

Appendix 1

JOINT COMMITTEE OF THE BOROUGHES OF BARNET, BRENT, EALING, HAMMERSMITH & FULHAM, HARROW, HILLINGDON AND HOUNSLOW (KNOWN AS “WEST LONDON ECONOMIC PROSPERITY BOARD”)

Functions and Procedure Rules

1. Purpose of the Joint Committee

- 1.1 The London Boroughs of Barnet, Brent, Ealing, Hammersmith & Fulham, Harrow, Hillingdon and Hounslow (“the Participating Boroughs”) have established the Joint Committee pursuant to powers under the Local Government Acts 1972 and 2000, and under the Local Authorities (Arrangements for the Discharge of Functions) (England) Regulations 2012.
- 1.2 The Joint Committee shall be known as ‘WEST LONDON ECONOMIC PROSPERITY BOARD’ (EPB).
- 1.3 The Joint Committee’s role and purpose on behalf of the Participating Boroughs relates to ensuring appropriate, effective and formal governance is in place for the purposes of the West London Vision for Growth advancing Participating Boroughs’ aspirations for greater economic prosperity in West London, including promoting the ‘Economic Prosperity Agenda’, in partnership with employers, business and trade bodies, representatives from regional and central government, and education and skills providers and other partners.
- 1.4 The purpose of the Joint Committee will be collaboration and mutual co-operation and the fact that some functions will be discharged jointly by way of the Joint Committee does not prohibit any of the Participating Boroughs from promoting economic wellbeing in their own areas independently from the Joint Committee.
- 1.5 The Joint Committee is not a self-standing legal entity but is part of its constituent authorities. Any legal commitment entered into pursuant of a decision of the Joint Committee must be made by all of the Participating Boroughs.
- 1.6 These Procedure Rules govern the conduct of meetings of the Joint Committee.

Commented [MN1]: Proposed change to add Hammersmith & Fulham. The Rules were last amended when they joined the EPB, but they do not appear to have been named in the title of the Rules previously, which is presumably an oversight.

Commented [MN2]: Proposed change to add Hillingdon, as prospective new members of the EPB.

Commented [MN3]: Proposed change to add Hillingdon, as prospective new members of the EPB.

Commented [MN4]: Proposed change to remove reference to the ‘Vision for Growth’ as this is no longer current. Rather than making reference to a current document, it is proposed to adopt broader language on boroughs’ economic priorities, so that the Board retains its mandate as economic strategies evolve, and to avoid the need for similar amendments in the future.

Commented [MN5]: Proposed changes to better reflect the breadth of partners with which the Board may wish to engage and collaborate.

2. Definitions

- 2.1 Any reference to “Access to Information legislation” shall mean Part V and VA of the Local Government Act 1972 (as amended) and, to the extent that they are applicable, to the Openness of Local Government Bodies Regulations 2014 (as amended) and the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 (as amended).
- 2.2 Any reference to “executive”, “executive arrangements”, “executive function” or “committee system” has the meaning given by Part 1A of the Local Government Act 2000.

3. Functions

- 3.1 The Joint Committee will discharge on behalf of the Participating Boroughs the functions listed below related to promoting economic prosperity in West London:
 - 3.1.1 Making funding applications and/or bids to external bodies, in relation to economic prosperity for the benefit of the local government areas of the participating local authorities.
 - 3.1.2 Providing direction to a nominated lead borough on the allocation of any such funding awards to appropriate projects for the benefit of the local government areas of the participating local authorities, including, where applicable, approving jointly the approach to the procurement to be undertaken by the lead borough.
 - 3.1.3 Seeking to be the recipient of devolved powers and/or funding streams for the local government areas of the participating local authorities, which relate to the economic prosperity agenda.
 - 3.1.4 Exercising any such powers and allocating any such funding.
 - 3.1.5 Representing the participating local authorities in discussions and negotiations with regional bodies, national bodies and central government on matters relating to economic prosperity for the benefit of the local government areas of the participating authorities.

3.1.6 Representing the participating authorities in connection with the Greater London Authority, London Councils and ~~the London Enterprise Panel~~ other relevant London forums and institutions, for the benefit of the local government areas of the participating authorities, in matters relating to the economic prosperity agenda.

