2,981)
Cross-Cutting Initiatives	(1,750)	(3,250)	(2,000)	(2,000)	(2,000)	(9,000)	(11,000)
Specific Savings Proposals	(15,752)	(9,474)	(3,874)	(2,154)	(2,157)	(31,254)	(33,411)
<u>Savings Programme by Theme</u>							
Service Transformation (T)	(8,998)	(3,622)	(46)	60	57	(12,606)	(12,549)
Digital Strategy (D)	(920)	(2,450)	(1,900)	(200)	(200)	(5,470)	(5,670)
Workforce (W)	(2,500)	0	0	0	0	(2,500)	(2,500)
Income Generation & Commercialisation (C)	(2,723)	(2,597)	(2,270)	(2,050)	(2,050)	(9,640)	(11,690)
Zero Based Reviews (Z)	(1,250)	(1,250)	0	0	0	(2,500)	(2,500)
Impact on Other Funds (O)	639	445	342	36	36	1,462	1,498
Specific Savings Proposals	(15,752)	(9,474)	(3,874)	(2,154)	(2,157)	(31,254)	(33,411)

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A7

General Fund Budget Corporate Summary	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
Service Expenditure by Portfolio								
<u>Property, Highways & Transport</u>								
Staffing	7,447	7,695	7,814	7,941	8,071	8,204	624	757
Non-Staffing	12,864	11,595	11,798	11,947	12,101	12,258	(763)	(606)
Gross Expenditure	20,311	19,290	19,612	19,888	20,172	20,462	(139)	151
Grant Income	0	0	0	0	0	0	0	0
Fees & Charges	(5,838)	(5,838)	(5,838)	(5,838)	(5,838)	(5,838)	0	0
Other Income	(3,675)	(3,706)	(3,739)	(3,773)	(3,808)	(3,843)	(133)	(168)
Gross Income	(9,513)	(9,544)	(9,577)	(9,611)	(9,646)	(9,681)	(133)	(168)
Property, Highways & Transport Total	10,798	9,746	10,035	10,277	10,526	10,781	(272)	(17)
<u>Finance</u>								
Staffing	14,080	14,674	14,951	15,248	15,551	15,860	1,471	1,780
Non-Staffing	133,180	138,401	141,998	146,017	146,135	146,350	12,955	13,170
Gross Expenditure	147,260	153,075	156,949	161,265	161,686	162,210	14,426	14,950
Grant Income	(97,228)	(96,755)	(96,755)	(96,756)	(96,757)	(96,758)	471	470
Fees & Charges	(1,440)	(1,440)	(1,440)	(1,440)	(1,440)	(1,440)	0	0
Other Income	(15,379)	(16,366)	(16,077)	(15,780)	(15,914)	(15,950)	(535)	(571)
Gross Income	(114,047)	(114,561)	(114,272)	(113,976)	(114,111)	(114,148)	(64)	(101)
Finance Total	33,213	38,514	42,677	47,289	47,575	48,062	14,362	14,849
<u>Corporate Services</u>								
Staffing	19,034	19,712	20,860	21,243	21,633	22,032	2,599	2,998
Non-Staffing	7,696	6,291	4,737	3,509	3,678	3,850	(4,018)	(3,846)
Gross Expenditure	26,730	26,003	25,597	24,752	25,311	25,882	(1,419)	(848)
Grant Income	(50)	(50)	(50)	(50)	(50)	(50)	0	0
Fees & Charges	(1,318)	(1,318)	(1,318)	(1,318)	(1,318)	(1,318)	0	0
Other Income	(469)	(469)	(469)	(469)	(469)	(469)	0	0
Gross Income	(1,837)	(1,837)	(1,837)	(1,837)	(1,837)	(1,837)	0	0
Corporate Services Total	24,893	24,166	23,760	22,915	23,474	24,045	(1,419)	(848)

