

Ref	Business Item	Further information	Ward(s)	NEW ITEM	Decision-Maker			Cabinet Member Lead & Officers				Status
					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	
AUGUST 2025 (no Cabinet meeting)												
SI	Cabinet decisions by the Leader of the Council	As there is no Cabinet meeting in August, the Leader of the Council may take decisions on behalf of the Cabinet or key decisions under urgency procedures, if required.	Various			Aug-25		Cllr Ian Edwards - Leader of the Council	TBC	Democratic Services		Public / Private - TBC
40	Review of the Out of Hours Noise Service	Following the Council's consideration of the budget in February 2025, the Cabinet Member will consider a report regarding a review of the Out of Hours Noise Service and whether to continue this aspect of the services' operation.	All			Aug-25		Cllr Eddie Lavery - Community & Environment	Residents' Services	Richard Webb	Dan Kennedy	Public
17	Annual Lettings Plan	The Cabinet Member will consider approval of a lettings policy and plan in support of delivering the Council's Temporary Accommodation Action Plan.	All			Aug-25		Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Adam Stephenson / Debbie Weller / Roy Dunbar	Dan Kennedy	Public
57	Parking Services Pay and Display Machine Contract Extension	The Cabinet Members will determine whether to extend the current contract for parking pay and display machine maintenance and support and, if so, the period of the contract extension.	All			Aug-25		Cllr Ian Edwards - Leader of the Council / Cllr Eddie Lavery - Community & Environment	Residents' Services	Richard Webb	Dan Kennedy	Private (3)
12	Local List of Architectural and Historical Importance	Following Cabinet consideration in April 2024 and a decision to defer any designation on the site, the Cabinet Member, in consultation with the Leader, will consider a proposal to locally list the North Hayes Telephone Exchange.	Hayes Town			Aug-25		Cllr Ian Edwards - Leader of the Council / Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Antonia Whatmore, Mathieu Rogers	Karrie Whelan	Public
58	Provision of a tree maintenance service on behalf of the Council	Cabinet Members will be asked to consider the contract extension for the specialist tree maintenance service undertaken on behalf of the Council	All			Aug-25		Cllr Ian Edwards - Leader of the Council / Cllr Eddie Lavery - Community & Environment	Residents' Services	Sophie Coughlan / Allison Mayo	Karrie Whelan	Private (3)
SEPTEMBER 2025												

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					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	Public or Private (with reason)
42	Outcome of Housing Inspection	A recent housing inspection in Hillingdon was conducted by the Regulator of Social Housing and focused on the Council's Landlord Service. Cabinet will consider the outcome of the inspection and any recommendations.	N/A	NEW ITEM	18 September			Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Sam Strong / Shaheen Mahtabuddin	Dan Kennedy	Public
72	Hillingdon's membership of the West London Economic Prosperity Board	The West London Economic Prosperity Board is a joint committee of West London boroughs that collaborates to drive inclusive economic growth, investment, and regeneration across the sub-region by coordinating strategic planning, infrastructure, and skills development initiatives. Cabinet will consider the Council's participation.	All	NEW ITEM	18 September			Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Mathieu Rogers	Karrie Whelan	Public
61	Provision of veterinary services (Imported Food Office) on behalf of the London Borough of Hillingdon	Cabinet will be asked to consider the tender for the provision of veterinary services operating out of the Imported Food Office at Heathrow Airport.	Heathrow Villages		18 September			Cllr Eddie Lavery - Community & Environment	Residents' Services	Samantha Doherty / Allison Mayo	Dan Kennedy	Private (3)
23	Annual Performance Report	Cabinet will receive an annual report performance report, setting out how the Council is delivering on key service metrics and the Council Strategy.	All		18 September			All Cabinet Members	All	Ian Kavanagh	Matthew Wallbridge	Public
24	Temporary Accommodation Action Plan Monitoring	Cabinet will receive a quarterly update, or at a frequency as determined by the Cabinet Member, on progress on the delivery of the Temporary Accommodation Strategy and Action Plan presented to Cabinet in February 2025. This will be aligned with the Homelessness Prevention and Rough Sleeping Strategy and the Medium-Term Financial Strategy, which is to include details of actions taken to bring empty homes across the Borough back into occupation.	All		18 September			Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Debbie Weller	Dan Kennedy	Public