Commented [MN6]: Proposed change to remove reference to the London Enterprise Panel, as this no longer exists. Rather than listing other relevant institutions, which would include the other subregional partnerships, the Growth Mission Board and others, it is proposed to adopt broader language so that the Board retains its mandate to engage with London governance structures as may be necessary, and to avoid the need for similar amendments in the future.

3.1.7 Representing the participating local authorities in discussions and negotiations in relation to pan-London matters relating to economic prosperity.

3.1.8 Seeking to influence and align ~~government~~ public and private investment in West London in order to boost economic growth within the local government areas of the participating authorities.

Commented [MN7]: Proposed change to reflect the variety of potential sources of investment in West London, notably including Government-backed public financial institutions such as the National Wealth Fund and GB Energy; Research Councils; the Greater London Authority; and others.

3.1.9 Agreeing and approving any additional governance structures as related to the Joint Committee, or any sub-committees formed by the Joint Committee.

3.1.10 Representing the participating local authorities in discussions and negotiations with relevant secretaries of state, particularly the Secretary of State for Housing, Communities and Local Government, to encourage legislative reform enabling Economic Prosperity Boards, as defined by the Local Democracy, Economic Development and Construction Act 2009 Act, to be established by groups of boroughs in London. participation and representation of local authorities and sub-regional partnerships in the governance of London, including the administration of devolved powers and funding.

Commented [MN8]: Proposed change to broaden this function beyond advocating for Economic Prosperity Boards to be permitted in London. This reflects the need for members to have greater flexibility to shape devolution and governance reform for the capital. The context has shifted considerably since the Rules were last updated in 2016, with the political parties of national Government and the Mayor of London now aligned; a Government commitment (within the English Devolution White Paper 2024) to review the Greater London Authority Act; the joint statement advocating joint governance arrangements between the boroughs and the Mayor which was endorsed by all London borough Leaders in 2025; and the evolution of London's sub-regional partnerships and their role over the past decade.

3.1.11 Inviting ~~special~~ representatives of stakeholders such as business associations, government agencies such as DWP or Jobcentre Plus, the further education sector, higher education sector, schools, voluntary sector, and health sector to ~~take an interest in, and/or seek to influence, the business of the committee including by attending meetings and commenting on proposals and documents~~ engage with the Joint Committee and its members on issues affecting West London.

Commented [MN9]: Proposed change to broaden this function, as there are a variety of ways in which members will want to use the Joint Committee to inform and influence stakeholders and partners.

3.2 In relation to the Participating Boroughs which operate executive arrangements, only executive functions of each borough may be exercised.

4. Membership and Quorum

- 4.1 The membership will comprise of 7 members, with each Participating Borough appointing one person to sit on the Joint Committee as a voting member.
- 4.2 Each Participating Borough will make a suitable appointment in accordance with its own constitutional requirements.
- 4.3 Where a Participating Borough operates executive arrangements, then the appointment of a voting member of the West London EPB will be by the leaders of the executive or by the executive. It is anticipated that, where practicable, the leader of each such executive will be appointed to the West London EPB.
- 4.4 Where a Participating Borough does not operate executive arrangements, the appointment of a voting member of the West London EPB will be in accordance with the Borough's own procedures. It is envisaged that this will usually be one of its senior councillors.
- 4.5 In all cases, the appointed person must be an elected member of the council of the appointing Participating Borough. Appointments will be made for a maximum period not extending beyond each member's remaining term of office as a councillor, and their membership of the Joint Committee will automatically cease if they cease to be an elected member of the appointing Participating Borough.
- 4.6 Members of the Joint Committee are governed by the provisions of their own Council's Codes and Protocols, including the Code of Conduct for Members and the rules on Disclosable Pecuniary Interests.
- 4.7 Each Participating Borough will utilise existing mechanisms for substitution as laid down in their own Standing Orders. Continuity of attendance is encouraged.
- 4.8 Where a Participating Borough wishes to withdraw from membership of the Joint Committee, this must be indicated in writing to each of the committee members. A six month notice period must be provided.