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A7

General Fund Budget Corporate Summary	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
<u>Residents' Services</u>								
Staffing	33,748	35,149	35,831	36,562	37,307	38,068	3,559	4,320
Non-Staffing	31,997	32,804	33,257	33,939	34,954	35,995	2,957	3,998
Gross Expenditure	65,745	67,953	69,088	70,501	72,261	74,063	6,516	8,318
Grant Income	(5,437)	(5,452)	(5,457)	(5,462)	(5,468)	(5,474)	(31)	(37)
Fees & Charges	(37,652)	(37,652)	(37,652)	(37,652)	(37,652)	(37,652)	0	0
Other Income	25	25	25	25	25	25	0	0
Gross Income	(43,064)	(43,079)	(43,084)	(43,089)	(43,095)	(43,101)	(31)	(37)
Residents' Services Total	22,681	24,874	26,004	27,412	29,166	30,962	6,485	8,281
<u>Children, Families & Education</u>								
Staffing	35,292	36,885	37,765	38,575	39,401	40,243	4,109	4,951
Non-Staffing	46,952	47,530	47,084	48,684	50,339	52,051	3,387	5,099
Gross Expenditure	82,244	84,415	84,849	87,259	89,740	92,294	7,496	10,050
Grant Income	(14,178)	(14,696)	(14,973)	(15,269)	(15,584)	(15,920)	(1,406)	(1,742)
Fees & Charges	(3,875)	(3,875)	(3,875)	(3,875)	(3,875)	(3,875)	0	0
Other Income	(5,960)	(5,966)	(5,971)	(5,976)	(5,981)	(5,987)	(21)	(27)
Gross Income	(24,013)	(24,537)	(24,819)	(25,120)	(25,440)	(25,782)	(1,427)	(1,769)
Children, Families & Education Total	58,231	59,878	60,030	62,139	64,300	66,512	6,069	8,281
<u>Health & Social Care</u>								
Staffing	24,707	25,686	26,119	26,583	27,057	27,541	2,350	2,834
Non-Staffing	122,086	135,358	139,660	144,867	150,122	155,554	28,036	33,468
Gross Expenditure	146,793	161,044	165,779	171,450	177,179	183,095	30,386	36,302
Grant Income	(4,514)	(6,447)	(6,449)	(6,451)	(6,454)	(6,457)	(1,940)	(1,943)
Fees & Charges	(702)	(702)	(702)	(702)	(702)	(702)	0	0
Other Income	(27,493)	(28,268)	(28,531)	(28,788)	(29,037)	(29,277)	(1,544)	(1,784)
Gross Income	(32,709)	(35,417)	(35,682)	(35,941)	(36,193)	(36,436)	(3,484)	(3,727)
Health & Social Care Total	114,084	125,627	130,097	135,509	140,986	146,659	26,902	32,575

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A7

General Fund Budget Corporate Summary	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
<u>Corporate Budgets</u>								
Development & Risk Contingency	500	500	500	500	500	500	0	0
Unallocated Budget Items	2,328	2,328	2,328	2,328	2,328	2,328	0	0
Cross-Cutting Initiatives	(3,450)	(4,921)	(8,080)	(9,983)	(11,884)	(13,783)	(8,434)	(10,333)
Corporate Budgets Total	(622)	(2,093)	(5,252)	(7,155)	(9,056)	(10,955)	(8,434)	(10,333)
Total	263,278	280,712	287,351	298,386	306,971	316,066	35,108	52,788
Total Resources	263,278	280,712	280,462	287,245	292,253	298,487	23,967	35,209
Budget Gap	0	0	(6,889)	(11,141)	(14,718)	(17,579)	(11,141)	(17,579)