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28a	Statement of Licensing Policy (POLICY FRAMEWORK)	Every 5 years the Council is required to review its Licensing Policy, which Council officers and Licensing Sub-Committee operate within when making such licensing decisions. This is policy framework document under the Council's Constitution so it will be subject to statutory public consultation including by the relevant select committee and Licensing Committee, before further Cabinet, and ultimately full Council, consideration.	All		18 September		22 January 2026 - adoption	Cllr Eddie Lavery - Community & Environment	Residents' Services	P - Daniel Ferrer / Stephanie Waterford	Daniel Kennedy	Public
SI	Public Preview of matters to be considered in private	A report to Cabinet to provide maximum transparency to residents on the private matters to be considered later in Part 2 of the Cabinet meeting and agenda.	TBC		18 September			TBC	TBC	Democratic Services		Public
43	Private Sector Housing Strategy	The Cabinet Member will consider a strategy for the Council's approach to regulating the private rented housing sector to ensure residents in rented properties in the borough have safe and secure accommodation and that property conditions meet relevant standards. The strategy will also consider the implications of the reforms of the sector expected through the implementation of the Renters Rights Bill, and how the Council's Private Sector Housing team will support work to ensure empty properties in the Borough are returned to use.	All	NEW ITEM		September		Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Richard Webb	Dan Kennedy	Public
73	Rural Activities Garden Centre	Following Cabinet's decision to close retail operations on 26 June, following further consultation and engagement with those in receipt of assessed social care services and those who attend the RAGC as volunteers on proposals to relocate services, under delegated authority the Cabinet Member will make a decision on the future of the RAGC site and relocation of service provision accordingly.	Colham & Cowley	NEW ITEM		September		Cllr Eddie Lavery - Community & Environment	Residents' Services / Health & Social Care	Steve Brown	Karrie Whelan	Public

OCTOBER 2025

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					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	Public or Private (with reason)
46a	Community Safety Strategy (Policy Framework)	Cabinet will consider a draft Strategy for consultation. The strategy, developed through the Safer Hillingdon Partnership, is a multi-agency plan that sets out how the Council and its partners will work together to reduce crime, anti-social behaviour, and promote safer communities. This is policy framework document under the Council's Constitution so it will be subject to statutory public consultation including by the relevant select committee, before further Cabinet, and ultimately full Council, consideration.	All	NEW ITEM	23 October		26 February 2026	Cllr Eddie Lavery - Community & Environment	Residents' Services	Richard Webb	Dan Kennedy	Public
45a	Housing Strategy (Policy Framework)	The Housing Strategy is a key policy framework document and provides the borough's strategic direction and priorities for housing services. Cabinet will approve commencement of formal consultation process. This is policy framework document under the Council's Constitution so it will be subject to statutory public consultation including by the relevant select committee, before further Cabinet, and ultimately full Council, consideration.	All	NEW ITEM	23 October		26 February 2026	Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Debbie Weller	Dan Kennedy	Public
82a	West London Waste Plan Regulation 18 Consultation (policy framework)	To seek Cabinet approval for Regulation 18 stage public consultation on the West London Waste Plan which is being reviewed. This is policy framework document under the Council's Constitution so it will be subject to statutory public consultation including by the relevant select committee, before further Cabinet, and ultimately full Council, consideration. This will be in accordance with a timetable with other West London Boroughs.	All	NEW ITEM	23 October		Provisional - November 2026	Cllr Eddie Lavery - Community & Environment / Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Gavin Polkinghorn	Karrie Whelan	Public

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74	Hillingdon Parking Strategy	The Cabinet will consider a Parking Strategy following public consultation. A parking strategy will seek to establish a framework through which the Council will provide a fair, accessible, and sustainable parking service that supports residents, local businesses, and visitors, while contributing to Hillingdon's wider transport, economic, environmental, and land use goals.	All	NEW ITEM	23 October			Cllr Eddie Lavery - Residents' Services	Residents' Services	Richard Webb	Dan Kennedy	Public
30	Strategic Climate Action Plan	Hillingdon Council passed a Climate Change Declaration at its full Council meeting on 16 January 2020 which set out the ambition to become carbon neutral across the Council's services by 2030. Cabinet will receive a progress update on it's latest Action Plan.	All		23 October			Cllr Eddie Lavery - Residents' Services	Residents' Services	Ian Thynne	Karrie Whelan	Public
SI	Reports from Select Committees	Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee.	All		23 October			TBC	TBC	Democratic Services		Public
SI	Public Preview of matters to be considered in private	A report to Cabinet to provide maximum transparency to residents on the private matters to be considered later in Part 2 of the Cabinet meeting and agenda.	TBC		23 October			TBC	TBC	Democratic Services	TBC	Public
NOVEMBER 2025												
84a	Local Plan - Draft for consultation (policy framework)	To seek Cabinet agreement to undertake a public consultation on the Local Plan at Draft Plan stage in line with Regulation 18 of the Town and Country Planning (Local Planning) (England) Regulations. This is policy framework document under the Council's Constitution so it will be subject to statutory public consultation including by the relevant select committee, before further Cabinet, and ultimately full Council, consideration.	All	NEW ITEM	20 November		14 May 2026	Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Gavin Polkinghorn	Karrie Whelan	Public

