

Hillingdon Hospital Redevelopment update

November 2025

Introduction

Members of the Health and Social Care Select Committee received an update on the redevelopment of Hillingdon Hospital in June 2025.

This included information on new national guidance for new hospitals being built, how we are preparing our current hospital site for construction, the Target Operating Model, and the process to appoint a contractor.

This paper provides an update on the progress we have made over the last five months.

Stage one of the design process completed

Since August 2025, we have been working closely with the New Hospital Programme (NHP) on the first stage of the revised design for the New Hillingdon Hospital.

We now have an agreed feasibility stage design for our New Hospital. This includes where each department will be located and how services will be organised to ensure staff and patients receive the best care and experience possible.

This was agreed by our Redevelopment Programme Board in October 2025.

Stage two of the design process

NHP have approved progression to the next stage of the design process

This will involve detailed planning for all hospital areas including every corridor, ward, theatre, staff and patient space plus every other part of our new hospital.

Our current latest design is based on the NHP's Hospital 2.0 principles which is a standardised blueprint now mandated by NHS England and the Department of Health and Social Care. To comply with this, our New Hospital will look different from our previous design, and an updated planning application will be submitted to Hillingdon Council next year.

Target Operating Model

A draft of the Target Operating Model has been developed in line with the New Hospital Programme guidance.

This covers a range of areas including patient safety, transformation strategy, future models of care, workforce, digital, and operational command functions.

It incorporates extensive engagement with clinical, operational, and external stakeholders.

Work also continues on the enabling strategies – workforce, digital, estates and facilities – which will support the Target Operating Model.

Preparing our current site for construction

Work continues to prepare the current hospital site to start building the New Hillingdon Hospital.

To make sure that we are ready to start construction in 2028, there will be a series of temporary service relocations and moves which are crucial to this major site redevelopment.

Building works are being carried out across the Trust to support our work to prepare our site for construction. This includes:

Currently we are completing:

- Refurbishment of the Furze building
- Building clinical accommodation within one of the existing Hillingdon Hospital courtyards.
- Refurbishment of the ground floor of the Medical Block at Mount Vernon Hospital.

Timelines

The Trust continues to work with the New Hospital Programme to develop a detailed programme of works. The draft milestones are below:

Contractor selection and onboarding	2026
Outline business case submission	2026
Full business case submission	2028
Construction begins	2028
New hospital welcomes first patients	2032

Stakeholder communication and engagement

A detailed plan is in place to ensure that we continue to involve a range of stakeholders including patients, residents and the wider community in this project.

We are also working with partners including Hillingdon Council and Hillingdon Health and Care partners to ensure that patients receive the right care in the right place when the new hospital opens.