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A8

General Fund Budget Capital Programme Summary	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total From 2024/25	Grand Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Capital Expenditure								
Major Projects	80,607	59,415	28,385	500	500	0	88,800	169,407
Programme of Works	36,680	29,085	28,736	25,775	22,688	22,688	128,972	165,652
Contingency	11,810	0	0	0	0	0	0	11,810
Total Capital Expenditure	129,097	88,500	57,121	26,275	23,188	22,688	217,772	346,869
Capital Financing								
Grants & Contributions	(56,666)	(44,418)	(13,441)	(10,285)	(10,285)	(10,285)	(88,714)	(145,380)
Community Infrastructure Levy - Neighbourhood CIL	(369)	(563)	(563)	(675)	(675)	(675)	(3,151)	(3,520)
Council Resourced Investment								
Community Infrastructure Levy	(2,094)	(3,187)	(3,187)	(3,825)	(3,825)	(3,825)	(17,849)	(19,943)
Capital Receipts	(28,734)	(40,332)	(13,338)	(7,240)	(7,403)	(6,903)	(75,216)	(103,950)
Prudential Borrowing	(41,234)	0	(26,592)	(4,250)	(1,000)	(1,000)	(32,842)	(74,076)
Borrowing Projections								
Capital Financing Requirement	284,546	290,872	318,748	311,517	300,086	288,416		
Projected External Borrowing	(231,298)	(232,317)	(271,057)	(263,811)	(259,125)	(243,439)		
Projected Internal Borrowing	(53,248)	(58,555)	(47,691)	(47,706)	(40,961)	(44,977)		

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A8i

Prior Year Budget	Project	2023-2029 Project Budget			Total Capital Programme		
		Live Project Budget	Grants and Contributions including Neighbourhood CIL	Council Resources	Total Project Budget	Total Released Budget	Percentage Released Budget
£'000		£'000	£'000	£'000	£'000	£'000	%
	Major Projects						
	Property, Highways and Transport						
11,410	New West Drayton Leisure Centre	25,259	0	(25,259)	36,669	36,669	100%
2,109	Hillingdon Water Sports Facility	24,391	(24,391)	0	26,500	6,366	24%
145	Carbon Zero Initiatives	19,855	(19,855)	0	20,000	20,107	101%
97	Civic Centre Transformation	19,903	0	(19,903)	20,000	5,177	26%
10,142	Housing Company Financing	14,858	0	(14,858)	25,000	12,419	50%
2,145	Cranford Park Heritage Lottery Project	1,556	(972)	(584)	3,701	3,701	100%
0	Northwood Hills Library Buyback	2,392	0	(2,392)	2,392	0	0%
2,858	Uxbridge Mortuary Extension	456	0	(456)	3,314	3,314	100%
4	Charville Lane - Children Specialist House	3,980	(3,102)	(878)	3,984	3,984	100%
0	Harefield Family Hub New Build	2,000	0	(2,000)	2,000	0	0%
11	Otterfield Road Library Buyback	1,974	0	(1,974)	1,985	0	0%
401	Battle of Britain Underground Bunker	1,230	0	(1,230)	1,631	1,630	100%
34	New Years Green Lane Extension	966	(200)	(766)	1,000	0	0%
0	South Ruislip Early Years & Children's Centre Remodelling	150	0	(150)	150	0	0%
221	Asha Day Centre Refurbishment	391	0	(391)	612	612	100%
47	Motor Vehicle Workshop	470	0	(470)	517	28	5%
9	Parking Improvements	491	0	(491)	500	128	26%
0	Uxbridge Cemetery Gatehouse	500	0	(500)	500	0	0%
0	Botwell Leisure Centre Adaptations	250	0	(250)	250	0	0%
419	Flood Alleviation - Bessingby Park	105	0	(105)	524	187	36%
0	Botwell Leisure Centre Football Pitch	200	0	(200)	200	0	0%
2,070	Yiewsley / West Drayton Community Centre	44	0	(44)	2,114	2,114	100%
2,608	Cedars & Grainges Car Park Improvement Works	63	0	(63)	2,671	2,671	100%
203	Battle of Britain Visitors Centre Enhancements	58	0	(58)	261	261	100%
0	Appropriation of Townfield to General Fund	100	0	(100)	100	0	0%