Commented [MN10]: Increasing the number of members from 6 to 7 to account for Hillingdon as a prospective new member of the EPB.

4.9 When a new borough wishes to become a Participating Borough, then this may be achieved if agreed by a unanimous vote of all the existing Participating Boroughs.

4.10 The quorum for the Joint Committee is ~~three~~ **four** members. If the Joint Committee is not quorate it cannot transact any business. If there is no quorum at the time the meeting is due to begin, the start of the meeting will be delayed until a quorum is achieved. If no quorum is achieved after 30 minutes has elapsed, the clerk will advise those present that no business can be transacted and the meeting will be cancelled.

Commented [MN11]: Proposed change in response to the prospective increase in the size of the EPB to 7 members. This change will ensure that - as is the case at present - at least half of the members are required to achieve a quorum.

5. Chair and Vice-Chair

5.1 The Chair of the Joint Committee will be appointed for 12 months, and will rotate amongst the Participating Boroughs.

5.2 Unless otherwise unanimously agreed by the Joint Committee, each Participating Borough's appointed person will serve as chair for 12 months at a time. Where the incumbent Chair ceases to be a member of the Joint Committee, the individual appointed by the relevant borough as a replacement will serve as Chair for the remainder of the 12 months ~~as chair~~ **term**.

Commented [MN12]: Proposed change to clarify language

5.3 The Joint Committee will also appoint a Vice-Chair from within its membership on an annual basis to preside in the absence of the ~~Chairman. This appointment will also rotate in a similar manner to the Chair.~~

Commented [MN13]: Proposed change for consistency, as the term 'Chair' is used elsewhere in the Rules.

5.4 ~~At its first meeting, the~~ The Committee will draw up the rotas for Chair ~~and Vice Chair respectively.~~

Commented [MN14]: Proposed change to provide members with more flexibility in the appointment of the Vice-Chair, including to ensure political balance in the leadership of the EPB, which strengthens the Board's voice with stakeholders.

5.5 Where neither the Chair nor Vice-Chair are in attendance, the Joint Committee will appoint a Chair to preside over the meeting.

Commented [MN15]: Proposed change to reflect the fact that the rotation will need to be revisited to accommodate a new member.

5.6 In the event of any disagreement as the meaning or application of these Rules, the decision of the Chair shall be final.

Commented [MN16]: Proposed change to reflect proposed change above on arrangements for appointment of the Vice-Chair.

6. Sub-Committees

- 6.1 The Joint Committee may establish sub-committees to undertake elements of its work if required.

7. Delegation to officers

- 7.1 The Joint Committee may delegate specific functions to officers of any of the Participating Boroughs.
- 7.2 Any such delegation may be subject to the requirement for the officer to consult with or obtain the prior agreement of an officer (or officers) of the other boroughs.
- 7.3 It may also be subject to the requirement for the officer with delegated authority to consult with the Chair of the Joint Committee and the Leaders of the one or more Participating Boroughs before exercising their delegated authority.

8. Administration

- 8.1 Organisational and clerking support for the Joint Committee, and accommodation for meetings, will be provided by the Participating Borough whose representative is Chair unless otherwise agreed by the Joint Committee. The costs of this will be reimbursed by contributions from the other Participating Boroughs as approved by the Joint Committee.

9. Financial matters

- 9.1 The Joint Committee will not have a pre-allocated budget.
- 9.2 When making a decision which has financial consequences, the Joint Committee will follow the relevant provisions of the Financial Procedure Rules of LB Ealing.

10. Agenda management

- 10.1 Subject to 10.2, all prospective items of business for the Joint Committee shall be agreed by a meeting of the Chief Executives of the Participating

Boroughs or their representatives.