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33	Tender contract for the collection & treatment of Co-mingled dry mixed recycling	Cabinet will receive an update on the current position within the dry mixed recycling materials market and potential legislative changes which may impact the way that the Council operates its recycling collections in the future. In considering this, Cabinet will consider a supplier for such services, after competitive tender.	All		20 November			CIlr Eddie Lavery - Residents' Services	Residents' Services	Daniel Long	Karrie Whelan	Private (3)
SI	Reports from Select Committees	Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee.	All		20 November			TBC	TBC	Democratic Services		Public
SI	Public Preview of matters to be considered in private	A report to Cabinet to provide maximum transparency to residents on the private matters to be considered later in Part 2 of the Cabinet meeting and agenda.	TBC		20 November			TBC	TBC	Democratic Services	TBC	Public
DECEMBER 2025												
44	Homelessness and Rough Sleeping Strategy	Cabinet will consider an updated Strategy, setting out the Council's long-term approach to preventing homelessness and reducing rough sleeping by improving access to housing, support services, and early intervention.	All	NEW ITEM	18 December			CIlr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Debbie Weller	Dan Kennedy	Public
24	Temporary Accommodation Action Plan Monitoring	Cabinet will receive a quarterly update, or at a frequency as determined by the Cabinet Member, on progress on the delivery of the Temporary Accommodation Strategy and Action Plan presented to Cabinet in February 2025. This will be aligned with the Homelessness Prevention and Rough Sleeping Strategy and the Medium-Term Financial Strategy, which is to include details of actions taken to bring empty homes across the Borough back into occupation.	All		18 December			CIlr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Debbie Weller	Dan Kennedy	Public

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36	Infrastructure Funding Statement	Cabinet will receive an annual report setting out the Council's Infrastructure Funding Statement, a document it is required to publish which also monitors spending on section 106 (developer contribution) monies along with the Community Infrastructure levy over the past year.	All		18 December			Cllr Steve Tuckwell - Planning, Housing & Growth	Residents' Services	Andrew Tebbutt	Karrie Whelan	Public
SI	Public Preview of matters to be considered in private	A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda.	TBC		18 December			TBC	TBC	Democratic Services		Public
SI	Reports from Select Committees	Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee.	All		18 December			TBC	TBC	Democratic Services		Public
28b	Statement of Licensing Policy (POLICY FRAMEWORK)	Every 5 years the Council is required to review its Licensing Policy, which Council officers and Licensing Sub-Committee operate within when making such licensing decisions. Following consultation, Cabinet will consider recommending a reviewed Statement of Licensing Policy to the Full Council	All		18 December		22 January 2026 - adoption	Cllr Eddie Lavery - Community & Environment	Residents' Services	P - Daniel Ferrer / Stephanie Waterford	Daniel Kennedy	Public
SI	2026/27 Budget and Future Medium-Term Financial Strategy (BUDGET FRAMEWORK)	This report will set out the Medium Term Financial Strategy (MTFS), which includes the draft General Fund reserve budget and capital programme for 2026/27 for consultation, along with indicative projections for the following four years. This will also include the HRA rents for consideration and may include Council Tax Reduction Scheme proposals. Cabinet will also consider the outcome of consultation on proposed mid-year changes to fees and charges.	All		18 December		26 February 2026 - adoption	Cllr Martin Goddard - Finance & Transformation	All	Andy Goodwin		Public