Prior Year Budget	Project	2023-2029 Project Budget			Total Capital Programme		
		Live Project Budget	Grants and Contributions including Neighbourhood CIL	Council Resources	Total Project Budget	Total Released Budget	Percentage Released Budget
£'000		£'000	£'000	£'000	£'000	£'000	%
	Finance						
0	DSG Capitalisation Support	12,000	0	(12,000)	12,000	0	0%
0	Transformation Capitalisation Support	6,000	0	(6,000)	6,000	0	0%
	Residents' Services						
808	Shopping Parades Initiatives	2,241	(1,087)	(1,154)	3,049	984	32%
9,882	Hayes Town Centre Improvements	218	0	(218)	10,100	9,882	98%
2,028	Uxbridge Change of Heart	0	0	0	2,028	2,028	100%
163	Tennis Courts Upgrades	107	(62)	(45)	270	270	100%
	Health & Social Care						
	Purchase of a Care Home	5,500	0	(5,500)	5,500	0	0%
	Children, Families and Education						
6,509	SRP/SEND	18,822	(18,822)	0	25,331	7,166	28%
0	Additional Temporary Classrooms	2,780	0	(2,780)	2,780	0	0%
28,120	Secondary Schools Expansions	97	0	(97)	28,217	27,911	99%
82,443	Total Major Projects	169,407	(68,491)	(100,916)	251,850	147,609	59%
	Programme of Works						
	Property, Highways and Transport						
N/A	Highways Structural Works	47,000	(6,000)	(41,000)	47,000	6,749	14%
N/A	School Building Condition Works	23,237	(23,237)	0	23,237	1,268	5%
N/A	Disabled Facilities Grant	13,889	(13,889)	0	13,889	1,904	14%
N/A	Transport for London	10,397	(10,397)	0	10,397	3,107	30%
N/A	Property Works Programme	6,954	(170)	(6,784)	6,954	924	13%
N/A	Street Lighting Replacement	5,550	0	(5,550)	5,550	969	17%
N/A	Leisure Centre Refurbishment	1,400	0	(1,400)	1,400	128	9%
N/A	Highways Bridges and Structures	1,800	0	(1,800)	1,800	300	17%
N/A	CCTV Programme	1,259	0	(1,259)	1,259	258	20%
N/A	Road Safety	868	0	(868)	868	268	31%

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A8i

Prior Year Budget	Project	2023-2029 Project Budget			Total Capital Programme		
		Live Project Budget	Grants and Contributions including Neighbourhood CIL	Council Resources	Total Project Budget	Total Released Budget	Percentage Released Budget
£'000		£'000	£'000	£'000	£'000	£'000	%
N/A	Environmental and Recreational Initiatives - Pollution Screens	500	(500)	0	500	104	21%
N/A	HS2 Road Safety Fund	436	(436)	0	436	105	24%
N/A	HS2 Amenity Fund	296	(296)	0	296	296	100%
N/A	Civic Centre Works Programme	0	0	0	0	0	0%
N/A	Street Lighting LED Upgrade	0	0	0	0	0	0%
N/A	Parking Management Schemes	0	0	0	0	0	0%
N/A	Bowls Clubs Refurbishments	52	0	(52)	52	52	100%
N/A	Emergency Active Travel	41	(41)	0	41	41	100%
N/A	Harlington Road Depot Improvements	0	0	0	0	0	0%
N/A	Car Park Pay & Display Machines Replacement	0	0	0	0	0	0%
N/A	Highways Section 106 Projects	58	(58)	0	58	58	100%
N/A	Libraries Refurbishment Programme	0	0	0	0	0	0%
	Finance						
N/A	Purchase of Vehicles	4,724	0	(4,724)	4,724	0	0%
	Corporate Services						
N/A	Corporate Technology and Innovation	13,689	0	(13,689)	13,689	333	2%
N/A	Older Peoples Initiatives	1,200	0	(1,200)	1,200	0	0%
	Residents' Services						
N/A	Chrysalis Programme	8,870	(3,520)	(5,350)	8,870	1,192	13%
N/A	Playground Replacement Programme	1,305	0	(1,305)	1,305	125	10%
N/A	Environmental and Recreational Initiatives - Green Spaces	364	(102)	(262)	364	103	28%
N/A	Green Spaces Section 106 Projects	478	(478)	0	478	25	5%
	Children, Families and Education						
N/A	Devolved Capital to Schools	2,310	(2,310)	0	2,310	0	0%
N/A	Youth Provision	1,875	(1,875)	0	1,875	174	9%