- 10.2 It will be the responsibility of each report author to ensure that the impacts on all Participating Boroughs are fairly and accurately represented in the report. They may do this either by consulting with the monitoring officer and chief finance officer of each Participating Borough or by some other appropriate method.
- 10.3 In pursuance of their statutory duties, the monitoring officer and/or the chief financial officer of any of the Participating Boroughs may include an item for consideration on the agenda of a meeting of the Joint Committee, and may require that an extraordinary meeting be called to consider such items.
- 10.4 Each Participating Borough operating executive arrangements will be responsible for considering whether it is necessary [in order to comply with Access to Information legislation regarding the publication of agendas including Forward Plan requirements] to treat prospective decisions as 'key- decisions' and/or have them included in the Forward Plan. Each Participating Borough operating a committee system will apply its local non-statutory procedures.

11. Meetings

- 11.1 The Joint Committee will meet as required to fulfil its functions.
- 11.2 A programme of meetings at the start of each Municipal Year will be scheduled and included in the Calendar of Meetings for all Participating Boroughs.

~~The quorum for a meeting of the Joint Committee shall require at least 4 of the 5 appointed members (or their substitutes) to be present in order to transact the business as advertised on the agenda.~~

- 11.3 Access to meetings and papers of the Joint Committee by the Press and Public is subject to the Local Government Act 1972 and to the Openness of Local Government Bodies Regulations 2014. The Joint Committee will also have regard to the Local Authorities (Executive Arrangements) (Meetings and Access to information) (England) Regulations 2012, notwithstanding the fact that its provisions do not strictly apply to the Joint

Commented [MN17]: Proposed change to remove unnecessary and inconsistent text, as the quorum is covered at 4.10 above

Committee for so long as the committee has any members who are not members of an executive of a Participating Borough.

12. Notice of meetings

- 12.1 On behalf of the Joint Committee, a clerk will give notice to the public of the time and place of any meeting in accordance with the Access to Information requirements.
- 12.2 At least five clear working days in advance of a meeting a clerk to the Joint Committee will publish the agenda via the website of the clerk's authority and provide the documentation and website link to the Participating Boroughs to enable the information to be published on each Participating Borough's website. "Five clear days" does not include weekends or national holidays and excludes both the day of the meeting and the day on which the meeting is called.
- 12.3 The clerk to the Joint Committee will arrange for the copying and distribution of papers to all Members of the Committee.

13. Public participation

- 13.1 Unless considering information classified as 'exempt' or 'confidential' under Access to Information Legislation, all meetings of the Joint Committee shall be held in public.
- 13.2 Public representations and questions are permitted at meetings of the Joint Committee. Notification must be given in advance of the meeting indicating by 12 noon on the last working day before the meeting the matter to be raised and the agenda item to which it relates. Representatives will be provided with a maximum of 3 minutes to address the Joint Committee.
- 13.3 The maximum number of speakers allowed per agenda item is 6.
- 13.4 Where the number of public representations exceed the time / number allowed, a written response will be provided or the representation deferred to the next meeting of the Joint Committee if appropriate.

13.5 The Joint Committee may also invite ~~special~~ representatives of stakeholders such as business associations, government agencies such as DWP or Jobcentre Plus, the further education sector, voluntary sector, and health sector to take an interest in the business of the committee including by attending meetings and commenting on proposals and documents.

Commented [MN18]: Proposed change for consistency

13.6 The Chair shall have discretion to regulate the behaviour of all individuals present at the meeting in the interests of the efficient conduct of the meeting.

14. Member participation

14.1 Any elected member of the council of any of the Participating Boroughs who is not a member of the Joint Committee may ask a question or address the Committee with the consent of the Chair.

15. Business to be transacted

15.1 Standing items for each meeting of the Joint Committee will include the following:

- Minutes of the ~~last~~ previous meeting
- Apologies for absence
- Declarations of interest
- Provision for public participation
- Substantive items for consideration

Commented [MN19]: Proposed change for clarity of language

15.2 The Chair may vary the order of business and take urgent items as specified in the Access to Information Requirements at his / her discretion. The Chair should inform the Members of the Joint Committee prior to allowing the consideration of urgent items.

15.3 An item of business may not be considered at a meeting unless:

(i) A copy of the agenda including the item (or a copy of the item) is open to inspection by the public for at least five clear days before the meeting; or

(ii) By reason of special circumstances which shall be specified in the minutes the Chair of the meeting is of the opinion that the item should be

considered at the meeting as a matter of urgency.