JANUARY 2026

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					CABINET meeting	Cabinet Member	Full COUNCIL	Cabinet Member(s) Responsible	Relevant Select Committee	Report Author	Corporate Director Responsible	Public or Private (with reason)
46b	Community Safety Strategy (Policy Framework)	Following consultation, Cabinet will consider recommending to full Council a Community Safety Strategy. It is a multi-agency plan that sets out how the Council and its partners will work together to reduce crime, anti-social behaviour, and promote safer communities.	All	NEW ITEM	15 January		26 February 2026	Cllr Eddie Lavery - Community & Environment	Residents' Services	Richard Webb	Dan Kennedy	Public
45b	Housing Strategy (Policy Framework)	The Housing Strategy is a key policy framework document and provides the borough's strategic direction and priorities for housing services. Following consultation, Cabinet will consider the outcome, select committee comments and then recommend the final Strategy to Council for adoption.	All	NEW ITEM	15 January		26 February 2026	Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Debbie Weller	Dan Kennedy	Public
SI	Public Preview of matters to be considered in private	A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda.	TBC		15 January			TBC	TBC	Democratic Services		Public
SI	Reports from Select Committees	Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee.	All		15 January			TBC	TBC	Democratic Services		Public
28c	Statement of Licensing Policy (POLICY FRAMEWORK)	Every 5 years the Council is required to review its Licensing Policy, which Council officers and Licensing Sub-Committee operate within when making such licensing decisions. Following Cabinet consideration, full Council will consider the adoption of the Statement of Licensing Policy.	All				22 January 2026 - adoption	Cllr Eddie Lavery - Community & Environment	Residents' Services	P - Daniel Ferrer / Stephanie Waterford	Daniel Kennedy	Public
SI	Audit Committee Annual Report	The Audit Committee is required to submit an annual report to Council outlining the Committee's activities over the previous year. This report summarises the work of the Audit Committee and how it has undertaken its responsibilities in respect of: Internal Audit, External Audit, Counter Fraud, Risk Management and the Financial reporting process of the Statement of Accounts.	N/A				22 January 2026	N/A	N/A	Democratic Services	Matthew Wallbridge	Public

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SI	Programme of Meetings for the next Municipal Year	Each year the full Council agrees the programme of meetings for the ensuing Municipal Year, setting out the dates and times of Council, Cabinet and Committee meetings.	N/A				22 January 2026	N/A	N/A	Lloyd White		Public
SI	Council Tax-Base and Business Rates Forecast 2026/27	This report sets out the proposed Council Taxbase and Business Rates Forecast for the forthcoming financial year and in accordance with the legislation for approval by the full Council. The Council is required to calculate both its Council Taxbase as at 30 November 2023 and the Business Rates forecast for the forthcoming year by the end of January.	All				22 January 2026	NA	N/A	Andy Goodwin		Public
FEBRUARY 2026												
41	HRA Business Plan	The Housing Revenue Account (HRA) business plan will set out a long-term financial strategy for managing council housing stock, maintain homes, fund improvements, and support new housing opportunities and development.	All	NEW ITEM	19 February			Cllr Steve Tuckwell - Planning, Housing Growth / Cllr Jonathan Bianco - Corporate Services & Property	Residents' Services	Sam Strong	Dan Kennedy	Public
86	Houses of Multiple Occupation - consultation outcomes	Subject to Cabinet's consideration in July 2025 and subsequent decisions of the matter, this proposed report to Cabinet will consider the outcomes of any consultations relating to the formation of an additional licensing policy and determinations on way forward.	All	NEW ITEM	19 February			Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Richard Webb	Dan Kennedy	Public
SI	Public Preview of matters to be considered in private	A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda.	TBC		19 February			TBC	TBC	Democratic Services		Public
SI	Reports from Select Committees	Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee.	All		19 February			TBC	TBC	Democratic Services		Public

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SI	2026/27 Budget and Future Medium-Term Financial Strategy (BUDGET FRAMEWORK)	Following consultation, this report will set out the Medium Term Financial Strategy (MTFS), which includes the draft General Fund reserve budget and capital programme for 2026/27 for consultation, along with indicative projections for the following four years. This will also include the HRA rents for consideration and any proposals for the Council Tax Reduction Scheme.	All		19 February		26 February 2026 - adoption	Cllr Ian Edwards - Leader of the Council / Cllr Martin Goddard - Finance & Transformation	All	Andy Goodwin		Public
46c	Community Safety Strategy (Policy Framework)	Council will consider adoption of the Strategy - a multi-agency plan that sets out how the Council and its partners will work together to reduce crime, anti-social behaviour, and promote safer communities.	All	NEW ITEM			26 February 2026 - adoption	Cllr Eddie Lavery - Community & Environment	Residents' Services	Richard Webb	Dan Kennedy	Public
45c	Housing Strategy (Policy Framework)	The Housing Strategy is a key policy framework document and provides the borough's strategic direction and priorities for housing services. Full Council will consider its adoption at this meeting.	All	NEW ITEM			26 February 2026 - adoption	Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Debbie Weller	Dan Kennedy	Public
SI	Members' Allowances 2026/27	The Council is required to undertake an annual re-adoption of its Allowances Scheme and, in doing so give due regard to the recommendations made by the report of the Independent Panel on the Remuneration of Councillors in London.	All				26 February 2026	N/A	N/A	Lloyd White		Public
MARCH 2026												
24	Temporary Accommodation Action Plan Monitoring	Cabinet will receive a quarterly update, or at a frequency as determined by the Cabinet Member, on progress on the delivery of the Temporary Accommodation Strategy and Action Plan presented to Cabinet in February 2025. This will be aligned with the Homelessness Prevention and Rough Sleeping Strategy and the Medium-Term Financial Strategy, which is to include details of actions taken to bring empty homes across the Borough back into occupation.	All		19 March			Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Debbie Weller	Dan Kennedy	Public

