

| Ref | Business Item | Further information | Ward(s) | NEW ITEM | Decision-Maker | | | | Cabinet Member Lead & Officers | | | | Status |
|---------------|---|---|-----------------|----------|-----------------|----------------|-----------------------|------------------|---|--|---------------------|--------------------------------|-------------|
| | | | | | CABINET meeting | Cabinet Member | Shareholder Committee | Full COUNCIL | Cabinet Member(s) Responsible | Relevant Select Committee | Report Author | Corporate Director Responsible | |
| NOVEMBER 2025 | | | | | | | | | | | | | |
| SI | Reports from Select Committees | Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee. | All | | 20 November | | | | TBC | TBC | Democratic Services | | Public |
| SI | Public Preview of matters to be considered in private | A report to Cabinet to provide maximum transparency to residents on the private matters to be considered later in Part 2 of the Cabinet meeting and agenda. | TBC | | 20 November | | | | TBC | TBC | Democratic Services | | Public |
| 73 | Rural Activities Garden Centre | Following Cabinet's decision to close retail operations on 26 June, following further consultation and engagement with those in receipt of assessed social care services and those who attend the RAGC as volunteers on proposals to relocate services, under delegated authority the Cabinet Member will make a decision on the future of the RAGC site and relocation of service provision accordingly. | Colham & Cowley | | | November | | | Cllr Eddie Lavery - Community & Environment | Residents' Services / Health & Social Care | Steve Brown | Dan Kennedy | Public |
| 97a | The Hillingdon Care Company Ltd. (THCC) Reporting | The Shareholder Committee, comprising relevant Cabinet Members, will receive relevant reports relating to the Council's care services and trading company. | N/A | NEW ITEM | | | 20 November | | Shareholder Committee Members | Health & Social Care | Sandra Taylor | Sandra Taylor | Private (3) |
| 23 | Annual Performance Report | Following Cabinet's recommendation in September, Council will receive for information, the Council's annual report performance report. | All | | | | | 27 November 2025 | Cllr Martin Goddard / All Cabinet Members | All | Ian Kavanagh | Matthew Wallbridge | Public |
| DECEMBER 2025 | | | | | | | | | | | | | |
| 26 | Biannual Performance Report | Cabinet will receive its biannual report performance report for the current year, looking back on how the Council is delivering on key service metrics and the Council Strategy - and looking ahead at planned actions. | All | NEW ITEM | 18 December | | | | Cllr Martin Goddard / All Cabinet Members | All | Ian Kavanagh | Matthew Wallbridge | Public |

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| 91 | Award of contracts for Lot 1: Deprivation of Liberties Service Contracts Lot 2: Advocacy Services | Cabinet will consider procurement arrangements for statutory adult social care services, in particular in respect of advocacy which provides support to individuals in understanding and exercising their rights and making informed decisions and Best Interest Assessments which evaluate whether it is in the best interests of a person lacking capacity to be deprived of their liberty for their safety and well-being. | N/A | | 18 December | | | | Cllr Jane Palmer - Health & Social Care | Health & Social Care | Graham Puckering / Sally Offin | Sandra Taylor | Private (3) |
| 35 | Older People's Plan update | Cabinet will receive its yearly progress update on the Older People's Plan and the work by the Council and partners to support older residents and their quality of life. | All | | 18 December | | | | Cllr Ian Edwards - Leader of the Council / Cllr Jane Palmer - Health & Social Care | Health & Social Care | Sandra Taylor | Sandra Taylor | Public |
| SI | Public Preview of matters to be considered in private | A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda. | TBC | | 18 December | | | | TBC | TBC | Democratic Services | | Public |
| SI | Reports from Select Committees | Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee. | All | | 18 December | | | | TBC | TBC | Democratic Services | | Public |
| SI | 2026/27 Budget and Future Medium-Term Financial Strategy (BUDGET FRAMEWORK) | This report will set out the Medium Term Financial Strategy (MTFS), which includes the draft General Fund reserve budget and capital programme for 2026/27 for consultation, along with indicative projections for the following four years. This will also include the HRA rents for consideration and may include Council Tax Reduction Scheme proposals. Cabinet will also consider the outcome of consultation on proposed mid-year changes to fees and charges. | All | | 18 December | | | 26 February 2026 - adoption | Cllr Martin Goddard - Finance & Transformation | All | Andy Goodwin | Steve Muldoon | Public |