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Prior Year Budget	Project	2023-2029 Project Budget			Total Capital Programme		
		Live Project Budget	Grants and Contributions including Neighbourhood CIL	Council Resources	Total Project Budget	Total Released Budget	Percentage Released Budget
£'000		£'000	£'000	£'000	£'000	£'000	%
N/A	Health and Social Care Equipment Capitalisation - Social Care	17,100	(17,100)	0	17,100	0	0%
	Total Programme of Works	165,652	(80,409)	(85,243)	165,652	18,483	11%
	Development & Risk Contingency						
N/A	General Contingency	11,810	0	(11,810)	11,810	0	0%
	Total Development & Risk Contingency	11,810	0	(11,810)	11,810	0	0%
82,443	Total GF Capital Programme	346,869	(148,900)	(197,969)	429,312	166,092	39%

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A8ii

Prior Year Budget £'000	Project	Project Budget						Total £'000
		2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	
	Major Projects							
	Property, Highways and Transport							
11,410	New West Drayton Leisure Centre	8,521	6,153	10,585	0	0	0	25,259
2,109	Hillingdon Water Sports Facility	1,095	10,296	13,000	0	0	0	24,391
145	Carbon Zero Initiatives	15,119	4,736	0	0	0	0	19,855
97	Civic Centre Transformation	13,403	5,000	500	500	500	0	19,903
10,142	Housing Company Financing	4,000	10,858	0	0	0	0	14,858
2,145	Cranford Park Heritage Lottery Project	1,556	0	0	0	0	0	1,556
0	Northwood Hills Library Buyback	2,392	0	0	0	0	0	2,392
2,858	Uxbridge Mortuary Extension	456	0	0	0	0	0	456
0	Charville Lane - Children Specialist House	750	3,030	200	0	0	0	3,980
0	Harefield Family Hub New Build	150	1,750	100	0	0	0	2,000
11	Otterfield Road Library Buyback	0	1,974	0	0	0	0	1,974
401	Battle of Britain Underground Bunker	1,180	50	0	0	0	0	1,230
34	New Years Green Lane Extension	816	150	0	0	0	0	966
0	South Ruislip Early Years & Children's Centre Remodelling	150	0	0	0	0	0	150
221	Asha Day Centre Refurbishment	371	20	0	0	0	0	391
47	Motor Vehicle Workshop	150	320	0	0	0	0	470
9	Parking Improvements	350	141	0	0	0	0	491
0	Uxbridge Cemetery Gatehouse	500	0	0	0	0	0	500
0	Botwell Leisure Centre Adaptations	250	0	0	0	0	0	250
419	Flood Alleviation - Bessingby Park	43	62	0	0	0	0	105
0	Botwell Leisure Centre Football Pitch	101	99	0	0	0	0	200
2,070	Yiewsley / West Drayton Community Centre	44	0	0	0	0	0	44
2,608	Cedars & Grainges Car Park Improvement Works	53	10	0	0	0	0	63
203	Battle of Britain Visitors Centre Enhancements	58	0	0	0	0	0	58