- 15.4 “Special Circumstances” justifying an item being considered as a matter of urgency will relate to both why the decision could not be made at a meeting allowing the proper time for inspection by the public as well as why the item or report could not have been available for inspection for five clear days before the meeting.

16. Extraordinary meetings

- 16.1 Arrangements may be made, following consultation with the Chair of the Joint Committee, to call an extraordinary meeting of the Joint Committee. The Chair should inform the appointed Members prior to taking a decision to convene an extraordinary meeting.
- 16.2 The business of an extraordinary meeting shall be only that specified on the agenda.

17. Cancellation of meetings

- 17.1 Meetings of the Joint Committee may, after consultation with the Chairman, be cancelled if there is insufficient business to transact or for some other appropriate reason warranting cancellation. The date of meetings may be varied after consultation with the Chairman and appointed members of the Joint Committee in the event that it is necessary for the efficient transaction of business.

18. Rules of debate

- 18.1 The rules of debate in operation in the Chair’s authority shall apply.

19. Request for determination of business

- 19.1 Any member of the Joint Committee may request at any time that:
- The Joint Committee move to vote upon the current item of consideration.
 - The item be deferred to the next meeting.
 - The item be referred back to a meeting of the Chief Executives of the Participating Boroughs for further consideration.
 - The meeting be adjourned.

19.2 The Joint Committee will then vote on the request.

20. Urgency procedure

20.1 Where the Chair (following consultation with the appointed Members of the Joint Committee) is of the view that an urgent decision is required in respect of any matter within the Joint Committee's functions and that decision would not reasonably require the calling of an Extraordinary Meeting of the Joint Committee to consider it and it cannot wait until the next Ordinary Meeting of the Joint Committee, then they may request in writing the Chief Executive of each Participating Borough (in line with pre-existing delegations in each Borough's Constitution) to take urgent action as is required within each of the constituent boroughs.

21. Voting

21.1 The Joint Committee's decision making will operate on the basis of mutual cooperation and consent and will take into account the views of the special representatives. It is expected that decisions will be taken on a consensual basis wherever reasonably possible.

21.2 Where a vote is required it will be on the basis of one vote per member and unless a recorded vote is requested, the Chair will take the vote by show of hands.

21.3 Any matter (save for a decision under Rule 4.7 above) shall be decided by a simple majority of those members voting and present. Where there is an equality of votes, the Chair of the meeting shall have a second and casting vote.

21.4 Any two members can request that a recorded vote be taken, whereby, immediately after a vote is taken at a meeting, ~~if any Member so requests~~, there shall be recorded in the minutes of the proceedings of that meeting whether each member cast his / her vote for or against the matter or whether he/ she abstained from voting.

Commented [MN20]: Proposed change for consistency - the immediately preceding text states that 'any two members' can request a recorded vote, and this text contradicts that

22. Minutes

22.1 At the next suitable meeting of the Joint Committee, the Chairman will move a motion that the minutes of the previous meeting be agreed as a

correct record. The meeting may only consider the accuracy of the minutes and cannot change or vary decisions taken at a previous meeting as a matter arising out of the minutes.

22.2 Once agreed, the Chairman will sign them.

22.3 There will be no item for the approval of minutes of an ordinary Joint Committee meeting on the agenda of an extraordinary meeting.

23. Exclusion of Public and Press

23.1 Members of the public and press may only be excluded from a meeting of the Joint Committee either in accordance with the Access to Information requirements or in the event of disturbance.

23.2 A motion may be moved at any time for the exclusion of the public from the whole or any part of the proceedings. The motion shall specify by reference to Section 100(A) of the Local Government Act 1972 the reason for the exclusion in relation to each item of business for which it is proposed that the public be excluded. The public must be excluded from meetings whenever it is likely, in view of the nature of business to be transacted or the nature of the proceedings, that confidential information would be disclosed.

23.3 If there is a general disturbance making orderly business impossible, the Chairman may adjourn the meeting for as long as he/she thinks is necessary.

23.4 Background papers will be published as part of the Joint Committee agenda and be made available to the public via the website of each authority.