JANUARY 2026

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| SI | Public Preview of matters to be considered in private | A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda. | TBC | | 15 January | | | | TBC | TBC | Democratic Services | | Public |
| SI | Reports from Select Committees | Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee. | All | | 15 January | | | | TBC | TBC | Democratic Services | | Public |
| FEBRUARY 2026 | | | | | | | | | | | | | |
| SI | Public Preview of matters to be considered in private | A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda. | TBC | | 19 February | | | | TBC | TBC | Democratic Services | | Public |
| SI | Reports from Select Committees | Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee. | All | | 19 February | | | | TBC | TBC | Democratic Services | | Public |
| SI | 2026/27 Budget and Future Medium-Term Financial Strategy (BUDGET FRAMEWORK) | Following consultation, this report will set out the Medium Term Financial Strategy (MTFS), which includes the draft General Fund reserve budget and capital programme for 2026/27 for consultation, along with indicative projections for the following four years. This will also include the HRA rents for consideration and any proposals for the Council Tax Reduction Scheme. | All | | 19 February | | | 26 February 2026 - adoption | Cllr Ian Edwards - Leader of the Council / Cllr Martin Goddard - Finance & Transformation | All | Andy Goodwin | Steve Muldoon | Public |
| MARCH 2026 | | | | | | | | | | | | | |
| SI | Public Preview of matters to be considered in private | A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda. | TBC | | 19 March | | | | TBC | TBC | Democratic Services | | Public |
| SI | Reports from Select Committees | Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee. | All | | 19 March | | | | TBC | TBC | Democratic Services | | Public |
| 97b | The Hillingdon Care Company Ltd. (THCC) Reporting | The Shareholder Committee, comprising relevant Cabinet Members, will receive relevant reports on the Council's care company. | N/A | NEW ITEM | | | 19 March | | Shareholder Committee Members | Health & Social Care | Sandra Taylor | Sandra Taylor | Private (3) |
| APRIL 2026 | | | | | | | | | | | | | |

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| SI | Public Preview of matters to be considered in private | A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda. | TBC | | 23 April | | | | TBC | TBC | Democratic Services | | Public |
| SI | Reports from Select Committees | Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee. | All | | 23 April | | | | TBC | TBC | Democratic Services | | Public |
| Schedule of Individual Cabinet Member Decisions that may be taken each month (standard items non key-decisions) | | | | | | | | | | | | | |
| SI | Urgent Cabinet-level decisions & interim decision-making (including emergency decisions) | The Leader of the Council has the necessary authority to make decisions that would otherwise be reserved to the Cabinet, in the absence of a Cabinet meeting or in urgent circumstances. Any such decisions will be published in the usual way and reported to a subsequent Cabinet meeting for ratification. The Leader may also take emergency decisions without notice, in particular in relation to the COVID-19 pandemic, which will be ratified at a later Cabinet meeting. | Various | | | Cabinet Member Decision - date TBC | | | Cllr Ian Edwards - Leader of the Council | TBC | TBC | | Public / Private |
| SI | Release of Capital Funds | The release of all capital monies requires formal Member approval, unless otherwise determined either by the Cabinet or the Leader. Batches of monthly reports (as well as occasional individual reports) to determine the release of capital for any schemes already agreed in the capital budget and previously approved by Cabinet or Cabinet Members | TBC | | | Cabinet Member Decision - date TBC | | | Cllr Martin Goddard - Finance & Transformation (in conjunction with relevant Cabinet Member) | All - TBC by decision made | various | | Public but some Private (1,2,3) |
| SI | Petitions about matters under the control of the Cabinet | Cabinet Members will consider a number of petitions received by local residents and organisations and decide on future action. These will be arranged as Petition Hearings. | TBC | | | Cabinet Member Decision - date TBC | | | All | TBC | Democratic Services | | Public |
| SI | To approve compensation payments | To approve compensation payments in relation to any complaint to the Council in excess of £1000. | n/a | | | Cabinet Member Decision - date TBC | | | All | TBC | various | | Private (1,2,3) |

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| SI | Acceptance of Tenders | To accept quotations, tenders, contract extensions and contract variations valued between £50k and £500k in their Portfolio Area where funding is previously included in Council budgets. | n/a | | | Cabinet Member Decision - date TBC | | | Cllr Ian Edwards - Leader of the Council OR Cllr Martin Goddard - Finance & Transformation / in conjunction with relevant Cabinet Member | TBC | various | | Private (3) |
| SI | All Delegated Decisions by Cabinet to Cabinet Members, including tender and property decisions | Where previously delegated by Cabinet, to make any necessary decisions, accept tenders, bids and authorise property decisions / transactions in accordance with the Procurement and Contract Standing Orders. | TBC | | | Cabinet Member Decision - date TBC | | | All | TBC | various | | Public / Private (1,2,3) |
| SI | External funding bids | To authorise the making of bids for external funding where there is no requirement for a financial commitment from the Council. | n/a | | | Cabinet Member Decision - date TBC | | | All | TBC | various | | Public |
| SI | Response to key consultations that may impact upon the Borough | A standard item to capture any emerging consultations from Government, the GLA or other public bodies and institutions that will impact upon the Borough. Where the deadline to respond cannot be met by the date of the Cabinet meeting, the Constitution allows the Cabinet Member to sign-off the response. | TBC | | | Cabinet Member Decision - date TBC | | | All | TBC | various | | Public |
| SI = Standard Item that may be considered each month/regularly | | | | | | | | | | | | | |
| The Cabinet's Forward Plan is an official document by the London Borough of Hillingdon, UK | | | | | | | | | | | | | |