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A8ii

Prior Year Budget £'000	Project	Project Budget						Total £'000
		2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	
0	Appropriation of Townfield to General Fund	100	0	0	0	0	0	100
	Finance							
0	DSG Capitalisation Support	4,000	4,000	4,000	0	0	0	12,000
0	Transformation Capitalisation Support	3,000	3,000	0	0	0	0	6,000
	Residents' Services							
808	Shopping Parades Initiatives	1,709	532	0	0	0	0	2,241
9,882	Hayes Town Centre Improvements	218	0	0	0	0	0	218
2,028	Uxbridge Change of Heart	0	0	0	0	0	0	0
0	Tennis Courts Upgrades	107	0	0	0	0	0	107
	Health & Social Care							
0	Purchase of a Care Home	0	5,500	0	0	0	0	5,500
	Children, Families and Education							
6,509	SRP/SEND	17,088	1,734	0	0	0	0	18,822
0	Additional Temporary Classrooms	2,780	0	0	0	0	0	2,780
28,120	Secondary Schools Expansions	97	0	0	0	0	0	97
82,276	Total Major Projects	80,607	59,415	28,385	500	500	0	169,407
	Programme of Works							
	Property, Highways and Transport							
N/A	Highways Structural Works	7,000	8,000	8,000	8,000	8,000	8,000	47,000
N/A	School Building Condition Works	4,740	4,829	3,417	3,417	3,417	3,417	23,237
N/A	Disabled Facilities Grant	3,159	2,146	2,146	2,146	2,146	2,146	13,889
N/A	Transport for London	3,107	1,458	1,458	1,458	1,458	1,458	10,397
N/A	Property Works Programme	3,054	1,336	429	603	766	766	6,954
N/A	Street Lighting Replacement	925	925	925	925	925	925	5,550
N/A	Leisure Centre Refurbishment	900	100	100	100	100	100	1,400
N/A	Highways Bridges and Structures	300	300	300	300	300	300	1,800
N/A	CCTV Programme	165	349	184	187	187	187	1,259
N/A	Road Safety	268	120	120	120	120	120	868
	Environmental and Recreational Initiatives -							
N/A	Pollution Screening	500	0	0	0	0	0	500
N/A	HS2 Road Safety Fund	436	0	0	0	0	0	436

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A8ii

Prior Year Budget £'000	Project	Project Budget						Total £'000
		2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	
N/A	HS2 Amenity Fund	296	0	0	0	0	0	296
N/A	Civic Centre Works Programme	0	0	0	0	0	0	0
N/A	Street Lighting LED Upgrade	0	0	0	0	0	0	0
N/A	Parking Management Schemes	0	0	0	0	0	0	0
N/A	Bowls Clubs Refurbishments	52	0	0	0	0	0	52
N/A	Emergency Active Travel	41	0	0	0	0	0	41
N/A	Harlington Road Depot Improvements	0	0	0	0	0	0	0
N/A	Car Park Pay & Display Machines Replacement	0	0	0	0	0	0	0
N/A	Highways Section 106 Projects	58	0	0	0	0	0	58
N/A	Libraries Refurbishment Programme	0	0	0	0	0	0	0
	Finance							
N/A	Purchase of Vehicles	2,779	1,945	0	0	0	0	4,724
	Corporate Services							
N/A	Corporate Technology and Innovation	1,873	2,042	6,122	3,384	134	134	13,689
N/A	Older Peoples Initiatives	200	200	200	200	200	200	1,200
	Residents' Services							
N/A	Chrysalis Programme	1,370	1,500	1,500	1,500	1,500	1,500	8,870
N/A	Playground Replacement Programme	305	200	200	200	200	200	1,305
N/A	Green Spaces	364	0	0	0	0	0	364
N/A	Green Spaces Section 106 Projects	478	0	0	0	0	0	478
	Children, Families and Education							
N/A	Devolved Capital to Schools	385	385	385	385	385	385	2,310
N/A	Youth Provision	1,075	400	400	0	0	0	1,875
	Health and Social Care							
N/A	Equipment Capitalisation - Social Care	2,850	2,850	2,850	2,850	2,850	2,850	17,100
	Total Programme of Works	36,680	29,085	28,736	25,775	22,688	22,688	165,652