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SI	Reports from Select Committees	Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee.	All		19 March			TBC	TBC	Democratic Services		Public
APRIL 2026												
84b	Local Plan - Draft for consultation (policy framework)	Following consultation Cabinet will consider the outcome and progress to the next stages of finalising the Council's updated Local Plan, recommending it to Council.	All	NEW ITEM	23 April		14 May 2026 - adoption	Cllr Steve Tuckwell - Planning, Housing Growth	Residents' Services	Gavin Polkinghorn	Karrie Whelan	Public
SI	Public Preview of matters to be considered in private	A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda.	TBC		23 April			TBC	TBC	Democratic Services		Public
SI	Reports from Select Committees	Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee.	All		23 April			TBC	TBC	Democratic Services		Public
Schedule of Individual Cabinet Member Decisions that may be taken each month (standard items non key-decisions)												
SI	Urgent Cabinet-level decisions & interim decision-making (including emergency decisions)	The Leader of the Council has the necessary authority to make decisions that would otherwise be reserved to the Cabinet, in the absence of a Cabinet meeting or in urgent circumstances. Any such decisions will be published in the usual way and reported to a subsequent Cabinet meeting for ratification. The Leader may also take emergency decisions without notice, in particular in relation to the COVID-19 pandemic, which will be ratified at a later Cabinet meeting.	Various			Cabinet Member Decision - date TBC		Cllr Ian Edwards - Leader of the Council	TBC	TBC		Public / Private
SI	Release of Capital Funds	The release of all capital monies requires formal Member approval, unless otherwise determined either by the Cabinet or the Leader. Batches of monthly reports (as well as occasional individual reports) to determine the release of capital for any schemes already agreed in the capital budget and previously approved by Cabinet or Cabinet Members	TBC			Cabinet Member Decision - date TBC		Cllr Martin Goddard - Finance & Transformation (in conjunction with relevant Cabinet Member)	All - TBC by decision made	various		Public but some Private (1,2,3)

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SI	Petitions about matters under the control of the Cabinet	Cabinet Members will consider a number of petitions received by local residents and organisations and decide on future action. These will be arranged as Petition Hearings.	TBC			Cabinet Member Decision - date TBC		All	TBC	Democratic Services		Public
SI	To approve compensation payments	To approve compensation payments in relation to any complaint to the Council in excess of £1000.	n/a			Cabinet Member Decision - date TBC		All	TBC	various		Private (1,2,3)
SI	Acceptance of Tenders	To accept quotations, tenders, contract extensions and contract variations valued between £50k and £500k in their Portfolio Area where funding is previously included in Council budgets.	n/a			Cabinet Member Decision - date TBC		Cllr Ian Edwards - Leader of the Council OR Cllr Martin Goddard - Finance & Transformation / in conjunction with relevant Cabinet Member	TBC	various		Private (3)
SI	All Delegated Decisions by Cabinet to Cabinet Members, including tender and property decisions	Where previously delegated by Cabinet, to make any necessary decisions, accept tenders, bids and authorise property decisions / transactions in accordance with the Procurement and Contract Standing Orders.	TBC			Cabinet Member Decision - date TBC		All	TBC	various		Public / Private (1,2,3)
SI	Chrysalis Programme of Environmental Improvements	The Cabinet Member will be asked to consider the approval of projects.	Various			Cabinet Member Decision - date TBC		Cllr Eddie Community & Environment	Residents' Services	Neil O'Connor		Public
SI	External funding bids	To authorise the making of bids for external funding where there is no requirement for a financial commitment from the Council.	n/a			Cabinet Member Decision - date TBC		All	TBC	various		Public
SI	Response to key consultations that may impact upon the Borough	A standard item to capture any emerging consultations from Government, the GLA or other public bodies and institutions that will impact upon the Borough. Where the deadline to respond cannot be met by the date of the Cabinet meeting, the Constitution allows the Cabinet Member to sign-off the response.	TBC			Cabinet Member Decision - date TBC		All	TBC	various		Public

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SI = Standard Item that may be considered each month/regularly												
The Cabinet's Forward Plan is an official document by the London Borough of Hillingdon, UK												