24. Overview and Scrutiny

24.1 Decisions of the Joint Committee which relate to the executive functions of a Participating Borough will be subject to scrutiny and 'call -in' arrangements (or such other arrangements equivalent to call-in that any Participating Borough operating a committee system may have) as would apply locally to a decision made by that Participating Borough acting

alone.

24.2 No decision should be implemented until such time as the call-in period has expired across all of the Participating Boroughs.

24.3 Where a decision is called in, arrangements will be made at the earliest opportunity within the Participating Borough where the Call-In had taken place for it to be heard.

24.4 Any decision called in for scrutiny before it has been implemented shall not be implemented until such time as the call-in procedures of the Participating Borough concerned have been concluded.

25. Access to minutes and papers after the meeting

25.1 On behalf of the Joint Committee, a clerk will make available copies of the following for six years after the meeting:

(i) the minutes of the meeting and records of decisions taken, together with reasons, for all meetings of the Joint Committee, excluding any part of the minutes of proceedings when the meeting was not open to the public or which disclose exempt or confidential information.

(ii) the agenda for the meeting; and

(iii) reports relating to items when the meeting was open to the public.

26. Amendment of these Rules

26.1 These Rules shall be agreed by the Joint Committee ~~at its first meeting~~. Any amendments shall be made by the Joint Committee following consultation with the monitoring officers of the Participating Boroughs. Note that Rule 3 (Functions) may only be amended following a formal delegation from each of the Participating Boroughs.

Commented [MN21]: Proposed change to reflect the fact that the Joint Committee is already established.

27. Background Papers

27.1 Every report shall contain a list of those documents relating to the subject matter of the report which in the opinion of the author:

(i) disclose any facts or matters on which the report or an important part of it is based;

(ii) have been relied on to a material extent in preparing the report but do not include published works or those which disclose exempt or confidential information and in respect of reports to the Joint Committee, the advice of a political assistant.

27.2 Where a copy of a report for a meeting is made available for inspection by the public, at the same time the clerk shall make available for inspection

(i) a copy of the list of background papers for the report;

(ii) at least one copy of each of the documents included in that list.

27.3 The Clerk will make available for public inspection for four years after the date of the meeting one copy of each of the documents on the list of background papers.

Special Representatives

The contract and procedure rules for the WLEPB set out that there will be a select number of 'Special Representatives' invited to attend meetings to 'influence' the work of the Board and the West London WLA Leaders, supported by the WLA Growth Directors Board, have has been leading the process to identify appropriate special representatives. Suggested Special Representatives are listed in the table below and a draft 'core narrative' to support engagement is attached as Appendix 2:

- Higher Education
 - Mark Gray, Pro Vice-Chancellor and Director of Knowledge Transfer, Imperial College
 - Middlesex University
 - University of West London
 - Brunel University
- Further Education
 - West London College Chairs and Principals nominee
- Business
 - John Holland Kaye, Chief Officer Executive of Heathrow & Heathrow Finance PLC
 - Chair of West London Business
 - Rahul Gokhale, Chair of Park Royal Business Group & Board Member of OPDC
- Voluntary & Community Sector
 - Andy Roper, Lead Officer for West London Network
- DWP/JCP
 - Jo Kerrison, District Manager West London JCP Job Centre Plus
- Health
 - Clare Parker, Accountable Officer for Central London, West London, Hammersmith & Fulham, Hounslow and Ealing (CWHHE)
 - Representatives from West London Clinical Commissioning Groups

- ~~Greater London Authority~~
 - ~~Sir Edward Lister — Deputy Mayor of London for Policy and Planning and Chief operating Officer~~
 - ~~Deputy Mayor for Planning~~
 - ~~Deputy Mayor for Housing and Residential Development~~
 - ~~Deputy Mayor for Business~~
 - ~~Deputy Mayor for Transport~~

Commented [MN22]: Proposed change, consistent with proposed change to 3.1.11 above, to ensure that the Rules do not unnecessarily become dated, and to provide members with more flexibility on which stakeholders and partners to engage with through the Board, and how to do so.