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix A8ii

Prior Year Budget £'000	Project	Project Budget						Total £'000
		2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	
N/A	Development & Risk Contingency							
	General Contingency	11,810	0	0	0	0	0	11,810
	Total Development & Risk Contingency	11,810	0	0	0	0	0	11,810
82,276	Total GF Capital Programme	129,097	88,500	57,121	26,275	23,188	22,688	346,869

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix B1

<u>Housing Revenue Account</u> <u>Corporate Summary</u>	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Five Year Outlook £'000
Resources	<i>Capped</i>	<i>CPI+1%</i>	<i>CPI+1%</i>	<i>CPI+1%</i>	<i>CPI+1%</i>	<i>CPI+1%</i>	
Increase in rents	7.0%	7.7%	4.4%	3.0%	3.0%	3.0%	
Gross Dwelling Rents	67,969	73,682	78,059	81,556	84,476	86,990	19,021
Void Risk Contingency inc. Regen	(805)	(873)	(912)	(939)	(968)	(991)	(186)
Net Dwelling Rents	67,164	72,809	77,147	80,617	83,508	85,999	18,835
Total Resources	67,164	72,809	77,147	80,617	83,508	85,999	18,835
Budget Requirement							
Roll Forward Budget	42,329	45,652	50,477	53,379	56,817	58,731	16,402
Inflation	3,772	2,211	1,573	1,145	1,129	1,128	7,186
Capital Charges	(65)	1,614	1,829	2,293	785	1,580	8,101
Savings	(690)	(500)	(500)	0	0	0	(1,000)
Growth	306	1,500	0	0	0	0	1,500
Total Budget Requirement	45,652	50,477	53,379	56,817	58,731	61,439	15,787
Contribution to Finance Capital Programme	21,597	22,433	23,768	23,800	24,777	24,560	2,963
(Drawdown) / Contribution to Reserves	(85)	(101)	0	0	0	0	
Opening HRA General Balance	15,186	15,101	15,000	15,000	15,000	15,000	
In-Year Monitoring Variance							
Closing HRA General Balance	15,101	15,000	15,000	15,000	15,000	15,000	
* Rent figures quoted above are inclusive of the different types of social housing stock e.g. formula rent, affordable rent, shared ownership rent, London Affordable Rent. Average rents for existing tenancies subject to the existing rent settlement agreement 2020/21-2025/26 limiting increases to CPI+1%.							

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix B2

Housing Revenue Account Inflation Provision	2023/24 Budget	Annual Movement in Budget Requirement					Four Year Outlook	Five Year Outlook
		2024/25	2025/26	2026/27	2027/28	2028/29		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<u>Inflation Rates</u>								
Workforce Expenditure (including Pension costs)	N/A	6.7%	3.4%	2.0%	2.0%	2.0%	14.1%	16.1%
Contracted Expenditure and Materials	N/A	8.9%	4.5%	3.0%	3.0%	3.0%	19.4%	22.4%
Other Expenditure	N/A	6.7%	3.4%	2.0%	2.0%	2.0%	14.1%	16.1%
Energy Gas	N/A	8.9%	4.5%	3.0%	3.0%	3.0%	19.4%	22.4%
Energy Electricity	N/A	8.9%	4.5%	3.0%	3.0%	3.0%	19.4%	22.4%
<u>Inflation Projections</u>								
Housing & Tenancy Management	24,919	2,130	1,101	775	781	783	4,787	5,570
Repairs and Planned Maintenance	11,605	573	698	502	482	481	2,255	2,736
Development & Risk Contingency	912	79	43	29	31	32	182	214
Gross Inflation Requirement	37,436	2,782	1,842	1,306	1,294	1,296	7,224	8,520
Other Income	(7,227)	(571)	(269)	(161)	(165)	(168)	(1,166)	(1,334)
Total Inflation Provision	30,209	2,211	1,573	1,145	1,129	1,128	6,058	7,186

