

LIKELIHOOD			RISK SCORE			
Greater than 90%	This Week	Very High (A)	A4 ⁽⁶⁾	A3 ⁽¹²⁾	A2 ⁽¹⁸⁾	A1 ⁽²⁴⁾
70% to 90%	Next Week / This Month	High (B)	B4 ⁽⁵⁾	B3 ⁽¹⁰⁾	B2 ⁽¹⁵⁾	B1 ⁽²⁰⁾
50% to 70%	This Year	Significant (C)	C4 ⁽⁴⁾	C3 ⁽⁸⁾	C2 ⁽¹²⁾	C1 ⁽¹⁶⁾
30% to 50%	Next Year	Medium (D)	D4 ⁽³⁾	D3 ⁽⁶⁾	D2 ⁽⁹⁾	D1 ⁽¹²⁾
10% to 30%	Next 5 Years	Low (E)	E4 ⁽²⁾	E3 ⁽⁴⁾	E2 ⁽⁶⁾	E1 ⁽⁸⁾
Less than 10%	Next 10 Years	Very Low (F)	F4 ⁽¹⁾	F3 ⁽²⁾	F2 ⁽³⁾	F1 ⁽⁴⁾
IMPACT						
			Small (4)	Medium (3)	Large (2)	Very Large (1)
		Financial:	Up to £250k	£250k - £1million	£1million - £5million	Over £5million
		Service Provision:	Slightly reduced	Service suspended short term	Service suspended long term / statutory duties not delivered	
		Health & Safety:	First Aider required	Broken Bones/Illness	Loss of life / Major illness	Major loss of life / large scale major illness
		Workforce:	Negative morale	Some hostility / minor non cooperation	Industrial action	Mass staff leaving
		Reputation:	Minor Letters	Adverse local media	Adverse national publicity	Remembered for years
		Government Relations:	Poor assessment		Service taken over temporarily	Service taken over permanently