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix B3

HRA Service Budgets	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Four Year Outlook £'000	Five Year Outlook £'000
Rental Income	(67,164)	(72,809)	(77,147)	(80,617)	(83,508)	(85,999)	(16,344)	(18,835)
Other Income	(7,227)	(7,798)	(8,067)	(8,228)	(8,393)	(8,561)	(1,166)	(1,334)
Net Income	(74,391)	(80,607)	(85,214)	(88,845)	(91,901)	(94,560)	(17,510)	(20,169)
Housing & Tenancy Management	24,919	27,549	28,650	29,425	30,206	30,989	5,287	6,070
Repairs and Planned Maintenance	11,605	13,178	13,876	14,378	14,860	15,341	3,255	3,736
Capital Programme Funding	21,597	22,433	23,768	23,800	24,777	24,560	3,180	2,963
Interest & Investment Income	16,133	17,747	19,576	21,869	22,654	24,234	6,521	8,101
Development & Risk Contingency	912	991	1,034	1,063	1,094	1,126	182	214
Cross-Cutting	(690)	(1,190)	(1,690)	(1,690)	(1,690)	(1,690)	(1,000)	(1,000)
Operating Costs	74,476	80,708	85,214	88,845	91,901	94,560	17,425	20,084
(Surplus) / Deficit	85	101	0	0	0	0	(85)	(85)
Opening HRA General Balance	(15,186)	(15,101)	(15,000)	(15,000)	(15,000)	(15,000)	186	186
In-Year Monitoring Variance								
Closing HRA General Balance	(15,101)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	101	101

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix B4ii

Project	Estimated Unit Numbers	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Total from 2024/25 £'000	Grand Total £'000
<u>Major Projects</u>									
Development - in contract	58	11,254	1,731	0	0	0	0	1,731	12,985
Development - allocated	0	0	0	0	0	0	0	0	0
Acquisitions	117	7,000	7,623	7,962	8,201	8,447	8,701	40,934	47,934
Acquisition & Development Unallocated	277	25,741	15,504	37,209	38,325	0	0	91,038	116,779
Total Internal Developments and Acquisitions	452	43,995	24,858	45,171	46,526	8,447	8,701	133,703	177,698
<u>Housing Regeneration Programme</u>									
Programme*	370	8,046	23,622	16,021	13,206	39,357	31,916	124,121	132,167
Regeneration Land Assembly	0	15,595	7,127	0	0	0	0	7,127	22,722
Total Housing Regeneration Programme	370	23,641	30,749	16,021	13,206	39,357	31,916	131,248	154,889

The Council's Budget (2024/25 - 2028/29) - Medium Term Financial Forecast

Appendix B4ii

Project	Estimated Unit Numbers	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	Total from 2024/25 £'000	Grand Total £'000
<u>HRA Programmes of Work</u>									
Works to Stock programme		21,340	26,767	25,242	25,975	26,727	17,832	122,543	143,883
House Extension programme		1,303	950	949	948	947	947	4,741	6,044
Major Adaptations to Property		2,226	2,457	2,577	2,651	2,728	1,934	12,347	14,573
Green Homes Initiatives		5,846	6,756	7,402	7,845	7,483	7,701	37,187	43,034
Total Works to Stock	0	30,715	36,930	36,170	37,419	37,885	28,413	176,819	207,534
Total HRA Capital Programme Expenditure	822	98,351	92,537	97,362	97,151	85,689	69,030	441,770	540,121